

## **Schafer, Suzanne K. (Treasury)**

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**From:** Byrne, Randall (Treasury)  
**Sent:** Monday, September 28, 2015 11:54 AM  
**To:** Schafer, Suzanne K. (Treasury)  
**Subject:** RE: Flint

Suzanne:

She wants a grant.

Randy,

**From:** Schafer, Suzanne K. (Treasury)  
**Sent:** Monday, September 28, 2015 11:10 AM  
**To:** Byrne, Randall (Treasury) <ByrneR1@michigan.gov>  
**Subject:** RE: Flint

\$18 million in an emergency loan or \$18 million in grant money?

**From:** Byrne, Randall (Treasury)  
**Sent:** Monday, September 28, 2015 11:07 AM  
**To:** Schafer, Suzanne K. (Treasury) <[SchaferS7@michigan.gov](mailto:SchaferS7@michigan.gov)>  
**Subject:** RE: Flint

Suzanne:

We are preparing a chronology of KWA and DWSD for Wayne with as much information as we have. We spoke to Natasha this morning and she wants the state to give them \$18M to temporarily connect to Detroit until KWA is available. Wayne asked that we request a formal letter from Flint on this request.

Randy,

**From:** Schafer, Suzanne K. (Treasury)  
**Sent:** Monday, September 28, 2015 11:01 AM  
**To:** Byrne, Randall (Treasury) <[ByrneR1@michigan.gov](mailto:ByrneR1@michigan.gov)>  
**Subject:** RE: Flint

Thanks. I tried to call you because I'm in a pension meeting and was going to ask you to call Wayne. My guess is most of this was handled between Andy and Roger.

**From:** Byrne, Randall (Treasury)  
**Sent:** Monday, September 28, 2015 11:00 AM  
**To:** Schafer, Suzanne K. (Treasury) <[SchaferS7@michigan.gov](mailto:SchaferS7@michigan.gov)>  
**Subject:** FW: Flint

Suzanne:

When you have a minute, please give me a call and I will update you.

Thanks,  
Randy,

**From:** Workman, Wayne (TREASURY)

**Sent:** Monday, September 28, 2015 9:16 AM

**To:** Cline, Richard (Treasury) <[cliner1@michigan.gov](mailto:cliner1@michigan.gov)>; Byrne, Randall (Treasury) <[ByrneR1@michigan.gov](mailto:ByrneR1@michigan.gov)>; Schafer, Suzanne K. (Treasury) <[SchaferS7@michigan.gov](mailto:SchaferS7@michigan.gov)>

**Subject:** Fwd: Flint

Can you call my cell when you get second

Sent from my iPhone

Begin forwarded message:

**From:** "Muchmore, Dennis (GOV)" <[muchmored@michigan.gov](mailto:muchmored@michigan.gov)>

**Date:** September 28, 2015 at 9:00:43 AM EDT

**To:** "Khouri, Nick (TREASURY)" <[KhouriN@michigan.gov](mailto:KhouriN@michigan.gov)>, "Saxton, Thomas (Treasury)" <[SaxtonT@michigan.gov](mailto:SaxtonT@michigan.gov)>, "Workman, Wayne (TREASURY)" <[WorkmanW@michigan.gov](mailto:WorkmanW@michigan.gov)>

**Subject:** Flint

I know that I'm a broken record on this one, but I need some specific attention to Flint today. I need you all to reconstruct a timeline of events from the records we have relating to the Flint KWA DWSD controversy as it is becoming unwieldy. Please go back and review the Flint procedures and find the initial decision making process relating to the switchover. The first time I remember it is in 2012 (August I think) when the county started pitching the project at council. Then we instituted Mike Brown as EM and from there on it became to a certain extent our problem. However, if I remember right, this was a Flint idea from the start. Then, if you can trace the financial drivers of the decision to present day it would be important. I think for the most part the explanation you had in the distressed cities reports were helpful...my point being that this was an idea to help the city survive and without drastic changes it wouldn't have, KWA being one of them. We'll take any other ideas that you have.