

**Pleyte, Beth (Treasury)**

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**From:** Saxton, Thomas (Treasury)  
**Sent:** Thursday, September 03, 2015 5:36 PM  
**To:** Redford, James (GOV); Muchmore, Dennis (GOV)  
**Cc:** Workman, Wayne (TREASURY)  
**Subject:** FW: Flint Water  
**Attachments:** Flint Water Ltr 3-3-15.pdf; Flint Water memo 2-11-15.pdf

Gentlemen... in the attached (which you have likely seen before) is a description of the cost to reconnect to DWSD. I assume/hope no one is still seriously considering that option but if you need anything more give us a call.



**CITY OF FLINT**  
**OFFICE OF THE EMERGENCY MANAGER**



**Gerald Ambrose**  
**Emergency Manager**

**TO:** Wayne Workman, Deputy Treasurer  
Treasury Department  
State of Michigan

**FROM:** Jerry Ambrose, Emergency Manager  
City of Flint

**DATE:** March 3, 2015

As the Emergency Manager for the City of Flint, I am charged with restoring the City government to financial solvency, and working to assure that the City moves forward on a financially sustainable basis. The steps taken over the past three years have been difficult. Taxes and fees have been raised, services and workforce reduced, and ongoing costs, including legacy costs, have been constrained.

The current controversy surrounding the provision of water, and the path for resolution, has a potentially significant impact on the progress that is being made. I am satisfied that the water provided to Flint users today is within all MDEQ and EPA guidelines, as evidenced by the most recent water quality results conducted for MDEQ. We have a continuing commitment to maintain water safety and to improve water quality, and have dedicated resources to assure this commitment will be made.

The oft-repeated suggestion that the City should return to DWSD, even for a short period of time, would, in my judgment, have extremely negative financial consequences to the water system, and consequently to the rate payers. By the most conservative estimates, such a move would increase costs by at least \$12 million annually, with that amount achieved only by eliminating virtually all budgeted improvements in the system. For a system with Unrestricted Assets of only \$740,745, according to the June 30, 2014 audited financial statements, the only recourse within the City's control would be to increase revenues significantly. And in my judgment, that would come from raising rates for water by 30% or more. Further, changing the *source* of the city's water would not necessarily change any of the *aesthetics* of the water, including odor and discoloration, since those appear to be directly related to the aging pipes and other infrastructure that carry water from the treatment facility to our customers.