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**From:** Muchmore, Dennis (GOV)  
**Sent:** Thursday, November 19, 2015 2:27 PM  
**To:** 'Andy Dillon'  
**Subject:** RE: Flint water

I don't remember what the phone call was about, obviously Flint alternative water supplies. But, it is not the call where you told me you were going to approve the switch. I know which date that was and it wasn't this one.

As for the decision making on the switch, as I remember it, the Flint people demanded you go to KWA. They (as I remember you indicated Curtis, the Drain Commissioner, Gleason, Emerson and United Way Brown?, thought it would serve the city best in the long run to get out of DWSD. I remember you agonized over it and questioned the switch in several different conversations. Ultimately you felt that the city would be back under local governance in the future and if that's what they wanted you understood their concerns. I also seem to remember discussions about the County Commission wanting the switch and their advocacy in the switch as well as the Flint labor Council. It's a long time ago, and I don't have any notes on it as we had at least five or six conversations on this, but I think this sounds correct. You were acting as State Treasurer but really keeping us plugged But, I could have the specifics on this wrong....

**From:** Andy Dillon [<mailto:adillon@conwaymackenzie.com>]  
**Sent:** Thursday, November 19, 2015 2:04 PM  
**To:** Saxton, Thomas (Treasury) <[SaxtonT@michigan.gov](mailto:SaxtonT@michigan.gov)>; Muchmore, Dennis (GOV) <[muchmored@michigan.gov](mailto:muchmored@michigan.gov)>; Baird, Richard (GOV) <[bairdr@michigan.gov](mailto:bairdr@michigan.gov)>  
**Subject:** Fwd: Flint water

I am not anxious to respond to him but my experience of ignoring him hasn't been very productive.

He is focused in on a relevant question.

**Andy Dillon**  
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----- Forwarded message -----

**From:** Egan, Paul <[pegan@freepress.com](mailto:pegan@freepress.com)>  
**Date:** Thu, Nov 19, 2015 at 1:48 PM  
**Subject:** Flint water  
**To:** "[ADillon@ConwayMacKenzie.com](mailto:ADillon@ConwayMacKenzie.com)" <[ADillon@conwaymackenzie.com](mailto:ADillon@conwaymackenzie.com)>

Hi Andy: Why did the state and city opt to go with KWA for Flint water supply when the study you commissioned from Tucker, Young, Jackson, Tull found that going with KWA would be more costly than staying with DWSD? (Here is excerpt from p. 17):

“Based on the analysis, it is prudent to assume the KWA water supply option costs would be somewhere between the KWA-1 and KWA-2 options. Therefore, the analysis indicates that the two DWSD options of supplying 8 MGD on a maximum day and up to 8 MGD on average are the least cost options for Flint. These options allow Flint to maximize the use of existing assets; the City of Flint’s (the Flint WTP) and DWSD’s (the existing 72-inch main).”

How would you describe your role in the chain of decisions that led to Flint drawing its water supply from the Flint River?

The Flint City Council opted to go with the KWA on the evening of March 25, 2013. Your schedule shows you had a 5 p.m. phone conversation at 5 p.m. that day with Dennis Muchmore “regarding Flint Water Supply alternatives.”

The next day, March 26, 2013, your schedule shows a 9 a.m. meeting at Treasury “regarding Flint water, a 1:30 p.m. phone call with Dan Wyant “regarding Flint/KWA,” and a w p.m. meeting in Lansing with Flint Mayor Dayne Walling?

What do you recall about these conversations/meetings? Did Muchmore sign off on the switch to KWA on behalf of the governor?

Thanks, Paul Egan

Detroit Free Press

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