City of Flint, Michigan
Office of the City Administrator

Memo

To: Dayne Walling, Mayor

From: Natasha L. Henderson, City Administrator

Date: May 4, 2015

Re: Chief Financial Officer (CFO) Appointment

Chief Financial Officer (CFO) Appointment

I am pleased to request your approval of the appointment of Ms. Jody Lundquist as the CFO. She currently serves as the Finance Director/Treasurer of Benton Harbor, Michigan, which exposes her to the financial challenges present in a distressed community. Further, she has been instrumental in developing financial processes to ensure the fiscal stability of Benton Harbor as an appointed member of the restructuring team of the Emergency Manager. I believe it is imperative that the candidate serving as the next CFO of this community have experience with turnaround cities, and she has exemplified that in her professional experiences. It should also be noted that Ms. Lundquist founded, owned and operated an independent company that required her to deal with Housing and Urban Development (HUD) regulations, which is a valuable asset, having working knowledge of the remediation of foreclosed property and the inspections of such properties. Given the aforementioned experience Ms. Lundquist has exemplified, I am confident in recommending her appointment. Accordingly, I have attached her resume for your information.

Signed,

Natasha L. Henderson

2

JODY NICOLE LUNDQUIST

218 N. Sunnybank Rd. • St. Joseph, MI 49085 • 602.622.0106 • jody.lundquist@gmail.com

March 25, 2015

Michigan Municipal League
ATTN: Flint CFO Search
1675 Green Road
Ann Arbor, MI 48105

Dear Ms. Parker:

I am writing to express my interest in the Chief Financial Officer position for the City of Flint. I am an experienced professional with a strong background in finance and community-focused organizations currently serving as the Finance Director and Treasurer for the City of Benton Harbor.

The City of Benton Harbor (the "City") has a population of approximately 10,000 and a total operating budget of $12.2 million. As you may have seen in the news, the City was under the leadership of a state-appointed emergency manager since 2010. I was hired in November 2012 by the City's emergency manager to be a part of the restructuring team.

In order to establish a more structurally sound budget, it was necessary to make tough decisions regarding expenses while seeking out and developing community relationships as additional sources of revenue. I implemented a variety of internal controls, policies and procedures, and financial planning practices that were simply absent upon my arrival in 2012. I created sophisticated cash flow models and began providing pertinent timely data crucial to monitoring and improving the City's financial position. By making sweeping reforms to the Finance Department, the City has benefited from more consistent, accurate and timely data; improved cash management capabilities; and stronger audited financial statements that are monitored closely by the State, elected officials and the public.

As a community emerging from financial distress, I have worked to re-establish the City's reputation with community stake-holders and business partners. I have also established a higher level of communication amongst departments, elected officials and residents regarding the interconnectivity and value of all City services with the City's overall financial position. As a team-leader, communicating our vision and purpose has aided in the understanding of how each function benefits the entire organization and has been crucial in developing a strong culture of dedication to the services we provide to the community. By reinforcing this commitment to service and the role of the individual to the whole, I have created a culture that inspires staff to strive for excellence and encourages pursuit of further professional development.

In each position I have held, I have demonstrated my resourcefulness, problem-solving skills, ability to adapt, build relationships, and lead diverse teams in a variety of settings. I hope to speak with you further about the ways in which my experience and skill will make a valuable and positive contribution to the City of Flint. Please do not hesitate to contact me if you have any questions. Thank you for your consideration.

Sincerely,

Jody N Lundquist

Jody N. Lundquist

Widigan, Robert (TREASURY) JF, Mayor, CA | SAM, DM

From: Cline, Richard (Treasury)
Sent: Tuesday, May 05, 2015 4:29 PM
To: Byrne, Randall (Treasury); Widigan, Robert (TREASURY)
Subject: Weekly Flint Call

Here are my suggestions for the first Weekly Call with Flint:

- **Purpose of the Weekly Call:** Discussed
- **Update on City Charter Election:** Discussed, election went well, begin duties: Attorney is working on that. Outside counsel will work w/ commission.
  - Any tech assistance: pass along to CA. (MSU currently involved)
- **Update on Water Issue:** GAC in process, on schedule working w/ LAN mid-July to be up running.
  - Leak detection in process. ~~city~~ city to send update.
  - Value work is on going.
- **Timeline for Position Hiring's:** HR: interviews scheduled (4 people) HR, FD, Treasurer
  CA has a CFO ~~to~~ to recomend Jodie. Treasurer — to ask CFO candidates if interested plus one.
- **Update on Election Issues:**
  - Requesting Circuit Court to allow names to be on ballot Miller + Canfield.
  - Preforming internal investigation on Clerk
  Ward C + Ward 3
  Winfrey Nelson
- **Priorities for the Week:**
  - Date for RTAB? Working on date
  - City to hire court recorder — treasury to reimburse city
  - Any issue regarding B. Larkin? Mayor ~~thinks~~ thinks highly of B. Larkin.

Eric Cline | Department Manager
State of Michigan | Michigan Department of Treasury | Office of Fiscal Responsibility
430 W. Allegan Street, 3rd Floor | Lansing, MI 48922
Lansing Office (517) 335-2078 | Cell Phone (517) 243-8450 | Traverse City Office (231) 922-5228
E-mail cliner1@michigan.gov

Cline, Richard (Treasury) SAM, RTAB Analyst, Natasha, Mayor, Josh Freeman

From:	Cline, Richard (Treasury)
Sent:	Tuesday, May 05, 2015 4:29 PM
To:	Byrne, Randall (Treasury); Widigan, Robert (TREASURY)
Subject:	Weekly Flint Call

Here are my suggestions for the first Weekly Call with Flint:

- **Purpose of the Weekly Call:** Discussed
- **Update on City Charter Election:** Elected; Begin shortly; Outside consul; Tech assist resources?
  - Wayne State
  - MSU
- **Update on Water Issue:** 1) Filter install - in process; on schedule; Done mid-July, 2) Lead Detection Study proposal accepted; 3) Valve openings ongoing

  Daily usage leveling off - Per Day Gallons
- **Timeline for Position Hiring's:**
  - HR - Interviews pending (4) next week
  - FD - Possible candidate; Mayor Review today; Judy from B H
  - Tres - Possible interviews (2) that interviewed for FD plus 1 more
- **Update on Election Issues:**

  Nothing new 1) Circuit Ct Appeal 2) Internal Investigation

  VC open - Humphrey & Nelson
- **Priorities for the Week:**

  1) RTAB 1st Meeting 2) Court Recorder 3) Brian Larkin

Eric Cline | Department Manager
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First RTAB Meeting

CITY OF FLINT WATER QUALITY STATUS REPORT
May 7, 2015

We are still working with the Water Treatment Plant staff to establish set criteria for raw and treated water data for your use. Most information is already in place but few are still in the works. Question marks will be eliminated when data are available.

I. Issues of Concern
   - A. THM level in Dort is 100
   - B. Reservoirs are intended to be used minimally prior to sampling; however, emergency type events (Large water main break or a major fire) may require the use of water from those reservoirs which could contain potentially high THM levels. THM levels needs to be analyzed weekly to understand trend changes in the levels before reuse.
   - C. Bids for Phase 1 of the 24" water main replacement have not been received yet and therefore, the work will not be completed prior to the August THM sampling period. Some of this work will be needed to help ensure low THM levels in August.
   - D. Cleaning of all reservoirs is needed and proper water circulation, within the reservoirs, is recommended to help eliminate old age and warm water from developing high THM levels.
   - E. Water age in system is possibly being adversely affected by pump station(s) operations and flow back to WTP/Elevated tank. To be evaluated further with water model
   - F. The City needs to proceed with the design and developing plans for transfer pump station to Dort reservoir.
   - G. Lime sludge removal from Bray Road needs to be planned soon to meet the agreed to limits discussed with the MDEQ. None has been removed to date.

II. Raw Water
   - A. TOC = ~10.8 mg/l, note internal values are showing higher than DEQ lab results
   - B. Temp = 15.6° C (60° F) on 5/6/15
   - C. THM = ???

III. Treated Water
   - A. TOC = 3.7 (65% removal)
   - B. THM = ~40
   - C. Distribution THM
     1. Sample Sites 1, 5, 6 – near 80

IV. WTP Operations
   - A. 17.3 MGD on 5/6/15
   - B. Un-softened stream currently around 1 MGD
   - C. Items to be postponed until after May THM testing
     1. East clarifier repair
     2. Cleaning of plate settlers
     3. Clean/repair slakers
   - D. RFP for polymer pumps to clarifiers is out – work to commence when awarded with intent to be operational well in advance of the August THM sampling
   - E. Security improvements at the main gate are ongoing
   - F. One pump at Cedar St. PS is operational and SCADA control is possible by laptop until communication issues are addressed.

V. LAN
   - A. Contract amendment is being signed. Liability language and scope for the construction work will need to be incorporated as an amendment to the contract.
   - B. Hydraulic Water Model
     1. Rob B provided additional information with help from billing.
     2. LAN is working on model update which is to be completed approximately 1 month after all existing water system information is received

C. GAC Media
   1. Design is underway: basis of design is being developed
   2. Plan is to set up meeting with MDEQ, likely second or third week of May

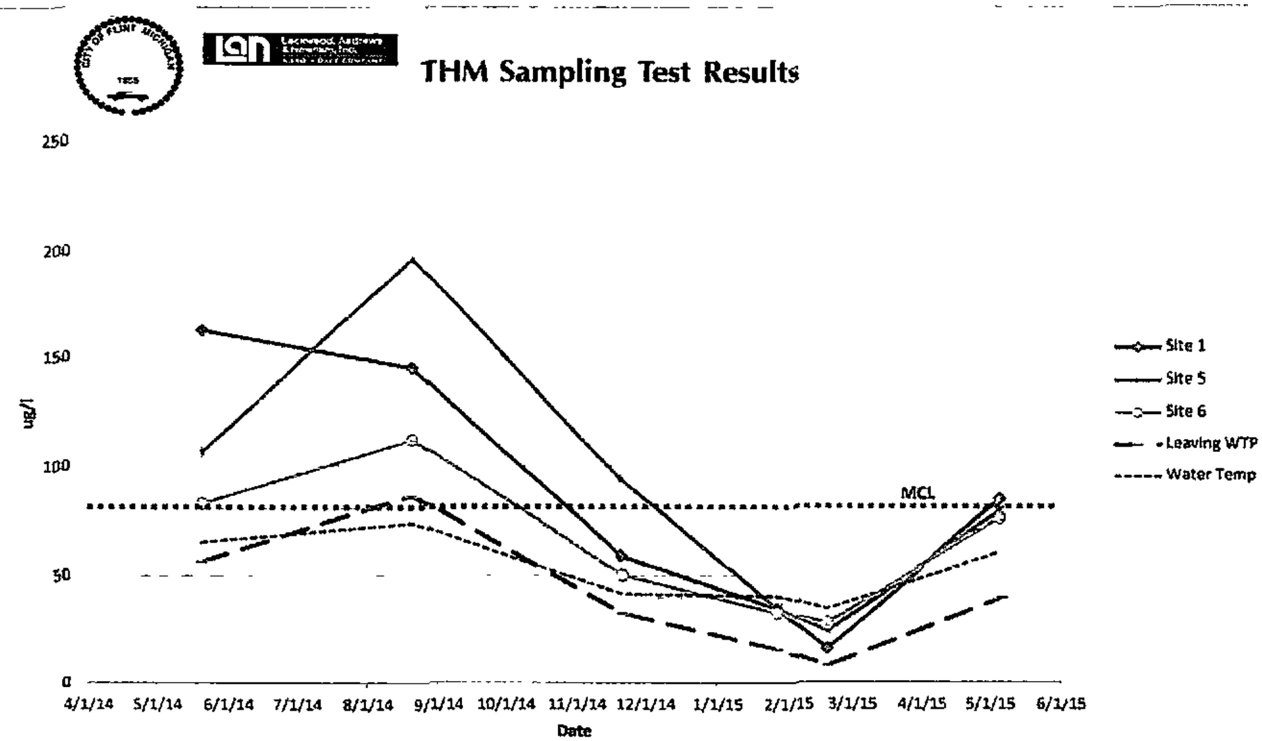
VI. Distribution
   A. Chlorine residuals are currently holding well
   B. Flushing will begin week of May 11[th]

VII. Preparation for Upcoming THM Sampling
   A. A strategy meeting was held on 5/5/15 w/ Rob B, WTP staff & LAN
   B. All Reservoirs will be taken off line prior to sampling
   C. Recommend flushing for sample sites 1 (McDonalds), 4 (Taco Bell), 5 (Univ. Market), and 6 (Salem Housing) with 5 being the most critical.
   D. Staff will increase ferric dosage prior to sampling
   E. Eliminate the softening bypass stream completely if possible
   F. Decrease Cl_2 feed (already implemented)

Tracking Data

Primary TTHM Sample Indicators					
Date	**Flint River Water Temp**	**Flint River TOC**	**Chlorine Feed at WTP**	**TTHM Leaving WTP**	**Average System TTHM**
5/06/15	15.6	10.8	4.1	40	76
4/28/15	11.3	9.6	4.5	???	???
5/21/14	18.2	10.3	5.3	56	100
11/21/14	5.4	7.3	4.7	33	50

				2014			2015			
No.	Address	Sample Location	5/21/14	8/21/14	11/21/14	1/27/15 Internal	2/18/15	5/6/15 Internal	May Max Possible	Last LRAA
1	3719 Davison	McDonalds	162.4	145 3	58.6	35	16.2	84.2	99	95.6
2	822 S Dort	BP Gas Sta.	75.1	112	36.2	23	19.9	??	151	60.8
3	3302 S. Dort	Liquor Palace	111.6	127 2	33 3	23	16.8	??	142	72.2
4	3606 Corunna	Taco Bell	79.2	181.3	33.9	24	18.1	??	86	78.1
5	2501 Flushing	Univ. Market	106.4	196.2	93.6	35	24.5	78.6	5	105.2
6	3216 MLK	Salem Housing	82.2	112.4	50 1	33	28.5	75.3	129	68.3
7	5018 Clio	Rite Aid	88.2	144.4	53.6	29	19.2	??	102	76.4
8	6204 N. Saginaw	N. Flint Auto	96.5	118.3	41.1	21	14.9	??	145	67.7
		WTP Tap	56	86	33	16	8	40		
		Dort Res		153	??		??	100		
		CS Res		163	35	23	??	64		
		WS Res		134	44	60	??	??		



THM Sampling Test Results
250
200
150
100
50
0
ug/l
MCL
4/1/14
5/1/14
6/1/14
7/1/14
8/1/14
9/1/14
10/1/14
11/1/14
12/1/14
1/1/15
2/1/15
3/1/15
4/1/15
5/1/15
6/1/15
Date
Site 1
Site 5
Site 6
Leaving WTP
Water Temp

Cline, Richard (Treasury)

From:	Widigan, Robert (TREASURY)
Sent:	Thursday, May 07, 2015 8:45 AM
To:	Koryzno, Edward (Treasury)
Cc:	Byrne, Randall (Treasury); Cline, Richard (Treasury)
Subject:	Flint Charter Commission Budget
Attachments:	FY16-17 Proposed Budget - Final.pdf

Ed,

After review of Flint's FY 2015-16/2016-17 budget there is a line item for the Carter Commission (page 32/70 in attached PDF.)

FY 2015 projected budget is $10K, FY 2016 amended budget is $49K, and FY 2017 is budgeted at $0.

If further information is desired please let me know.

Thank you,
Rob,

Robert Widigan | Office of Fiscal Responsibility
State of Michigan | Department of Treasury
430 W. Allegan Street | Lansing, MI 48922
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CITY OF FLINT, MICHIGAN

Setting a Sustainable Course for the City of Flint

Five Year Financial Plan 2016-2020

Proposed Budgets for FY16 and FY17

Future Projections for FY18, FY19 and FY20

Gerald Ambrose
Emergency Manager

Dayne Walling
Mayor

Natasha L. Henderson
City Administrator

Dawn Steele
Deputy Finance Director

City of Flint Five-Year Financial Plan

City of Flint 5-Year Financial Plan

Introduction

The City of Flint will be in a positive financial position at the start of the FY2016 budget year for the first time in a decade. None of the City's funds, including its General Fund, will have a deficit. City governance and management will likely be in the hands of the Mayor, City Council, and its professional management team, with oversight from a state appointed Receivership Transition Advisory Board.

Newly enacted charter amendments, ordinances, policies, and procedures provide a path for the City of Flint to move forward in achieving and maintaining sustainable financial solvency. It is only through being a financially stable organization that the City can hope to serve its citizens by working to achieve its stated vision mission, and goals.

The public has recognized the importance of a fiscally responsible approach as well as the value of long-term planning for sustainability. The newly adopted City Charter amendment reads that the budget and corresponding document:

"Shall explain the budget both in fiscal terms and in terms of the work programs, demonstrating how spending priorities are guided by and adherent to the City's Master Plan. It shall outline the proposed financial policies of the City for the ensuing fiscal year and the impact of those policies on future years. It shall describe the important features of the budget, indicate any major changes from the current year in financial policies, expenditures, and revenues together with the reasons for such changes, summarize the City's debt position, including factors affecting the ability to raise resources through debt issues, and include such other material as the Mayor deems desirable. The budget shall provide a complete three (3) year financial plan of all City funds and activities, with five (5) years of revenue projections."

Accountability for achieving and maintaining sustainable financial solvency rests ultimately with the Mayor and City Council, guided and supported by its professionally trained management team. It is their actions which will determine when the City of Flint can be released from state oversight.

The financial plan described here has a five year timeframe, extending from July 1, 2015 through June 30, 2020, or commonly referred to as FY16 through FY20. Budgets are included for FY16 and FY17, and financial forecasts are included for FY18, FY19, and FY20.

The budgets for FY16 and FY17 have been developed within the context of the City's recently adopted Master Plan, the Vision, Mission, and Goals for the City government as recently updated by the City Council, as well as the Budget Priorities adopted by the City Council. The budgets have also been developed in compliance with expectations of achieving and maintaining sustainable financial solvency, as reflected in recently enacted ordinances regarding adequate levels of reserves in the General Fund, Special Revenue funds, and Enterprise funds.

Taken together, the Master Plan, Strategic Plan, and multi-year financial plan constitute the template for moving the City government forward towards the Vision of being, "a well-managed, financially stable, and accountable organization focused on creating a vibrant and growing community which will attract and retain residents, businesses, students, and visitors and improve our quality of life."

The long range financial outlook demonstrates the continuing financial challenges facing the City of Flint. Anticipated growth in current revenue streams are forecasted to be less than the anticipated growth in the expense base, leaving a gap between revenues and expenses every year which must be addressed. Minimal revenue growth in property tax and income tax revenues, coupled with consistent increases in personnel and operating costs, create a gap which must be addressed by obtaining additional sources of revenue, reducing staffing and services, or identifying further efficiencies. Given the low level of services currently provided by the City, further reductions in services would be very difficult; however, attempting to provide services at a level which cannot be supported financially is unacceptable.

There are also more near term financial challenges which must be addressed as well. Public safety services are supported by two separate voted millages generating more than $5 million annually in total. Both are up for renewal in 2017 and greatly affect the projected budgets. Failure of either would be disastrous, in that those two sources provide 20% of the financial support for police and fire services.

At the same time, the State of Michigan's more than $2.5 million appropriated annually for the City lock-up, the state troopers provided to support city police officers, and the assistant prosecutors supporting County law enforcement provide invaluable assistance in support of local public safety services. Replacement of these resources and revenues from other city revenue sources would be impossible. This fact illustrates the persistent financial challenges that the City will continue to face with its finances and the necessity of continued partnerships and support from all.

A third major potential challenge to the City's financial solvency remains the issue of retiree health care. Decisions to reduce – but not eliminate – health care for current retirees accomplished some $5 million in cost reductions for the City, and was an essential part of the City's financial recovery. However, the lawsuit filed over the action remains active, and should there be an unfavorable decision against the City, the financial repercussions would significantly impair the City's return to financial solvency.

This document is designed to provide information and tools for understanding the difficult choices that will continue to need to be made and also the way that City services are being planned and delivered in a manner consistent with the Master Plan, Strategic Plan, and Capital Improvement Plan in order to fulfill the mission of the City of Flint Government and "assure that residents, businesses, students and visitors in the City of Flint receive municipal services in a customer friendly, financially responsible, and equitable manner in order to insure equality of opportunity for all persons."

Background

The City of Flint has been in state receivership since December, 2011, as a result of consistent deficits in the General Fund, a decline in pooled cash, unrealistic budgeting, and unfunded liabilities for postemployment benefits. This was all compounded by the effects of the recession of 2008, which greatly reduced state and local revenues. Significant progress has been made in addressing these financial issues, as the $19.1 million deficit at the end of FY12 was reduced to $9.0 million at the end of FY14, and legacy costs were reduced from $850 million to $240 million. The City's cash position has been significantly improved, and the FY15 budget was realistically balanced and is on target to reduce the deficit to $7 million. Plans are underway to finance the remaining $7 million deficit with a loan from the state.

Organizational changes have been made and new financial policies and procedures put into place to provide the tools for achieving and maintaining financial solvency. Flint voters approved the creation of a Charter Commission, charged with reviewing the decades old City Charter. New ordinances have been adopted requiring long range strategic planning, multi-year budgeting and forecasting, and the maintenance of adequate financial reserves in city funds.

With the financial progress made, including the elimination of the deficit, and with the organizational changes in place, City operations will soon be taking the next step towards returning to home rule, consistent with PA436. Mayor and Council will resume their executive and legislative roles, subject to the organizational changes made by the various Emergency Manager Orders, and the oversight by a state appointed Receivership Transition Advisory Board.

The City will fully exit state receivership at the point in time that the actions of the Mayor, Council, and Administration demonstrate to the satisfaction of the Governor that the City is financially stable, on a path which assures continued financial stability, and is no longer in need of state oversight.

Financial Challenges

Resolving the near financial insolvency of the City has required hard decisions and sacrifices for all. The FY13 and FY14 budgets were balanced through a mixture of significant revenue increases, significant expenditure decreases, and steps taken to reduce legacy costs. Revenue increases included a 25 percent increase in water and sewer rates, passage of a 6 mill property tax increase for police and fire; establishment of a special assessment district for street lighting; and implementation of a fee sufficient to cover the cost of waste collection. Expenditure reductions included elimination of 20 percent of the City's workforce; compensation decreases equivalent to a 20 percent wage reduction for remaining employees; and the restructuring of health and retirement benefits for current employees and retirees necessary to develop a credibly balanced spending plan. Further reductions were necessary in FY15, and of necessity, required significant reductions in public safety positions. Even with the voter approved millages, the City was left with police staffing far below the levels in comparable cities.

Restructuring

Significant organizational changes have been made as well. City waste collection is now operated under contract with a private company; City 911 operations are being consolidated with the Genesee County 911 Consortium; and on January 2, 2016, the City-funded 68th District Court will become part of the County-funded 67th District Court. All of these actions, as well as others, have resulted in significant cost savings to the City while at the same time maintaining or improving those services.

The actions taken to restructure healthcare benefits for current employees and retirees have also had a significant impact on reducing both current costs and long-term liabilities. The *20% reduction in the workforce required significant reorganizational activities focused on reducing current costs. Long term* liabilities were reduced by eliminating traditional defined benefit pension programs for new employees in favor of hybrid plans; by moving the City's retirement system into the state wide retirement system; by restructuring health insurance benefits for current employees and placing retirees into those same plans; and by eliminating the promise of retiree health care for new employees in favor of providing retiree medical savings accounts. This restructuring, which was implemented during the course of FY12, has reduced the City's OPEB liabilities alone from $850 million to $240 million at the end of FY14.

Legacy Costs and Legal Challenges

The steps taken to begin to restore the City to financial solvency have not been without conflict and changing circumstances. A significant legal challenge has been made to the decision to move retirees from their historical health insurance plans into the same plans offered current employees. This action resulted in an initial cost reduction in FY13 of $3.5 million to the City and imposed deductibles and co-pays on retirees. Because of a stay initially imposed by the federal court in FY14, the City was required to increase its budget for retiree healthcare costs in the FY15 budget by $5 million. However, the injunction was subsequently modified, and the City was permitted to implement a significant portion of the initial changes. This action provided some financial relief to the City, but the risk remains that budgeted healthcare costs will increase significantly should the lawsuit result turn out to be unfavorable for the City.

Legacy costs in total will continue to be a cost burden to the City of Flint. In FY 16, pension and retiree health care is now projected to cost $31.7 million, or approximately 20% of total projected expenses. $17.3 million is borne by the General Fund which equates to 33% of general fund expenses. $8.5 million is borne by the Utilities Funds, which equates to 13% of expenses. These amounts, while still significant, are less than the $38.6 million originally budgeted for FY16. By 2020, the obligation for these expenses are projected to increase to nearly 39.6 million, or some 23% of projected total expenses.

Partnerships

The efforts of the City to regain financial solvency have been aided by support from numerous federal, state and private partners. Federal grants for police, fire services and blight elimination and demolition, as well as for transportation, planning and development have substantially assisted Flint's recovery from the bottom of the recession. The White House Strong Cities, Strong Communities (SC2) partnership has provided support for implementation of the Master Plan, including brownfield redevelopment, public safety, and blight strategies. State police troopers have been placed in the City to support local law enforcement efforts, and funds have been allocated to enhance prosecution activities and to operate the City's lock up. The Governor's proposed budget continues this support. New partnerships with Genesee County and surrounding municipalities in courts and 911 will provide significant savings and improved services. Many foundation, nonprofit, business, faith and community partners have come together in the best interest of the city and this collaboration will be critical to continue.

FY16-FY20

The future financial solvency of Flint will continue to be challenged by a continuing structural deficit. Property tax, income tax, revenue sharing and other general sources of revenue are projected to grow by an average of 1.2% annually, while expenses are projected to grow by 2.4%. While a 1.2% gap may not seem large, it equates to nearly $1 million on an expense base of $83 million, which is the projected base for FY18. Addressing this gap on an annual basis is necessary and critical if the City is to regain and maintain its financial solvency.

Overview

The City of Flint has spent much time and effort to plan for the community's future through the adoption of a comprehensive master plan and capital improvement plan, and through creation of an organizational framework focused on the City's updated vision, mission, and goals. The Vision, Mission, and Goals of the City of Flint are detailed in this document, as are specific budget priorities identified by the City Council. It is a core mission of the City that all who live, visit, work, and study in Flint can expect to receive city services in a customer friendly, financially responsible, and equitable manner which insures equality of opportunity for all.

The budgets for FY16 and FY17 have been reviewed and developed consistent with that framework; balanced in a manner reflecting current desire to maintain services, to foster financial stability and to reflect the budget priorities adopted by the City Council.

The decisions incorporated into the FY16/FY17 budget reflect the financial realities of a financially strapped City working to move out of state receivership. Revenues are growing marginally, and the City does not have adequate financial reserves to foster any appreciable degree of security. The anticipated loan which will eliminate the accumulated General Fund deficit does not solve the City's financial problems but does enable beginning to establish adequate reserves.

Financial Outlook

The financial outlook for the City is improved in the short term from the outlook presented last year. With the financial impact of the changes to retiree health care, a lower than expected pension contribution for FY16 and FY17, and the cost reductions from the 911 consolidation and the district Court consolidation, the budgets for FY16 and FY17 are able to maintain the status quo in terms of staffing and programming. This improved condition, however, is not sufficient to significantly increase service levels in any area. It will, however, allow some advance time for considering how future revenue and expense challenges associated with a continuing structural deficit will be met within the context of the City's Master Plan and Strategic Plan priorities.

The spending plan for the City is still reliant upon financial and programmatic support from state, federal, and other sources. Operation of the City's lock up is assumed to be continued based on state financial support in excess of $2.5 million, while state troopers will continue to assist the Flint Police Department. Activities related to blight management, and implementation of the City's Master Plan are still supported significantly with programmatic and financial support from grant sources.

Staffing

Current staffing for city services is 523 full time equivalents. That number is projected to be reduced to 502 in FY16 and to 470 in FY17. The staffing reductions reflect primarily the 911 consolidation in FY16 and the District Court consolidation in FY17. Other adjustments are also made, including the elimination of 1 fulltime position in Human Resources and Law, as a result of reorganization; the addition of a third position in the Council Office, the addition of an engineering position in Transportation, and the addition of one position in Development and Planning to assist in economic development and business case processing. Funds are also set aside for a contracted service for economic development, and funding for ten part-time police officers is included, seven of which will be paid for and assigned to Hurley Hospital.

Costs, Fees and Assessments

Costs to citizens will be reduced in FY16 as the waste collection fee is reduced by $20, and property tax, water and sewer rates, remain unchanged. In addition, the $350 water deposit fee for renters is reduced to $250. The previously adopted FY16 budget anticipated a 6% increase in water and sewer rates, but that has been eliminated.

FY17 continues the status quo, with the exception of water and sewer rates. A 5% increase in water and utility rates is tentatively included in FY17, but will be reviewed next year prior to implementation. The City is in the process of reviewing the utility rate schedule, and will be using those results, as well as updated expectations associated with the move to KWA, and the results of current efforts to reduce water loss and improve operational efficiencies with the water and sewer systems.

In comparison to the projected total taxpayer impact for the current year, the collective impact in terms of taxes, fees, and charges, including water and sewer, is projected to be a total increase of approximately 1% over the next two years.

Priority Issues addressed

Key actions in the FY16 and FY17 budgets which specifically address Council priorities include:

Increasing Public Safety

- Police staffing, which currently includes 99 sworn officers and 15 civilians, is increased by the addition of 10 part-time police officers, and a Telephone Response Unit is added as a result of the 911 consolidation. Even though a majority of the new positions in the Police Department will be assigned to Hurley Hospital under a contract for services, the addition will give the department more flexibility to deploy full time officers where needed. Fire Department staffing of 75 is maintained, and the current level of service will be continued.
- The foundation for increased efficiency in both Police and Fire is being laid with migration to the State Records Management System, and with implementation of appropriate recommendations from the ICMA.
- Reductions in health care and pension costs, and the cost reductions achieved through the 911 and court consolidations have allowed the continuation of current public safety staffing levels through FY16 and FY17, which is one year longer than predicted last year. Going forward, however, voters will need to renew both special millages, or even current low levels of staffing will be at significant risk.
- Over the next two years the Police Department will focus on emerging crime issues as they appear and on increasing community engagement, specifically increasing the number of community centers and building community trust. The Fire Department, in addition to maintaining its response time to alarms at improved levels, will continue to reach out to the community to promote fire protection education.

Reducing Utility Rates and Costs

- The Utilities Division of DPW is committed to providing dependable quality water with investments in both the treatment process in the form of a new filter media and in the distribution system with the first significant pipe replacement project in over a decade. These system improvements will afford a greater opportunity to have stable water and sewer rates while continuing to perform needed maintenance on the system.
- Unfortunately, the maintenance and quality needs of the utility system, coupled with the prior financial deficits in the Utility funds, does not permit a decrease in rates. However, the long term impacts of capital investments in the system, including the decision to participate in KWA, assures that future rate increases will be less than had the City continued to purchase its water from DWSD.
- With the timing of the capital projects, the restructuring of water related debt, the cost reductions gained from temporarily using the Flint River for supply, and reductions in staffing in the Utilities Division, the 6% water and sewer rate increase included in the original FY16 budget has been eliminated, and so water and sewer rates will be held constant in FY16. However, a 5% increase is tentatively included in the FY17 budget, but that will be reviewed prior to the beginning of the FY17 fiscal year.
- The City's action plan to improve water quality will continue, as will the process of reviewing rate schedules, deposit and turn-on/off fees, with the goal of assisting those who are truly unable to pay.

Eliminating the General Fund Deficit

- With the pending receipt of a $7 million loan from the State of Michigan, the General Fund deficit will be eliminated by June 30, 2015. In accordance with the City Council's recently adopted financial stability ordinances, the FY16 and FY17 budgets will begin to build reserves at the rate of $1 million annually. As the Mayor and Council continues this practice in future years, it is projected that the financial reserve in the General Fund will reach 10% of General Fund revenues by 2020. While the goal is 15%, these actions represent significant commitment and progress towards sustainable financial solvency.

Increasing Capacity for Master Plan Implementation, Blight Management, and Economic Development

- The newly merged Planning & Development Department (DPD) is focused on creating a vibrant and growing community with a high quality of life for residents, businesses, students, and visitors. Through comprehensive planning, building and safety, blight elimination and neighborhood stabilization, community and economic development, street lighting, and parks and recreation, DPD is actively working to address all of the Council priorities. In addition, DPD is charged with coordinating the implementation of the community's Master Plan adopted in late October of 2013.
- In FY 16 and FY 17, the DPD will prioritize blight elimination and neighborhood stabilization through proactive code enforcement, waste removal, demolition, and housing rehabilitation. Other priorities include: economic development through entrepreneurship and small businesses growth in underserved neighborhoods, construction of quality housing, creation of safe, healthy places for youth to learn and thrive, and enhanced partnerships to provide new resources to the City to carry out the Master Plan. The Department will also improve regulatory procedures like zoning and will develop a business friendly permitting counter to streamline the review and approval processes to facilitate redevelopment.
- Through creative use of grant funding, the City has been able to add much needed positions in code enforcement and blight elimination without impacting the General Fund budget. In total, the budget represents 27 full-time and 2 part-time positions. DPD will continue to pursue new partnerships and resources in order to grow our capacity to implement the Master Plan and improve services to Flint residents, businesses, students, and visitors.
- Additional resources are added to Planning and Development to assure staff is available to support and assist businesses in obtaining necessary approvals from the City, and funds are set aside for contracted services with the Flint Genesee Chamber of Commerce

Improving Energy Efficiency

- Addressing a significant goal of improving energy efficiency, a vendor has been identified to develop specifications to improve the carbon footprint of the City, including city facilities and utilities. In FY16 the DPW will identify an energy baseline to work from and prioritize a list of projects, based on anticipated savings. FY16 will also see the completion of converting methane gas from the digester at the Waste Water Plant into energy, which will be used to reduce energy costs. Further cost savings will be realized from securing a fixed rate for natural gas for the next two years

Maintaining Streets and Sidewalks

FY16 and FY17 budgets utilize available funds to address maintenance and improvement of priority needs for bridges, roads and sidewalks, while assuring adequate staff and equipment within budgetary limits to responds to weather events and emergency repairs.

A City Engineer position is added to facilitate engineering services and activities required to design and construct major projects and City performed infrastructure improvement projects. The engineer's work will include routine bridge inspections.

The Street Maintenance Operator/Maintainer Trainee Program will also be resurrected in FY16. Four new trainees will participate in a two-year training series to increase capacity of City crews to perform street maintenance and winter maintenance activities. Winter Maintenance activities will include an allocation to rent three Fendt tractors to supplement City equipment available to perform winter maintenance activities.

Ongoing department activities will include maintaining in-house traffic services, such as installations/repairs/replacement/ and routine maintenance of traffic signals, signs, pavement markings, barricading activities, and traffic control services. Additionally sign upgrades will be conducted in three areas of the City to conform with the Federal Highway Administration's sign reflectivity regulatory mandate. Traffic signals will also be modernized at the intersection of Averill @ Davison; traffic signal upgrades at Ballenger @ Welch, Lapeer @ Court, Lapeer @ Fifth St.; and traffic signals retrofitted at Grand Traverse @ Welch and Dayton @ Welch.

Routine street maintenance activities will continue, including pothole patching, guardrail repair, street sweeping, crack sealing, concrete sectional repairs and paving activities. Funds received from the special state appropriation in FY15 will be utilized in FY16/FY17 to provide supplemental funding for additional paving activities within the local street system (residential areas, approximately 6.5 miles), contracted grass cutting services within the public right-of-way areas (between the sidewalk and curb), in addition to the clearance of tall grass at intersections to maintain sight distance clear vision areas.

Specific projects contained in the FY16 and FY17 budgets include:

Bridge Projects: Preventative Maintenance
- Kearsley Park Blvd over Gilkey Creek
- Barton Street over Thread Creek
- Torrey Road (12th St.) over Carmen Creek
- Atherton Road over Carmen Creek
- Other minor bridges identified in Annual Bridge Reports

Road Resurfacing Projects
- Fenton Road (Hemphill to I-69)
- Kearsley Street (Chevrolet Ave to Beach St)
- Harrison Street Enhancement

Road Diet Projects
- South Saginaw Street (Fourth to Hemphill)

Infrastructure Needs Assessment
- Analysis of Sidewalks/Street Network Needs as defined in the Master Plan

Sidewalk repair

- Two Sidewalk Repair Programs will address trip and fall hazards and sidewalks that residents desire to repair. Approximately 250 trip and fall hazardous sidewalk squares will be repaired by City crews under the traditional Sidewalk Repair Program and approximately 295 sidewalk squares will be repaired by prequalified contractors under the 50/50 Sidewalk Repair Program.

Tree Management

- Tree Management activities will be funded in partnership with Genesee Conservation District (GCD), including emergency hazardous tree and stump removals, tree trimming and tree plantings. Work with GSD will include the development of a Forestry Management Plan to guide future activities.

Improving Customer Service

Department specific and city wide training needs are budgeted, and customer service training has been identified as a priority. Human Resources, as it did in FY15, is committed to continuing ongoing training for supervisors and will be extending these efforts to all employees. Information Services likewise is committed to providing ongoing training for employees. Finally, most departments are including funds for ongoing training for employees.

Maintaining Parks

The Parks millage fund is being fully utilized to provide as much maintenance as possible. Vendor relationships and expectations are being reviewed and efforts continue to increase the number of partnerships for care and maintenance of Parks.

Parks and Recreation continues actively and aggressively peruse park partnerships with the community and funding for park capital improvements. Parks and Recreation currently has over $2.17 million in on-going improvements and acquisition projects. Major projects include the construction of the Genesee Valley Trail, improvements to River Bank and McKinley Parks, and the acquisition of property for the Grand Traverse Greenway. Currently, 43 of the 63 parks, community centers and golf courses have formal partnership agreements to improve service, quality, and make minor improvements to the park facilities. Of those 43 formal partnerships, 12 are new for 2015.

In order to increase the level of service, improve maintenance, and leverage additional funding for parks, the City has entered into a number of formal partnerships. Currently 43 of the City's 63 parks, community centers, and golf courses have formal partnerships. 12 of these 43 partnerships were created in the last year. Parks and Recreation department is working to increase this number and the capacity of each partnership group.

Through the Keep Genesee County Beautiful Adopt-a-Park program, 32 community organizations have partnered in Flint parks. With City of Flint assistance, Adopt-a-Park provides organizational capacity, planning, and clean up supplies to all Park Adopters as well as funding for improvements through their Park Tender and Park Keeper programs. Since 2011, $501,778 has been invested through the Adopt-a-Program. In 2015, KGCB agreed to be the $25,000 match on a $100,000 Department of Natural Resources grant for Longway Park Improvements. The 2015 Park Tender program currently has $56,000 in funding to be spent in 4 City Parks.

Formal use agreements also exist with a magnitude of different community partners for the Berston Center, Haskell Center and Bassett Park, Mott Park Golf Course, Dewey Park, Mobley Park, and Kearsley Park. In July of 2015, Flint Parks and Recreation entered into an agreement with Genesee County Parks Commission to provide maintenance and program in Max Brandon, Flint Lake Park, Thread Lake Park and McKinley Park. At the cost of less than the City spent on mowing, the County provides Park Ranger patrols, mowing and forestry work, and free public programing.

Increasing Community Partnerships

Partnerships with Human Service organizations will be strengthened with the return of a staff position focused on fair housing and other citizen issues that will require outside assistance such as the Keep the Water Flowing fund with the United Way, Salvation Army and Catholic Charities.

Ombudsman and Civil Service

No funding is included for either the Ombudsman Office or Civil Service, pending final action by voters on any Charter changes. Legal complaints will be directed to the City Attorney's Office and employee issues will be handled through the Human Resources Department.

Business licensing

Business licensing will be retained in the Clerk's Office, utilizing BS&A systems, and operating in accordance with established performance standards.

CITY OF FLINT STRATEGIC PLAN

2016 - 2020

Setting a Sustainable Course for the City of Flint

The Vision for the City Government of Flint

A well-managed, financially stable, and accountable government focused on creating and maintaining a vibrant and growing community which will attract and retain residents, businesses, students, and visitors and improve our quality of life

The Mission of the City Government

To assure that residents, businesses, students and visitors in the City of Flint receive municipal services in a customer friendly, financially responsible, and equitable manner in order to insure equality of opportunity for all persons

The Goals

In order to operate per our Mission and realize our Vision, residents, businesses, students and visitors can expect that the City of Flint will:

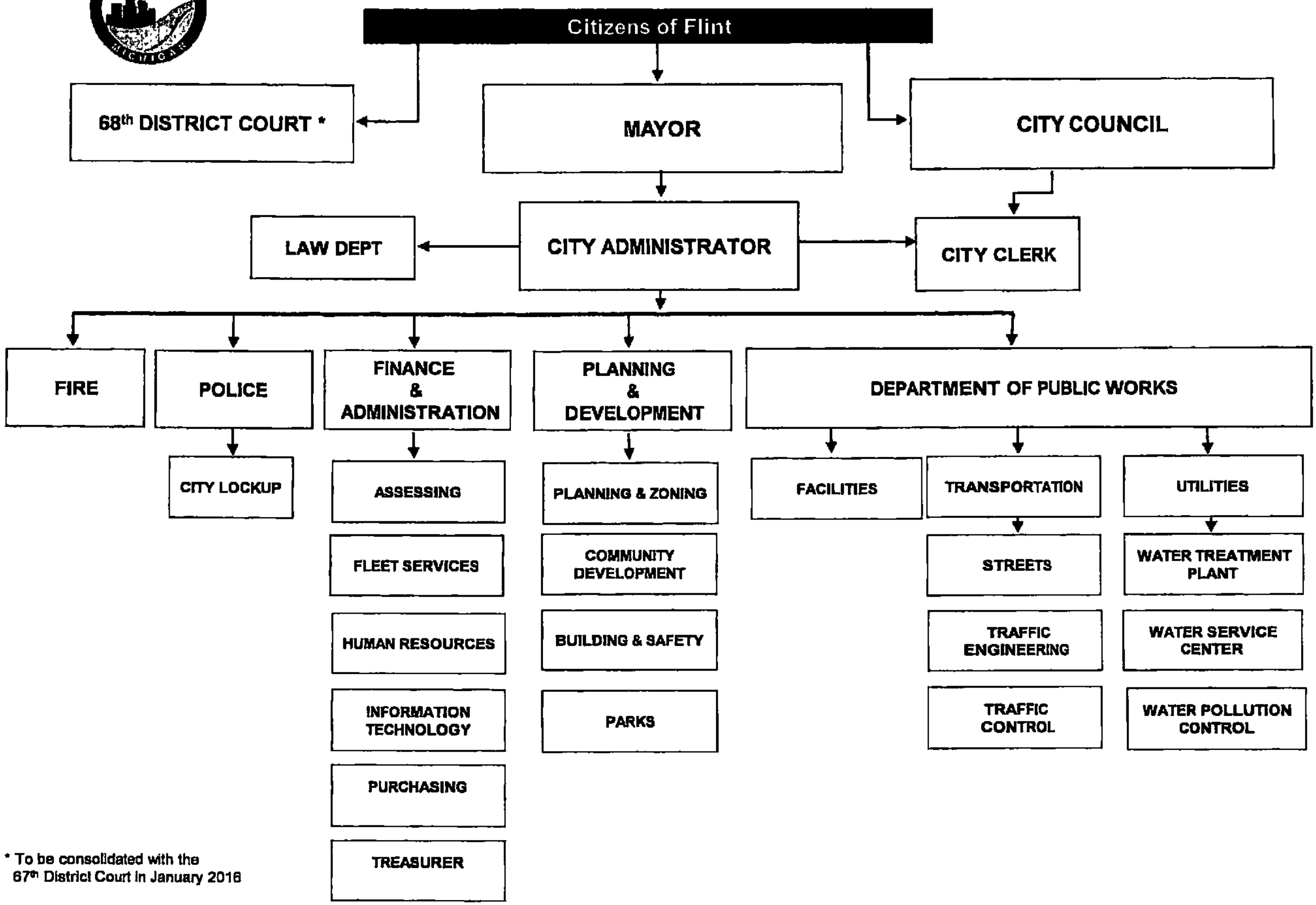
1. The City will operate in an open and financially sustainable manner, including improving citizen access, focusing on measurable results, improving the City's financial position and eliminating accumulated deficits
2. The City will provide a highly trained and professional staff of elected leaders, appointed officials and employees
3. The City will provide for a safe, secure, healthy and clean environment in which to live, work, learn and play
4. The City will provide access to dependable, quality and sustainable water and sewer
5. The City will provide access to an adequate and well maintained transportation network for all modes of travel serving motorized, non-motorized, and pedestrian needs
6. The City will foster cooperation among business, non-profit, higher education, foundation partners, and residents to create a climate that supports economic development with a focus on small business and entrepreneurs in order to build local wealth and enhance the tax base
7. The City will seek partnerships with Local, State and Federal governmental partners, and other private entities in order to maximize efficiencies and resources in meeting its Mission
8. The City will promote the equal protection of the law for each person in accordance with fundamental human rights

CITY COUNCIL PRIORITIES ▪ 2016 and 2017

- Increase Police and Fire staffing levels and increase starting pay for Firefighters
- Decrease water and sewer rates while increasing quality
- Reduce the General Fund deficit by at least $2 million
- Increase capacity to reduce blight, including demolition
- Increase capacity to engage in economic development – including hiring Economic Development Director
- Reduce energy costs for the City by 25%
- Ensure the Department of Public Works has tools necessary to provide for street maintenance, sidewalk maintenance, snow removal, and right-of-way tree maintenance
- Improve customer service across all departments through training and technology
- Ensure parks are maintained to the greatest extent feasible, including mowing and tree maintenance
- Ensure capacity and partnerships to continue implementation of Master Plan and Capital Improvement Plan
- Create partnerships with Human Service organizations within the community
- Fund Ombudsman Office in accordance with vote of the public in 2014
- Fund Civil Service Office in accordance with the vote of the public in 2014
- Retain Licensing in the City Clerk's Office

CITY OF FLINT – ORGANIZATIONAL CHART

FY16-17

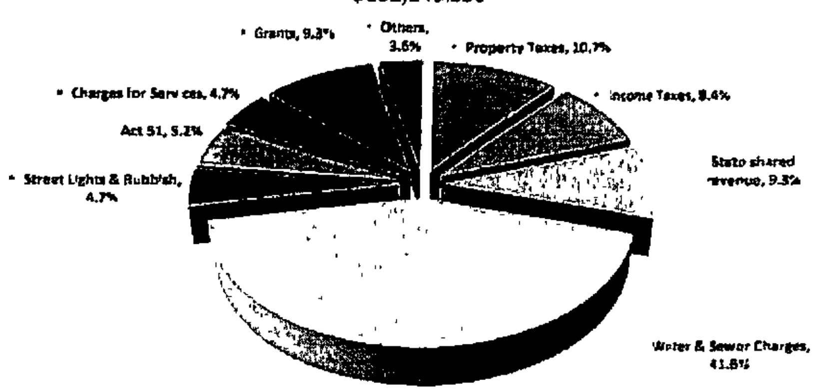


* To be consolidated with the 67th District Court in January 2016

ALL FUNDS
REVENUE PROJECTIONS
FY16 & FY17

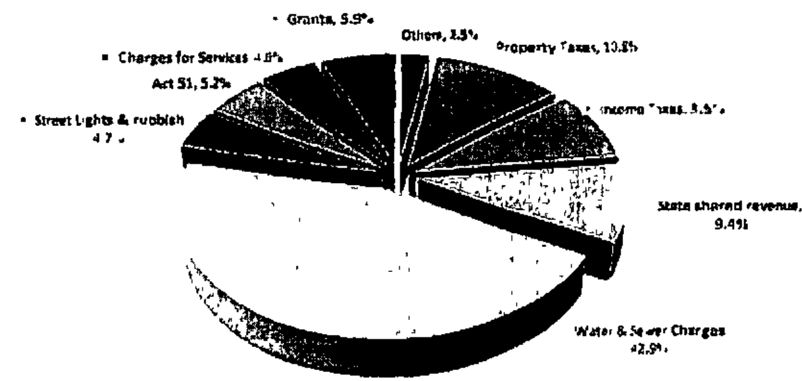
FY16

$162,143,580



FY17

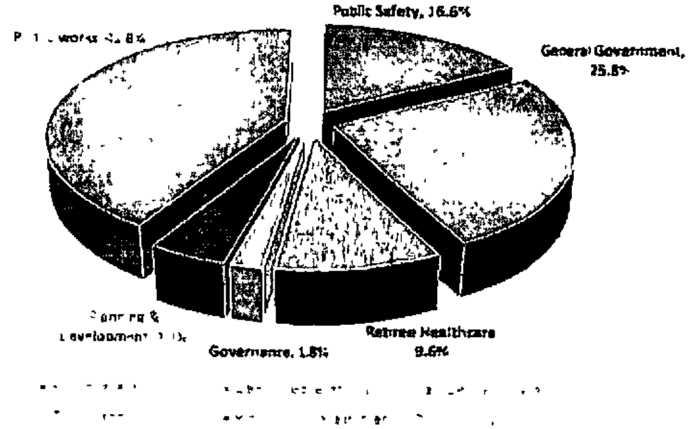
$162,090,443



ALL FUNDS
EXPENSE PROJECTIONS
FY16 & FY17

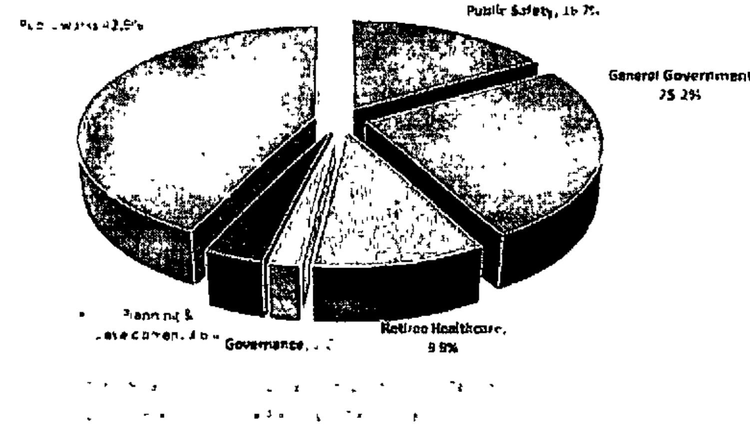
FY16

$162,143,580



FY17

$162 090,443



BUDGETS & PROJECTIONS BY FUND

FY16 & FY17; FY18-FY20 PROJECTIONS
General, Special Revenue and Enterprise Funds FY16-FY20

Funds Supported by General Tax Dollars or Millages:

General Fund
Police/Fire Millage
Neighborhood Police Millage
Parks
Public Improvement

Funds Supported by Dedicated Funds, Fees, or Assessments:

Major Streets
Local Streets
Street Light Assessment
Waste Collection
Drug Forfeiture
Building Safety

Special Revenue Grant Funds

CDBG, ESG, HOME
Other Grants

Enterprise Funds:
Sewer
Water

Budgets and Projections by Fund

(FY16;FY17 Budgets; FY18, FY19,FY20 are Projections Only)

(FY16;FY17 Budgets are adopted at expense level; Revenues plus Use of Fund Balance equal expenses)

Funds Supported by General Tax Dollars or Special Millages

	Budget FY16	Budget FY17	*Projected FY18*	*Projected FY19*	*Projected FY20*
General Fund (101)					
Revenues	$51,239,208	$50,029,123	$50,838,175	$51,180,184	$51,762,300
Expenses	$51,239,208	$50,029,123	$51,232,153	$52,468,950	$53,740,508
Budgeted Use of Fund Balance (FY16 and FY17 only)	$0	$0	($593,978)	($1,288,766)	($1,978,208)
Budgeted Use of Fund Balance for Reserve Accumulation	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000
Beginning Fund Balance*	$0	$1,000,000	$2,000,000	$2,406,022	$2,117,256
Ending Fund Balance	$1,000,000	$2,000,000	$2,406,022	$2,117,256	$1,139,048
Fund Balance as % of Revenues - Actual	2%	4%	5%	4%	2%
Fund Balance as % of Revenues - Policy	15%	15%	15%	15%	15%
Designated Reserve Per Policy	$7,685,881	$7,504,368	$7,595,726	$7,677,028	$7,764,345
Variance - Actual to Policy	($6,685,881)	($5,504,368)	($5,189,704)	($5,559,771)	($6,625,297)

*Assumes $7 million loan eliminates deficit in 2016; $1 million surplus committed annually for reserve accumulation/OPEB reduction per ordinance

* *Projections for FY18, FY19,FY20 do not show revenue expense gap eliminated annually; reserve accumulation will be greater when that gap is eliminated*

Funds Supported by General Tax Dollars or Special Millages (cont)

	Budget FY16	Budget FY17	*Projected FY18*	*Projected FY19*	*Projected FY20*
Police and Fire Millage (205)					
Revenues	$3,700,000	$3,700,000	$3,700,000	$3,700,000	$3,700,000
Expenses	6,181,948	6,866,102	$7,147,612	$7,440,664	$7,745,732
Budgeted Use of Fund Balance (FY16 and FY17 only)	($2,481,948)	($3,166,102)	($3,447,612)	($3,740,664)	($4,045,732)
Beginning Fund Balance	$5,787,280	$3,305,332	$139,230	($3,308,382)	($7,049,046)
Ending Fund balance	$3,305,332	$139,230	($3,308,382)	($7,049,046)	($11,094,778)
Fund Balance as % of Revenues - Actual	89%	4%	-89%	-191%	-300%
Fund Balance as % of Revenues - Policy	10%	10%	10%	10%	10%
Designated Reserve per Policy	$370,000	$370,000	$370,000	$370,000	$370,000
Variance - Actual to Policy	$2,935,332	($230,770)	($3,678,382)	($7,419,046)	($11,464,778)

	Budget FY16	Budget FY17	*Projected FY18*	*Projected FY19*	*Projected FY20*
Neighborhood Police Millage (207)					
Revenues	$1,255,000	$1,275,000	$1,275,000	$1,275,000	$1,275,000
Expenses	$1,323,944	$1,264,753	$1,295,166	$1,326,433	$1,358,578
Budgeted Use of Fund Balance (FY16 and FY17 only)	($68,944)	$10,247	($20,166)	($51,433)	($83,578)
Beginning Fund Balance	$215,514	$146,570	$156,817	$136,651	$85,218
Ending Fund balance	$146,570	$156,817	$136,651	$85,218	$1,640
Fund Balance as % of Revenues - Actual	12%	12%	11%	7%	0%
Fund Balance as % of Revenues - Policy	10%	10%	10%	10%	10%
Designated Reserve per Policy	$125,500	$127,500	$127,500	$127,500	$127,500
Variance - Actual to Policy	$21,070	$29,317	$9,151	($42,282)	($125,860)

Funds Supported by General Tax Dollars or Special Millages (cont)

Parks Millage (208)	Budget FY16	Budget FY17	*Projected FY18*	*Projected FY19*	*Projected FY20*
Revenues	$319,825	$400,801	$400,801	$400,801	$400,801
Expenses	$406,971	$413,269	$423,207	$433,423	$443,927
Budgeted Use of Fund Balance (FY16 and FY17 only)	($87,146)	($12,468)	($22,406)	($32,622)	($43,126)
Beginning Fund Balance	$99,614	$12,468	$0	($22,406)	($55,028)
Ending Fund balance	$12,468	$0	($22,406)	($55,028)	($98,154)
Fund Balance as % of Revenues - Actual	4%	0%	-6%	-14%	-24%
Fund Balance as % of Revenues - Policy	10%	10%	10%	10%	10%
Designated Reserve per Policy	$31,983	$40,080	$40,080	$40,080	$40,080
Variance - Actual to Policy	($19,515)	($40,080)	($62,486)	($95,108)	($138,234)

Public Improvement Fund (402)	Budget FY16	Budget FY17	*Projected FY18*	*Projected FY19*	*Projected FY20*
Revenues	$2,053,000	$2,063,000	$2,063,000	$2,063,000	$2,063,000
Expenses	$2,828,967	$2,831,429	$2,899,515	$2,969,512	$3,041,477
Budgeted Use of Fund Balance (FY16 and FY17 only)	($775,967)	($768,429)	($836,515)	($906,512)	($978,477)
Budgeted for Reserve Accumulation*	$800,000	$800,000	$800,000	$800,000	$800,000
Beginning Fund Balance	$9,322,694	$7,746,727	$6,178,298	$4,541,783	$2,835,270
Ending Fund Balance	$7,746,727	$6,178,298	$4,541,783	$2,835,270	$1,056,793
Fund Balance as % of Revenues - Actual	n/a	n/a	n/a	n/a	n/a
Fund Balance Minimum - Policy	n/a	n/a	n/a	n/a	n/a
Designated Reserve per Policy	$2,928,267	$2,928,267	$2,928,267	$2,928,267	$2,928,267
Variance - Actual to Policy	$4,818,460	$3,250,031	$1,613,516	($92,997)	($1,871,474)

Funds Supported by Dedicated Funds, Fees, or Assessments

Major Streets (202)	Budget FY16	Budget FY17	*Projected FY18*	*Projected FY19*	*Projected FY20*
Revenues	$7,146,380	$6,856,801	$7,062,505	$7,274,380	$7,492,612
Expenses	$8,622,713	$8,365,764	$8,566,932	$8,773,747	$8,986,374
Budgeted Use of Fund Balance (FY16 and FY17 only)	($1,476,333)	($1,508,963)	($1,504,427)	($1,499,366)	($1,493,762)
Beginning Fund Balance	$4,076,176	$2,599,843	$1,090,880	($413,547)	($1,912,914)
Ending Fund balance	$2,599,843	$1,090,880	($413,547)	($1,912,914)	($3,406,676)
Fund Balance as % of Revenues - Actual	36%	16%	-6%	-26%	-45%
Fund Balance as % of Revenues - Policy	15%	15%	15%	15%	15%
Designated Reserve per Policy	$1,190,567	$1,147,130	$1,177,986	$1,209,767	$1,242,502
Variance - Actual to Policy	$1,409,276	($56,250)	($1,591,533)	($3,122,681)	($4,649,178)

Local Streets (203)	Budget FY16	Budget FY17	*Projected FY18*	*Projected FY19*	*Projected FY20*
Revenues	$3,215,894	$3,181,143	$3,261,128	$3,322,653	$3,395,751
Expenses	$3,637,757	$3,791,052	$3,912,366	$4,037,561	$4,166,763
Budgeted Use of Fund Balance (FY16 and FY17 only)	($421,863)	($609,909)	($651,238)	($714,908)	($771,012)
Beginning Fund Balance	$1,345,485	$923,622	$313,713	($347,525)	($1,062,433)
Ending Fund balance	$923,622	$313,713	($347,525)	($1,062,433)	($1,833,445)
Fund Balance as % of Revenues - Actual	29%	10%	-11%	-32%	-54%
Fund Balance as % of Revenues - Policy	15%	15%	15%	15%	15%
Designated Reserve per Policy	$482,384	$477,171	$487,669	$498,398	$509,363
Variance - Actual to Policy	$441,238	($163,458)	($835,194)	($1,560,831)	($2,342,808)

Funds Supported by Dedicated Funds, Fees, or Assessments (cont)

	Budget FY16	Budget FY17	*Projected FY18*	*Projected FY19*	*Projected FY20*
Lighting Special Assessment (219)					
Revenues	$2,718,986	$2,718,986	$2,718,986	$2,718,986	$2,718,986
Expenses	$2,824,202	$2,825,476	$2,893,419	$2,963,269	$3,035,082
Budgeted Use of Fund Balance (FY16 and FY17 only)	($105,216)	($106,490)	($174,433)	($244,283)	($316,096)
Beginning Fund Balance	$893,784	$788,568	$682,078	$507,645	$263,362
Ending Fund balance	$788,568	$682,078	$507,645	$263,362	($52,735)
Fund Balance as % of Revenues - Actual	29%	25%	19%	10%	-2%
Fund Balance as % of Revenues - Policy	15%	15%	15%	15%	15%
Designated Reserve per Policy	$407,848	$407,848	$407,848	$407,848	$407,848
Variance - Actual to Policy	$380,720	$274,230	$99,797	($144,486)	($460,583)

	Budget FY16	Budget FY17	*Projected FY18*	*Projected FY19*	*Projected FY20*
Waste Collection (226)					
Revenues	$4,829,502	$4,930,499	$4,930,499	$4,930,499	$4,930,499
Expenses	$4,829,502	$4,930,499	$5,049,061	$5,170,950	$5,296,266
Budgeted Use of Fund Balance (FY16 and FY17 only)	$0	$0	($118,562)	($240,451)	($365,767)
Beginning Fund Balance	$1,122,787	$1,122,787	$1,122,787	$1,004,225	$763,774
Ending Fund Balance	$1,122,787	$1,122,787	$1,004,225	$763,774	$398,008
Fund Balance as % of Revenues - Actual	23%	23%	20%	15%	6%
Fund Balance as % of Revenues - Policy	15%	15%	15%	15%	15%
Designated Reserve per Policy	$724,425	$739,575	$739,575	$739,575	$739,575
Variance - Actual to Policy	$398,362	$383,212	$264,650	$24,199	($341,567)

Funds Supported by Dedicated Funds, Fees, or Assessments (cont)

Drug Forfeiture (265)	Budget FY16	Budget FY17	*Projected FY18*	*Projected FY19*	*Projected FY20*
Revenues	$2,500	$36,000	$37,080	$38,192	$39,338
Expenses	$172,174	$172,174	$176,314	$180,571	$184,947
Budgeted Use of Fund Balance (FY16 and FY17 only)	($169,674)	($136,174)	($139,234)	($142,378)	($145,608)
Beginning Fund Balance	$655,178	$485,504	$349,330	$210,096	$67,716
Ending Fund Balance	$485,504	$349,330	$210,096	$67,716	($77 891)
Fund Balance as % of Revenues - Actual	n/a	n/a	n/a	n/a	n/a
Fund Balance as % of Revenues - Policy	n/a	n/a	n/a	n/a	n/a
Designated Reserve per Policy	$172,174	$172,174	$176,314	$180,571	$184,947
Variance - Actual to Policy	$313,330	$177,156	$33,782	($112,853)	($262,838)

Building Safety Fund (542)	Budget FY16	Budget FY17	*Projected FY18*	*Projected FY19*	*Projected FY20*
Revenues	$1,625,000	$1,663,000	$1,729,520	$1,798,701	$1,870,649
Expenses	$1,966,716	$1,954,496	$2,001,495	$2,049,813	$2,099,489
Budgeted Use of Fund Balance (FY16 and FY17 only)	($341,716)	($291,496)	($271,975)	($251,112)	($228,840)
Beginning Fund Balance	$1,056,062	$714,346	$422,850	$150,875	($100,237)
Ending Fund Balance	$714,346	$422,850	$150,876	($100,237)	($329,078)
Fund Balance as % of Revenues - Actual	44%	25%	9%	-6%	-18%
Fund Balance as % of Revenues - Policy	15%	15%	15%	15%	15%
Designated Reserve per Policy	$243,750	$249,450	$259,428	$269,805	$280,597
Variance - Actual to Policy	$470,596	$173,400	($108,553)	($370,042)	($609,675)

Grant Funds

CDBG, ESG, and HOME (274)	Budget FY16	Budget FY17	*Projected FY18*	*Projected FY19*	*Projected FY20*
Revenues	$4,277,624	$4,260,651			
Expenses	$4,277,624	$4,260,651			
Budgeted Use of Fund Balance (FY16 and FY17 only)	$0	$0	$0	$0	$0
Beginning Fund Balance	$0				$0
Ending Fund Balance					$0
Fund Balance as % of Revenues - Actual	n/a	n/a	n/a	n/a	n/a
Fund Balance as % of Revenues - Policy	n/a	n/a	n/a	n/a	n/a
Designated Reserve per Policy	n/a	n/a	n/a	n/a	n/a
Variance - Actual to Policy	n/a	n/a	n/a	n/a	n/a

Other Grants	Budget FY16	Budget FY17	*Projected FY18*	*Projected FY19*	*Projected FY20*
Revenues	$5,503,999	$47,248			
Expenses	$5,503,999	$47,248			
Budgeted Use of Fund Balance (FY16 and FY17 only)	$0	$0	$0	$0	$0
Beginning Fund Balance	$0	$0	$0	$0	$0
Ending Fund Balance	$0	$0	$0	$0	$0
Fund Balance as % of Revenues - Actual	n/a	n/a	n/a	n/a	n/a
Fund Balance as % of Revenues - Policy	n/a	n/a	n/a	n/a	n/a
Designated Reserve per Policy	n/a	n/a	n/a	n/a	n/a
Variance - Actual to Policy	n/a	n/a	n/a	n/a	n/a

Total General City

	Budget FY16	Budget FY17	*Projected FY18*	*Projected FY19*	*Projected FY20*
Revenues	$87,886,918	$81,162,252	$77,806,694	$78,702,396	$79,648,936
Expenses	$93,815,725	$87,752,036	$85,597,239	$87,814,894	$90,099,143
Budgeted Use of Fund Balance (net)	($5,928,807)	($6,589,784)	($7,790,545)	($9,112,498)	($10,450,207)

Enterprise Funds

Sewer Fund (590)	Budget FY16	Budget FY17	*Projected FY18*	*Projected FY19*	*Projected FY20*
Revenues	$31,245,895	$32,750,000	$33,732,500	$34,744,475	$35,786,809
Expenses	$32,337,768	$33,769,126	$34,581,158	$35,415,983	$36,274,271
Budgeted Use of Fund Balance (FY16 and FY17 only)	($1,091,873)	($1,019,126)	($848,658)	($671,508)	($487,462)
Beginning Unreserved Fund Balance	$13,702,201	$12,610,328	$11,591,202	$10,742,544	$10,071,036
Ending Unreserved Fund Balance	$12,610,328	$11,591,202	$10,742,544	$10,071,036	$9,583,574
Fund Balance as % of Revenues - Actual	40%	35%	32%	29%	27%
Fund Balance as % of Revenues - Policy	25%	25%	25%	25%	25%
Designated Reserve per Policy	$7,811,474	$8,187,500	$8,433,125	$8,686,119	$8,946,702
Variance - Actual to Policy	$4,798,854	$3,403,702	$2,309,419	$1,384,917	$636,871

Water Fund (591)	Budget FY16	Budget FY17	*Projected FY18*	*Projected FY19*	*Projected FY20*
Revenues	$37,055,802	$37,771,424	$38,904,567	$40,071,704	$41,273,855
Expenses	$35,990,087	$40,569,281	$41,544,834	$42,547,769	$43,578,892
Budgeted Use of Fund Balance (FY16 and FY17 only)	$1,065,715	($2,797,857)	($2,640,267)	($2,476,065)	($2,305,037)
Beginning Unreserved Fund Balance	$3,417,264	$4,482,979	$1,685,122	-$955,145	-$3,431,210
Ending Unreserved Fund Balance	$4,482,979	$1,685,122	($956,145)	($3,431,210)	($5,736,248)
Fund Balance as % of Revenues - Actual	12%	4%	-2%	-9%	-14%
Fund Balance as % of Revenues - Policy	25%	25%	25%	25%	25%
Designated Reserve per Policy	$9,263,951	$9,442,856	$9,726,142	$10,017,926	$10,318,464
Variance - Actual to Policy	($4,780,972)	($7,757,734)	($10,681,287)	($13,449,136)	($16,054,711)

Total City

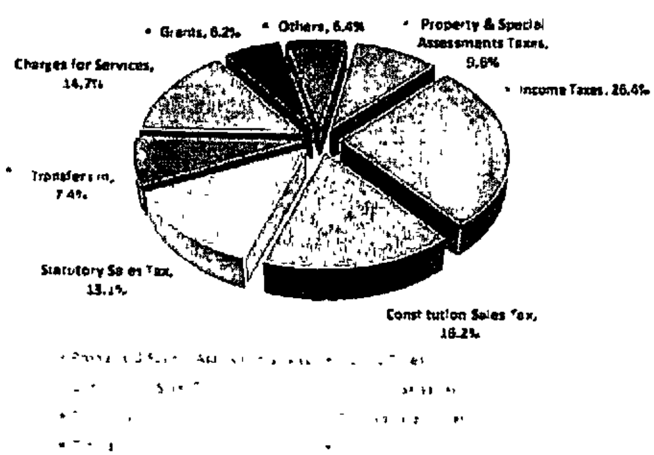
	Budget FY16	Budget FY17	*Projected FY18*	*Projected FY19*	*Projected FY20*
Revenues	$156,188,615	$151,683,676	$150,443,761	$153,518,575	$156,709,600
Expenses	$162,143,580	$162,090,443	$161,723,231	$165,778,646	$169,952,307
Budgeted Use of Fund Balance (net)	($5,954,965)	($10,406,767)	($11,279,470)	($12,260,071)	($13,242,707)

GENERAL FUND

GENERAL FUND
REVENUE PROJECTIONS
FY16-FY17

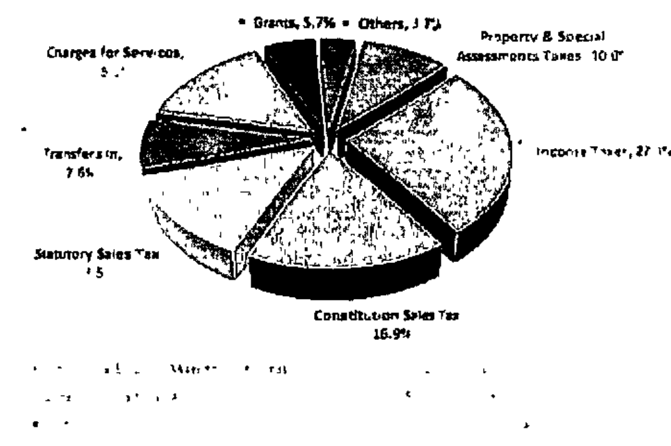
FY16

$51,239,208



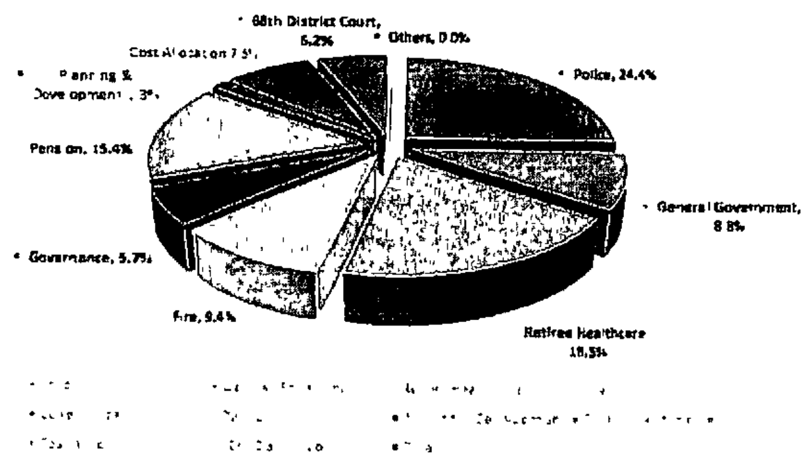
FY17

$50,029,123

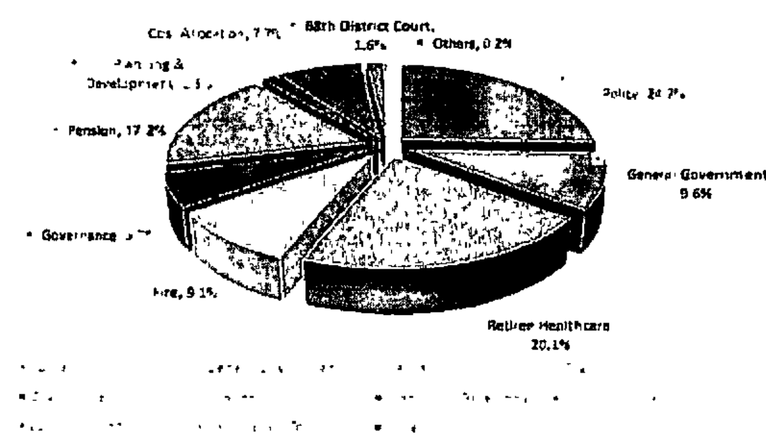


GENERAL FUND
EXPENDITURES
FY16 & FY17

$51 239,208



$50,029 123



GENERAL FUND

		2014-15 PROJECTED	2015-16 AMENDED BUDGET	2016-17 BUDGET
REVENUES:				
Property Taxes		$4,970,000	$4,900,000	$5,000,000
Special assessment taxes		$16,656	$17,000	$17,000
Income taxes		$13,000,000	$13,541,000	$13,700,000
Interest and dividend income		$491,500	$470,000	$606,500
State revenues		$18,663,177	$18,253,013	$18,194,275
Charges for service rendered		$7,585,465	$7,544,967	$7,571,759
Other revenues		$784,593	$704,499	$762,329
Proceeds from sale of capital assets		$500		
Fines and forfeitures		$1,862,745	$1,805,731	$147,000
Transfers In		$3,777,998	$3,777,998	$3,795,260
License and Permits		$1,306,926	$1,225,000	$1,235,000
Drawings from fund balance (deficit elimination/reserve accumulation)		($1,000,000)	($1,000,000)	($1,000,000)
TOTAL		**$51,459,560**	**$51,239,208**	**$50,029,123**
APPROPRIATIONS:				
City Council		428,051	618,802	587,870
District Court		3,943,646	4,031,207	1,636,547
Charter Commission		$10,000	$48,800	$0
Mayor		$246,491	248,662	265,528
City Administrator		$310,709	$433,812	$444,707
Finance		$1,090,364	$1,254,850	$1,298,621
City Clerk				
	Records and Licensing	445,415	412,972	413,585
	Elections	694,254	668,100	684,622
	Total Clerk	$1,139,669	$1,081,072	$1,098,207
Treasury		$2,757,001	$2,920,053	$3,280,699
Assessing		$1,118,608	$1,293,397	$1,334,847
Law		$980,486	$785,222	$792,148
Human Resources		$598,874	$613,782	$599,481
Police	Administration	1,693,655	1,627,590	1,605,536
	City Lock up	2,298,696	2,835,843	2,764,275
	Records & Identification	1,917,132	2,643,497	2,673,398
	Investigations	3,648,503	3,899,492	4,087,186
	Patrol	3,261,531	4,610,783	4,572,035
	Total Police	$12,819,517	$15,617,205	$15,702,428
Public Safety - 911		$2,489,900	$0	$0
Fire	Administration	$1,567,016	$1,572,005	$1,664,846
	Suppression	$4,002,397	$4,889,051	$4,747,392
	Inspection	$286,596	$296,490	$302,976
	Total Fire	$5,856,009	$6,757,546	$6,715,214
Community Development-Planning &		$798,478	$736,153	$731,628
Facilities Maintenance		$1,384,458	$1,462,452	$1,521,904
Retiree Healthcare		$8,848,724	$9,471,933	$10,074,059
Indirect Cost Allocation		$3,490,810	$3,864,259	$3,864,259
Transfer out to Parks		$99,140	$0	$80,976
Transfer out to Building Safety		$313,561	$0	$0
TOTAL APPROPRIATIONS		**$48,724,505**	**$51,239,208**	**$50,029,123**
NET REVENUES / APPROPRIATIONS		**$2,735,055**	**$0**	**($0)**
BEGINNING FUND BALANCE		**($8,961,424)**	**($6,034,378)**	**($5,034,378)**
ENDING FUND BALANCE		**($6,226,369)**	**($5,034,378)**	**($4,034,378)**

FY16 & FY17 STAFFING

AUTHORIZED POSITION LIST

	FY14 ACTUAL	FY15 ACTUAL	FY16 PROPOSED	FY17 PROPOSED
GOVERNANCE AND ADMINISTRATION				
City Administrator	2	3	2	2
City Council	2	2	3	3
Civil Service Commission	0	0	0	0
Clark's Office	5	5	5	5
Law Department	8	8	7	7
Mayor's Office	2	3	3	3
Ombudsman's Office	0	0	0	0
	19	21	20	20
PUBLIC SAFETY				
POLICE				
Police Officers	129	100	100	100
Civilians	22	15	16	16
	151	115	116	116
911	23	23	0	0
FIRE	94	75	75	75
DISTRICT COURT	31	32	32	0
	299	245	223	191
DEPARTMENT OF PUBLIC WORKS				
DPW/Transportation Admin. (Incl. Engineering)	4	5	7	7
Facilities Maintenance	2	2	2	2
Streets	16	17	22	22
Traffic Engineering	11	11	11	11
Utilities Admin.	3	3	3	3
Water Pollution Control	38	40	38	38
Water Treatment Plant	23	26	24	24
Water Service Center	63	68	66	66
Parks and Recreation	2	1	0	0
	162	173	173	173
PLANNING AND DEVELOPMENT				
Building & Safety (Incl. Blight)	14	14	13	13
Community Development & Planning	10	12	14	14
	24	26	27	27
FINANCE AND ADMINISTRATION				
Assessing	9	9	9	9
Finance	11	10	10	10
Fleet Services	10	9	9	9
Human Resources	8	7	7	7
Information Technology	7	6	5	5
Treasurer	18	19	19	19
	63	60	59	59
TOTAL	567	525	502	470

CAPITAL IMROVEMENTS

City of Flint
Capital Improvement Fund

IMPROVEMENT	FY 15	STATUS	FY 16	FY 17
Parking Lot Lights	$262,000.00	Completed		
Roof Repair - Main Fire Station	$160,000.00	Scheduled		
City Hall Parking Lot	$100,000.00	Scheduled		
Police Station - Bridge to 5th St.	$30,000.00	Completed		
South Bldg - Bridge to 7th St.	$30,000.00	Completed		
Assessing Renovations	$65,000.00	Completed		
Legal Renovations	$40,000.00	Completed		
Police Station - Climate Controls	$22,000.00	Completed		
Police Station Renovations				
Identification Bureau				
Detective Bureau			$200,000.00	
Juvenile Bureau				
Special Operations				
City Hall Elevators			$150,000.00	
Roof Repair - North Building			$140,000.00	
Fire Station Renovations			$100,000.00	
Council Renovations			$75,000.00	
Customer Service Renovations			$60,000.00	
I.T. Water Leak Repairs			$50,000.00	
Building Façade - City Hall				$400,000.00
Replace Chiller - City Hall				$155,000.00
Council Chamber Renovations				$220,000.00
TOTAL	$709,000.00		$775,000.00	$775,000.00

Utilities Capital Improvement Plan

Capital Improvement / Professional Service	FY 2016	FY 2107	FY 2018
Water Plant			
Electrical Upgrades	$388,926.00		
Raw Water Line to Ozone	$636,540.00		
Alum Feed System	$39,253.00		
Post Filtration System	$387,289.00		
Hamilton Dam Sheet Piling	$1,060,900.00		
SCADA Upgrades	$424,360.00		
Plant 2 Structural Repairs	$700,000.00		
Security Camera's	$10,927.00		
Electrical Upgrades		$400,594.00	
Yard Valve Replacement 4		$218,102.00	
Phosphoric Acid feed System		$185,764.00	
Elevated tank Altitude Valve Rebuild		$54,636.00	
New Fencing Around Plant		$109,273.00	
Thread Lake Dam Replacement		$655,700.00	
Yard Valve Replacement 4			$225,102.00
Plant Roof Replacements			$562,754.00
Replace Pump #1 @PS#4 w/VFD			$250,000.00
Holloway Drum Gate Rehab			$1,125,509.00
Replace Pump #2 @ PS#3 w/VFD			$250,000.00
Total Budgeted	**$3,648,195.00**	**$1,624,069.00**	**$2,413,365.00**

Capital Improvement / Professional Service	FY 2016	FY 2017	FY 2018
Service Center (Distribution System)			
Segment 2 of 24" Transmission Main	$2,500,000.00		
GIS Work (Asset Management)	$500,000.00		
Water Meter Replacement	$2,500,000.00		
Segment 3 of 24" Transmission Main		$2,500,000.00	
GIS Work (Asset Management)		$500,000.00	
Water Meter Replacement		$2,500,000.00	
Segment 4 of Transmission Main			$2,500,000.00
GIS Work (Asset Management)			$500,000.00
Total Budgeted	**$5,500,000.00**	**$5,500,000.00**	**$3,000,000.00**

Utilities Capital Improvement Plan

Capital Improvement / Professional Service	FY 2016	FY 2017	FY 2018
Pollution Control Plant			
Replace (4) Final Tanks	$400,000.00		
Final Tank Installation	$300,000.00		
A-Grit Engineering	$100,000.00		
NWPS / EPS Grinder Building	$50,000.00		
Interior Lighting	$400,000.00		
South Storage Tank Rehabilitation	$150,000.00		
Replace Pump at EPS	$100,000.00		
HVAC Overhaul	$300,000.00		
EPS Switchgear Replacement		$350,000.00	
EPS Switchgear Installation		$75,000.00	
3rd Ave. B-Grit Piping Repair		$300,000.00	
Disinfection Improvements		$150,000.00	
A-Grit Digester Sludge Line Installation		$150,000.00	
A-Grit, B-Grit, Primary Concrete Repairs		$2,000,000.00	
Influent Box Repairs			$300,000.00
Headworks Screening			$1,000,000.00
Blower Replacement			$2,500,000.00
Total Budgeted	**$1,800,000.00**	**$3,025,000.00**	**$3,800,000.00**

Capital Improvement / Professional Service	FY 2016	FY 2017	FY 2018
Service Center (Sewer System)			
Sewer Relining	$700,000.00		
NW Sanitary Intercept	$500,000.00		
Sanitary Root Control	$350,000.00		
Sewer Relining		$1,200,000.00	
Sanitary Root Control		$250,000.00	
Sewer Relining			$1,200,000.00
Sanitary Root Control			$250,000.00
Total Budgeted	**$1,550,000.00**	**$1,450,000.00**	**$1,450,000.00**

Total 3 yr CIP Budget	**$12,498,195.00**	**$11,599,069.00**	**$10,663,365.00**

Park Capital Improvements

Parks and Recreation Department currently has a number of active improvement projects, including $1.8million in State grants for capital investment and acquisition.

- Genesee Valley Trail $730,000: The City was awarded an MDOT grant to create to extend the Genesee Valley Trail from the Flint Township border to Chevrolet Avenue. Construction is projected to be complete by the fall of 2016.
- Grand Traverse Greenway $500,000: The City is working on acquiring former CSX rail line for the eventual construction of a multi-use trail. Parks and Recreation is currently seeking an MDOT Administrative Settlement to close the $95,000 gap in funding.
- River Bank Park Improvements $400,000: The City was awarded a DNR grant to create an ADA accessible ramp to the amphitheater and stage in River Bank as well as the creation of a canoe launch on the Flint River. Construction is projected to be complete by the fall of 2016.
- McKinley Park Improvements $300,000: The City was awarded a DNR grant for improvements to the pavilion, playscape, walking paths, and canoe launch. Construction is projected to be complete in the spring of 2016.
- Max Brandon Park $75,000: The City was awarded a Ruth Mott Foundation grant for park and wet land improvements as well as public environmental education programs. Improvements are projected to be complete in the fall of 2016.
- Brennan Park $80,000: The City has a combined $80,000 project, which includes a $50,000 grant from the Ruth Mott Foundation for new playscape equipment, park benches, and adult fitness equipment.
- Park Tenders $56,000: Keep Genesee County Beautiful will be making approximately $56,000 in improvements and repairs in 4 City parks this summer.
- Berston Field House $22,000: The City has dedicated CDBG funding for energy efficiency and capital improvements to the 100 year old community center.
- Haskell Center $14,000: The City has dedicated CDBG funding for improvements to the soccer and lacrosse fields at the community center.

City of Flint
Transportation - Scheduled Capital Improvement Plan

IMPROVEMENT	FY 15	FY 16	FY 17
Hamilton St. (1st - 2nd)	$119,000.00		
Dupont St. (Stewart - Carpenter)	$1,642,144.00		
Stewart St. (Category A)	$2,311,068.00		
Harrison St. Enhancement	$310,000.00		
Fenton Rd. (Hemphill - I-69)	$250,000.00		
Torry Rd. (12th St. / Carmen Creek)		$80,000.00	
Atherton Rd. / Carmen Creek		$100,000.00	
Kearsley St. (Chevy - Beach)		$370,000.00	
Saginaw St. Bridge Maint (south Approach)		$180,000.00	
Overall Bridge Maintenance (Master Plan Related)		$150,000.00	
S. Saginaw St. Road Diet		$85,000.00	
Leith St.		$120,000.00	
12th Street Pedestrian Bridge			$150,000.00
Bridge Maintenance (master Plan Related)			$100,000.00
TOTAL	**$4,632,212.00**	**$1,085,000.00**	**$250,000.00**

RESERVE ANALYSIS

General, Special Revenue and Enterprise Funds Projection FY16-FY20

Policy Overview
Reserve Requirements by Fund

Projections by Fund:

Funds Supported by General Tax Dollars or Millages:
General Fund
Police/Fire Millage
Neighborhood Police Millage
Parks
Public Improvement

Funds Supported by Dedicated Funds, Fees, or Assessments:
Major Streets
Local Streets
Street Light Assessment
Waste Collection
Drug Forfeiture
Building Safety

Enterprise Funds:
Sewer
Water

(Special Revenue Grant Funds not Included)

Reserve Policy by Fund

Sustainable financial solvency requires that the City have the ability to address unexpected events affecting revenues and/or expenses in a manner which avoids immediate crisis oriented responses. One means of accomplishing this is to maintain adequate financial reserves which will enable the City, should it be faced with sudden unexpected and unavoidable revenue decreases or expenditure increases in the course of a fiscal year, to immediately address most such issues without requiring immediate decisions which seriously disrupt the provision of city services by providing access to a financial resource for a short time. This will allow the City to provide a more well thought out and considered response to the financial impact, preferably in the context of the annual planning and budget review process. Such reserves also have an impact on the City's ability to borrow funds if necessary, by assuring that the City has such capability.

Unexpected events can be such items as: unexpectedly high property tax chargebacks from the county; unanticipated decline in income tax revenues; reduction in constitutional revenue sharing payments; unexpected decrease in water and sewer revenues; unexpected number of water main breaks, road and sidewalk repairs; major equipment failure; unexpected need for major building repairs.

Consequently, reserve requirements are established for funds as shown on the following pages.

Reserve requirements for funds of the City of Flint

Funds supported by General Taxes and/or millages

Fund	Name	Reserve requirement
101	General Fund	15% of the current years adopted amount of General Fund revenues, of which any amount above 5% shall be transferred to the Budget Stabilization Fund
205	Police/Fire Millage	10% of the current years adopted revenue for the fund
207	Neighborhood Police Millage	10% of the current years adopted revenue for the fund
208	Parks	10% of the current years adopted revenue for the fund
402	Public Improvement	One years annual debt service for all debts budgeted to be paid from the fund plus $800,000

Funds supported by Dedicated Funds, Fees or Assessments

Fund	Name	Reserve requirement
202	Major Streets	15% of the current years adopted amount of Act 51 revenues for Major Streets plus one years annual debt service
203	Local Streets	15% of the current years adopted amount of Act 51 revenues for Local streets plus one years annual debt service
219	Street Light Assessment	15% of the current years adopted revenue for the fund
226	Waste Collection	15% of the current years adopted revenue for the fund
265	Drug Forfeiture	100% of the annual budgeted expense from the fund
542	Building Safety	15% of the current years adopted revenue for the fund

Enterprise Funds

Fund	Name	Reserve requirement
590	Sewer Fund	25% of the current years adopted budget for operating expenses plus one years annual debt service for any debt paid for from the fund
591	Water Fund	25% of the current years adopted budget for operating expenses plus one years annual debt service for any debt paid for from the fund.

Special Revenue Grant Funds

Special Revenue Grant Funds 274,296,297 In which revenues and expenses are to be self supporting, do not have reserve policy requirement

Projection Summary

Purpose: The purpose of a projection summary is to illustrate the degree to which current revenue and expense trends will affect the City's financial position, if left unaddressed. The amount of unreserved fund balances at the end of each year are compared to the amount established as necessary in the fund, according to the City's reserve policies.

Comments and observations: While a substantial number of the funds are in compliance for FY16, several funds will drop out of compliance in FY17 and nearly all funds will be out of compliance by FY19, if actions are not taken annually to address the excess of expenses over revenues, which is systematic of the City's structural deficit. Solvency of the water fund for all years is a clear concern, and while the anticipated loan to finance the GF accumulated deficit will eliminate its deficit, the fund still does not reach the desired level of reserves by FY20. In addition to concerns about the solvency of the water fund without more than a 3% rate increase in FY17, the status of the Police and Fire Millage Fund will be the most challenging to address. While the utilization of millage proceeds over the past few years and into FY16 and FY17 have enabled a continuation of current staffing levels through FY17, the fund will have a $3.3 milllion deficit which will have to be addressed through additional sources of revenue (such as a SAFER grant) or reductions in staffing in FY18. Balancing other funds can likely be achieved by reducing proposed expenditures, such as road repair projects, but it will impact the already low level of maintenance. In short, maintaining the City on a path to sustainable financial solvency will require constant attention to the City's financial status, and difficult decisions every year. Without an additional sustainable revenue stream, the City will lbe challenged just to maintain its current low level of services, let alone increasing services.

Compliance Summary

In Compliance with policy	
Not in Compliance with policy	N

Fund	Tentative FY16	Tentative FY17	Projected FY18	Projected FY19	Projected FY20
General Fund	N	N	N	N	N
Police and Fire Millage		N	N	N	N
Neighborhood Police				N	N
Parks	N	N	N	N	N
Public Improvement					
Major Streets		N	N	N	N
Local Streets		N	N	N	N
Street Lighting Assessment				N	N
Waste Collection				N	N
Drug Forfeiture				N	N
Building Safety			N	N	N
Sewer					
Water	N	N	N	N	N

PENSION & RETIREE HEALTHCARE BY FUND

PENSION & RETIREE HEALTHCARE COSTS BY FUND

FY16 & FY 17 Budges; FY18, FY19, and FY20 PROJECTIONS

ACCOUNT	DESCRIPTION		Current FY15	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
General fund		101						
	Employer Pension DB Plan		7,934,079	7,498,788	8,277,546	8,608,648	8,952,994	9,311,114
	Employer Pension DC Plan		191,473	412,650	325,075	338,078	351,601	365,665
	Total Pension		8,125,552	7,911,438	8,602,621	8,946,725	9,304,594	9,676,778
	Retiree Healthcare Benefit		8,848,724	9,471,933	10,074,059	10,577,762	11,106,650	11,661,982
	Other Expenses		31,813,250	33,855,837	31,352,444	32,104,902	32,875,420	33,664,430
	Total Expenses		48,787,526	51,239,208	50,029,123	51,629,389	53,286,664	55,003,191
	Retiree Healthcare as % of Total Expenses		18%	18%	20%	20%	21%	21%
	Pension as % of Total Expenses		17%	15%	17%	17%	17%	18%
Major Streets		202						
	Employer Pension DB Plan		579,106	653,070	735,613	765,038	795,639	827,465
	Employer Pension DC Plan		10,143	35,176	39,307	40,879	42,514	44,215
	Total Pension		589,249	688,246	774,920	805,916	838,153	871,679
	Retiree Healthcare Benefit		748,779	907,711	927,453	973,826	1,022,517	1,073,643
	Other Expenses		6,710,294	7,026,757	6,663,391	6,823,313	6,987,072	7,154,762
	Total Expenses		8,048,322	8,622,714	8,365,764	8,603,055	8,847,742	9,100,084
	Retiree Healthcare as % of Total Expenses		9%	11%	11%	11%	12%	12%
	Pension as % of Total Expenses		7%	8%	9%	9%	9%	10%
Local Streets		203						
	Employer Pension DB Plan		335,271	452,565	509,767	530,158	551,364	573,419
	Employer Pension DC Plan		5,606	21,821	26,488	27,548	28,649	29,795
	Total Pension		340,877	474,386	536,255	557,705	580,013	603,214
	Retiree Healthcare Benefit		126,174	172,593	319,811	335,802	352,592	370,221
	Other Expenses		2,365,722	2,990,778	2,934,986	3,005,426	3,077,556	3,151,417
	Total Expenses		2,832,773	3,637,757	3,791,052	3,898,932	4,010,161	4,124,852
	Retiree Healthcare as % of Total Expenses		4%	5%	8%	9%	9%	9%
	Pension as % of Total Expenses		12%	13%	14%	14%	14%	15%
Police & Fire Millage		205						
	Employer Pension DB Plan		2,145,447	2,188,694	2,552,234	2,654,323	2,760,496	2,870,916
	Employer Pension DC Plan		0	47,522	51,506	53,566	55,709	57,937
	Total Pension		2,145,447	2,236,216	2,603,740	2,707,890	2,816,205	2,928,853
	Retiree Healthcare Benefit		0	0	0	0	0	0
	Other Expenses		4,212,827	3,945,732	4,262,362	4,364,659	4,469,410	4,576,676
	Total Expenses		6,358,274	6,181,948	6,866,102	7,072,548	7,285,616	7,505,530
	Retiree Healthcare as % of Total Expenses		0%	0%	0%	0%	0%	0%
	Pension as % of Total Expenses		34%	36%	38%	38%	39%	39%

ACCOUNT	DESCRIPTION		Current FY15	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
Neighborhood Police Millage		207						
	Employer Pension DB Plan		285,871	338,616	332,987	346,306	360,159	374,565
	Employer Pension DC Plan		0	10,221	10,665	11,092	11,535	11,997
	Total Pension		285,871	348,837	343,652	357,398	371,694	386,562
	Retiree Healthcare Benefit		0	0	0	0		0
	Other Expenses		863,421	975,107	921,101	943,207	965,844	989,025
	Total Expenses		1,149,292	1,323,944	1,264,753	1,300,606	1,337,538	1,375,586
	Retiree Healthcare as % of Total Expenses		0%	0%	0%	0%	0%	0%
	Pension as % of Total Expenses		25%	26%	27%	27%	28%	28%
Parks Millage		208						
	Employer Pension DB Plan		44,195	4,774	5,377	5,592	5,816	6,048
	Employer Pension DC Plan		1,243	3,501	3,569	3,711	3,860	4,014
	Total Pension		45,438	8,275	8,946	9,303	9,676	10,063
	Retiree Healthcare Benefit		0	0	0	0	0	0
	Other Expenses		468,506	398,696	404,324	414,028	423,964	434,139
	Total Expenses		513,944	406,971	413,269	423,331	433,640	444,202
	Retiree Healthcare as % of Total Expenses		0%	0%	0%	0%	0%	0%
	Pension as % of Total Expenses		9%	2%	2%	2%	2%	2%
Lighting Special Assessment		219						
	Employer Pension DB Plan		3,500	2,387	2,689	2,797	2,908	3,025
	Employer Pension DC Plan		345	1,657	1,710	1,778	1,850	1,924
	Total Pension		3,845	4,044	4,399	4,575	4,758	4,948
	Retiree Healthcare Benefit		0	0	0	0	0	0
	Other Expenses		2,550,560	2,820,159	2,821,077	2,888,783	2,958,114	3,029,108
	Total Expenses		2,554,405	2,824,203	2,825,476	2,893,358	2,962,872	3,034,057
	Retiree Healthcare as % of Total Expenses		0%	0%	0%	0%	0%	0%
	Pension as % of Total Expenses		0%	0%	0%	0%	0%	0%
Waste collection		226						
	Employer Pension DB Plan		9,145	16,231	18,283	19,014	19,775	20,566
	Employer Pension DC Plan		0	476	476	495	515	535
	Total Pension		9,145	16,707	18,759	19,509	20,290	21,101
	Retiree Healthcare Benefit		- 0	0	0	0	0	0
	Other Expenses		4,665,073	4,812,795	4,911,740	5,029,622	5,150,333	5,273,941
	Total Expenses		4,674,218	4,829,502	4,930,499	5,049,131	5,170,622	5,295,042
	Retiree Healthcare as % of Total Expenses		0%	0%	0%	0%	0%	0%
	Pension as % of Total Expenses		0%	0%	0%	0%	0%	0%
Drug forfeiture		265						
	Employer Pension DB Plan		79,408	0	0	0	0	0
	Retiree Healthcare Benefit		0	0	0	0	0	0
	Other Expenses		34,388	172,174	172,174	176,306	180,538	184,870
	Total Expenses		113,796	172,174	172,174	176,306	180,538	184,870
	Retiree Healthcare as % of Total Expenses		0%	0%	0%	0%	0%	0%
	Pension as % of Total Expenses		70%	0%	0%	0%	0%	0%

ACCOUNT	DESCRIPTION		Current FY15	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
HUD Grants CDBG, ESG & HOME		274						
	Employer Pension DB Plan		402,303	290,188	326,868	339,943	353,540	367,682
	Employer Pension DC Plan		17,611	26,260	26,839	27,913	29,029	30,190
	Total Pension		419,914	316,448	353,707	367,855	382,569	397,872
	Retiree Healthcare Benefit		0	0	0	0	0	0
	Other Expenses		716,169	3,961,177	3,906,945	4,000,712	4,096,729	4,195,050
	Total Expenses		1,136,083	4,277,625	4,260,652	4,368,567	4,479,298	4,592,923
	Retiree Healthcare as % of Total Expenses		0%	0%	0%	0%	0%	0%
	Pension as % of Total Expenses		37%	7%	8%	8%	9%	9%
Other Grants		296						
	Employer Pension DB Plan		115,781	4,159	0	0	0	0
	Employer Pension DC Plan		2,643	0	0	0	0	0
	Total Pension		118,424	4,159	0	0	0	0
	Retiree Healthcare Benefit		0	0	0	0	0	0
	Other Expenses		2,192,553	5,499,840	47,248	48,382	49,543	50,732
	Total Expenses		2,310,977	5,503,999	47,248	48,382	49,543	50,732
	Retiree Healthcare as % of Total Expenses		0	0	0	0	0	0
	Pension as % of Total Expenses		5%	0%	0%	0%	0%	0%
Public Improvement		402						
	Employer Pension DB Plan		0	0	0	0	0	0
	Employer Pension DC Plan		0	0	0	0	0	0
	Total Pension		0	0	0	0	0	0
	Retiree Healthcare Benefit		0	0	0	0	0	0
	Other Expenses		2,045,644	2,828,967	2,831,429	2,899,383	2,968,968	3,040,224
	Total Expenses		2,045,644	2,828,967	2,831,429	2,899,383	2,968,968	3,040,224
	Retiree Healthcare as % of Total Expenses		0%	0%	0%	0%	0%	0%
	Pension as % of Total Expenses		0%	0%	0%	0%	0%	0%
Building Safety Fund		542						
	Employer Pension DB Plan		335,272	183,795	207,026	215,307	223,919	232,876
	Employer Pension DC Plan		7,100	23,414	23,716	24,665	25,651	26,677
	Total Pension		342,372	207,209	230,742	239,972	249,571	259,553
	Retiree Healthcare Benefit		259,037	338,299	287,830	302,222	317,333	333,199
	Other Expenses		1,485,924	1,421,208	1,435,924	1,470,386	1,505,675	1,541,812
	Total Expenses		2,087,333	1,966,716	1,954,496	2,012,579	2,072,579	2,134,564
	Retiree Healthcare as % of Total Expenses		12%	17%	15%	15%	15%	16%
	Pension as % of Total Expenses		16%	11%	12%	12%	12%	12%

TOTAL General City

		Current FY15	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
	Total Pension	12,505,542	12,215,964	13,477,740	14,016,849	14,577,523	15,160,624
	Retiree Healthcare Benefit	9,982,714	10,890,536	11,609,153	12,189,611	12,799,091	13,439,046
	Other Expenses	60,124,330	70,709,227	62,665,145	64,169,108	65,709,167	67,286,187
	Total Expenses	82,612,586	93,815,727	87,752,038	90,375,568	93,085,781	95,885,857
	Retiree Healthcare as % of Total Expenses	12%	12%	13%	13%	14%	14%
	Pension as % of Total Expenses	15%	13%	15%	16%	16%	16%

ACCOUNT	DESCRIPTION		Current FY15	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
Sewer fund		590						
	Employer Pension DB Plan		2,217,366	2,225,836	2,507,170	2,607,457	2,711,755	2,820,225
	Employer Pension DC Plan		34,065	121,134	115,357	119,971	124,770	129,761
	Total Pension		2,251,431	2,346,970	2,622,527	2,727,428	2,836,525	2,949,986
	Retiree Healthcare Benefit		1,679,605	2,103,507	2,126,746	2,233,083	2,344,737	2,461,974
	Other Expenses		26,773,588	27,887,291	29,019,853	29,716,329	30,429,521	31,159,830
	Total Expenses		30,704,624	32,337,768	33,769,126	34,676,841	35,610,784	36,571,790
	Retiree Healthcare as % of Total Expenses		5%	7%	6%	6%	7%	7%
	Pension as % of Total Expenses		7%	7%	8%	8%	8%	8%
Water fund		591						
	Employer Pension DB Plan		1,874,679	1,509,751	1,708,576	1,776,919	1,847,996	1,921,916
	Employer Pension DC Plan		72,149	130,063	130,208	135,416	140,833	146,466
	Total Pension		1,946,828	1,639,814	1,838,784	1,912,335	1,988,829	2,068,382
	Retiree Healthcare Benefit		2,100,938	2,546,991	2,254,670	2,367,404	2,485,774	2,610,062
	Other Expenses		29,629,215	31,803,282	36,475,827	37,351,247	38,247,677	39,165,621
	Total Expenses		33,676,981	35,990,087	40,569,281	41,630,986	42,722,279	43,844,065
	Retiree Healthcare as % of Total Expenses		6%	7%	6%	6%	6%	6%
	Pension as % of Total Expenses		6%	5%	5%	5%	5%	5%

Water and Sewer

		Current FY15	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
	Total Pension	4,198,259	3,986,784	4,461,311	4,639,763	4,825,354	5,018,368
	Retiree Healthcare Benefit	3,780,543	4,650,498	4,381,416	4,600,487	4,830,511	5,072,037
	Other Expenses	56,402,802	59,690,573	65,495,680	67,067,576	68,677,198	70,325,451
	Total Expenses	64,381,605	68,327,855	74,338,407	76,307,827	78,333,063	80,415,856
	Retiree Healthcare as % of Total Expenses	6%	7%	6%	6%	6%	6%
	Pension as % of Total Expenses	7%	6%	6%	6%	6%	6%

Total City

		Current FY15	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
	Total Pension	16,703,801	16,202,748	17,939,051	18,656,613	19,402,877	20,178,993
	Retiree Healthcare Benefit	13,763,257	15,541,034	15,990,569	16,790,097	17,629,602	18,511,082
	Other Expenses	116,527,133	130,399,800	128,160,825	131,236,685	134,386,365	137,611,638
	Total Expenses	146,994,191	162,143,582	162,090,445	166,683,395	171,418,845	176,301,713
	Retiree Healthcare as % of Total Expenses	9%	10%	10%	10%	10%	10%
	Pension as % of Total Expenses	11%	10%	11%	11%	11%	11%

MASTER FEE SCHEDULE

City of Flint
Master Fee Schedule

Division	CCO Ref	Service Name / Fee Type	Fee
		TRANSPORTATION, DEVELOPMENT, and ZONING DEPARTMENT	
Electrical	26-5	Registration Fee. Electrical Contractor	$ 30 00
Plumbing	26-5	Registration Fee. Plumbing Contractor	$ 15 00
Mechanical	26-5	Registration Fee: Mechanical Contractor	$ 15.00
Engineering	26-5	Photocopies:	
		Letter/Legal	$ 1.00
		Ledger	$ 2.00
		Blueprints:	
		12" x 24"	$ 2.00
		18" x 36"	$ 4.00
		24" x 36"	$ 6.00
		Large (per sq. ft.)	$ 1.00
Permit Fees	26-5	Garbage Receptacles: Large Moveable	$ 45 00
Permit Fees-Building: New Construction, Alterations, Renovations, Remodeling (based on cost of same)	26-5	Cost of Project:	Minimum $140.00 per inspection
		Up to $2,000	$ 140.00
		$2,001 - $50,000	$ 140.00
		Plus, per $1,000 or part thereof over $2,000	$ 20.00
		$50,001 - $500,000	$ 1,100.00
		Plus, per $1,000 or part thereof over $50,000	$ 15.00
		$500,001 - $1,000,000	$ 7,850.00
		Plus, per $1,000 or part thereof over $500,000	$ 10.00
		$1,000,001 and over	$ 12,850.00
		Plus, per $1,000 or part thereof over $1,000,000	$ 7.00
		Re-inspection, if necessary	$ 140.00
Permit Fees-Fence	26-5	<$1,000 in cost, requiring only one inspection >$1,000 in cost, same as for new construction Plus, per $1,000 or part thereof over $2,000	$140.00 (All fence permits requiring 1 inspection)
Permit Fees-Signs	26-5	All Types: $1.00 to $2,000	$ 140.00
		$2,001 to $50,000	$ 140 00
		Plus, per $500 over $2,000	$ 27.00
		$50,001 and over	$ 1,623.00
		Plus, per $500 over $50,001	$ 12.00
		Trailers or Temporary Signs: Over 6 square feet in area, per move or relocation between site.	$ 156 00
Permit Fees-Signs (cont'd)	26.5	Signs erected over public property, additional fee per square foot of area (one side)	$ 18.00
		Signs, Types 3 & 4 on public property (excluding charitable purposes):	
		Annual Privilege Fee	$ 225.00
		Plus, per square foot of area	$ 1.00
Permit Fees-Reroofing or Residing	26-5	Value <$5,000 requiring one inspection	$ 140.00
		Value >$5,000, same as new construction	$ 140.00
		Plus, per $1,000 or part thereof over $2,000	$ 27.00
		Removal of Aluminum Siding	$ 140.00

City of Flint
Master Fee Schedule

Division	CCO Ref	Service Name / Fee Type	Fee
Permit Fees-Certificate of Use & Occupancy	26-5	Issued w/Building Permit for:	
		Change in Use	$ 140.00
		Same or Existing Prior Use	$ 140.00
Permit Fees-Inspections	26-5	Fee per Hour (special requests & survey inspections, during regular working hours.)	$ 200.00
Permit Fees-Demolition or Moving	26-5	Minimum Fee	$ 140.00
		Plus, per 1,000 cubic of structure	$ 9.00
		Special services or procedures-fee established by building official.	
		Residential Garages	$ 140.00
Permit Fees-Miscellaneous	26-5	Temporary structures, per 6 months	$ 270.00
Permit Fees-Parking Lot & Driveway Construction (all types)	26-5	1,000 square feet and over: Same Fee as for New Construction	same as new
Permit Fees-Swimming Pools	26-5	Same Fee as for New Construction	same as new
Permit Fees-Tank Removal	26-5	Above Ground & Underground Storage Tanks	$ 140.00
Permit Fees-Trades	26-5	Hourly Rate for Technical Trades	$ 200.00
Permit Fees-Appeals	26-5	Building Code Board of Appeals	$ 350.00
Permit Fees-Plan Examination (based on cost of project)	26-5	$0 - $50,000	$ 330.00
		$50,001 - $500,00	$ 336 00
		Plus, per $1,000 or part thereof over $50,000	$ 9.00
		Over $500,000	$ 4,386.00
		Plus, per $1,000 or part thereof over $500,000	$ 2.00
		Plan examination, mechanical, plumbing, electrical or site work only, per hour	$ 200 00
		Simple alteration and additions, per hour	$ 200.00
		Plan examination done by outside agency, City Administrative Charge	N/A
Permit Fees-Refund Policy	26-5	Administrative Fee for all cancelled or transferred permits	$ 75.00
		Additional work already performed, per hour.	$ 200.00
Permit Fees-Re-Submissions	1/1/1993	Construction Projects/Approval of pre-manufactured units, per hour (1 hour minimum)	same as new
Permit Fees-Penalties	26-5	(for work begun prior to obtaining proper permit)	
		Up to $5,000	$ 412.00
		Over $5,000	$ 825 00
Permit Fees-Rentals	26-5	Rental License & Registration Fee (one-time)	$ 112.00
		Inspection Fee (compliance w/IPMC) (tri-annual)	
		Multi-Family Dwellings:	
		Base Fee	$ 105.00
		Per Building (after one)	$ 38.00
		Per Unit (after one, less than 5)	$ 80.00
		Per Unit (five through fifty)	$ 75.00
		Per Unit (51 & over)	$ 46.00
		Single Family Dwellings	$ 225 00
		Two-Family Dwellings	$ 300.00

Division	CCO Ref	Service Name / Fee Type	Fee
Permit Fees-Rentals (cont'd)	26-5	Inspection Fee (compliance w/IPMC) (additional inspections after two or complaint inspection)	$ 120 00
	26-5	Penalty fees for non-registration and inspection:	
		1 & 2 Family	$ 450.00
		3-10 Units	$ 600.00
		Over 10 Units	$ 1,000.00
Permit Fees-Basic Building Code	26-5	Disconnect sanitary sewer service line & water service line	
		Water svc line 2" or less in diameter	$ 169.00
		Water svc line >2" in diameter	$ 720.00
		Sanitary sewer svc line 12" or less in diam.	$ 169.00
		Sanitary sewer svc line >12" in diam.	$ 720.00
Permit Fees-Mechanical Fees	26-5	Minimum Fee	$ 140 per Inspection
		Permit Base Fee	$ 75.00
		Water Heaters	$ 15.00
Permit Fees-Mechanical: Heating Equipment	26-5	Furnaces & Boilers	$ 60.00
		Central Air Conditioning & Heat Pump	$ 57.00
		Duct System/Hydronic Piping	$ 57.00
		Power Exhaust/Plus Base Fee	$ 14.00
		Exhaust Fan (for Bathroom & Kitchen Hoods)	$ 14.00
		Flue Damper/Vent Damper Plus Base Fee	$ 14.00
		Humidifiers/Plus Base Fee	$ 14.00
		Electronic Air Cleaner/Plus Base Fee	$ 14.00
		Condensate Pumps/Plus Base Fee	$ 14.00
		Gas Piping, New Installation, Each Outlet	$ 14.00
		Chimney	$ 39 00
Permit Fees-Mechanical: Solid Fuel	26-5	Complete Wood Stoves, Fireplace Inserts, Add-on Furnaces	$ 52.00
Permit Fees-Mechanical: Solar Equipment	26-5	Solar Equipment System	$ 57.00
		Additional Panels	$ 14.00
		Solar Domestic Hot Water System	$ 57.00
		Additional Panels	$ 14 00
Permit Fees- LPC & Fuel Oil Tanks	26-5	LPC & Fuel Oil Tanks, Piping Fee Included	$ 39.00
Permit Fees-Engineering	26-5	Sidewalk and Approach Permit	$ 42.00
		Excavation Permit	$ 26.00
		Curb Cut Permit / LFT	$ 13.00
		Storm Sewer Tap Inspection (2)	$ 236.00
		Sanitary Wye Connection	$ 482.00
		Grade Stakes	Time and Material
		Pavement Break. (Per Sq. Ft. Area) Add additional $100.00 for Major Roads	
		0-16	$ 828 00
		17-49	$ 1,243.00
		50-81	$ 1,656.00
		82-100	$ 2,208.00
		101-144	$ 2,611.00
		145 and over	$ 3,036.00

Division	CCO Ref	Service Name / Fee Type	Fee
Mechanical Fees-Incinerators	26-5	Incinerators	$ 57.00
Mechanical Fees-Inspections	26-5	Hourly Rate	$ 200 00
Mechanical Fees-Re-Inspections	26-5	Re-Inspections or Final Inspection	$ 140.00
Mechanical Fees-Special Inspection	26-5	Special Inspection Pertaining to Sale of Bldg	$ 200.00
Mechanical Fees-Insurance	26-5	Insurance Inspections	$ 200.00
Mechanical Fees-Overtime	26-5	Overtime Inspection: 1st hour	$ 300.00
		Overtime Inspection: each additional hour	$ 150.00
Mechanical Fees-Equipment	26-5	Inspected equipment...supplemental permit...minimum	$ 140.00
Mechanical Fees-Refunds	26-5	Refunds/Transfers	$ 75.00
Mechanical Fees-Refrigeration	26-5	Evaporator Coils under 5 h.p. (per cooler unit)	$ 60.00
		Evaporator Coils 5 h p. & over (per cooler unit)	$ 84.00
Mechanical Fees-Compressor	26-5	15 h.p. to 50 h.p. (each compressor)	$ 84.00
		Over 50 h.p. (each compressor)	$ 114.00
Mechanical Fees-Chillers	26-5	Each Chiller	$ 193.00
Mechanical Fees-Cooling Towers	26-5	Each Cooling Tower	$ 110.00
Mechanical Fees-Duct System/Piping	26-5	Duct System/Hydronic Piping, Gaseous Hydrogen, Fire Suppression/Protection System:	
		Under $3,000	$ 60.00
		$3,000 - $7,999	$ 93.00
		$8,000 - $10,999	$ 130.00
		$11,000 - $15,000	$ 151.00
		Each additional $3,000 over $15,000	$ 25 00
Mechanical Fees-Ventilation/Exhaust	26-5	Fans under 1,500 cfm	$ 14.00
		1,500 cfm to 10,000 cfm	$ 60.00
		Over 10,000 cfm	$ 114.00
Mechanical Fees-Heat Recovery	26-5	Heat Recovery & Wall Fan Coils	$ 22.00

Division	CCO Ref	Service Name / Fee Type	Fee
Mechanical Fees-Commercial Range	26-5	Commercial Range Hoods	$ 57.00
Mechanical Fees-Other Hoods	26-5	Other Specified Hoods	$ 51.00
Mechanical Fees-Barbecues	26-5	Commercial Barbecues	$ 60.00
Mechanical Fees-Exhaust	26-5	Power Exhaust/Plus Base Fee	$ 14.00
Mechanical Fees-Exhaust Fan	26-5	Exhaust Fan (for Bathroom)	$ 14.00
Mechanical Fees-Flue/Vent Damper	26-5	Flue Damper/Vent Damper Plus Base Fee	$ 14.00
Mechanical Fees-Humidifier	26-5	Humidifiers/Plus Base Fee	$ 14.00
Mechanical Fees-Air Cleaners	26-5	Electronic Air Cleaner/Plus Base Fee	$ 14.00
Mechanical Fees-Condensate Pump	26-5	Condensate Pumps/Plus Base Fee	$ 14.00
Mechanical Fees-Gas Piping	26-5	New Installation, each outlet	$ 14.00
Mechanical Fees-Chimney	26-5	Chimney, Includes Breaching	$ 39.00
Plumbing Fees-Minimum	26-5	Minimum Fee	$ 140 per inspection
		Permit Base Fee	$ 75.00
		Water Heaters	$ 15.00
		Fixtures, each	$ 19.00
		Stacks, Vents	$ 28.00
		Reduced pressure zone backflow preventor (ea)	$ 19.00

Division	CCO Ref	Service Name / Fee Type	Fee
Plumbing Fees-Water Distribution System	26-5	Distance from meter:	
		<1 inch	$ 54.00
		1 inch	$ 84.00
		2 inches	$ 126.00
		3 inches	$ 168.00
		4 inches	$ 213.00
		>4 inches	$ 273.00
Plumbing Fees-Sewer (Sanitary & Storm)	26-5	Up to 150 ft lines	
		6 inches or less	$ 140.00
		8 inches	$ 166.00
		10 inches	$ 180.00
		12 inches	$ 200.00
		14 inches	$ 208.00
		16 inches	$ 217.00
		18 inches	$ 237.00
		Over 18 inches	$ 247.00
		Per foot over 150 feet	$ 1.00
Plumbing Fees-Sump Line	26-5	Sump line is special rate	$ 140.00
Plumbing Fees-Residential Sewer	26-5	Residential sewer, repair only, no base fee	$ 140.00
Plumbing Fees-Manhole	26-5	Manhole & Catch Basins	$ 43.00
Plumbing Fees-Sewage Sumps	26-5	Sewage Sumps, Ejections	$ 20.00
Plumbing Fees-Connections	26-5	Connection of building drains to building sewer	$ 24.00
Plumbing Fees-Heat Recliner	26-5	For industrial/commercial water heater, no base fee	$ 140.00
Plumbing Fees-Lawn Sprinkler	26-5	Lawn Sprinkler System, no base fee	$ 140.00
Plumbing Fees-Water Softener	26-5	Water Softener & Water Conditioner, no base fee	$ 140.00
Plumbing Fees	26-5	Medical Gas	$75 plus $7.50 per connection
Plumbing Fees-Inspection	26-5	Hourly Rate	$ 200.00
Plumbing Fees-Re-Inspection	26-5	Re-inspections or Final Inspection	$ 140.00

City of Flint
Master Fee Schedule

Division	CCO Ref	Service Name / Fee Type	Fee
Plumbing Fees-Special Inspection	26-5	Special Inspection Pertaining to Sale of Bldg	$ 200.00
Plumbing Fees-Insurance	26-5	Insurance Inspections	$ 200.00
Plumbing Fees-Overtime	26-5	Overtime Inspection, 1st hour	$ 300.00
		Overtime Inspection: each additional hour	$ 150.00
Plumbing Fees-Equipment	26-5	Supplemental Permit, minimum	$ 140.00
Plumbing Fees-Refund	26-5	Refunds/Transfers	$ 75.00
Electrical Fees	26-5	Residential/Commercial.	
		Minimum Fee	$ 140 per inspection
		Permit Base Fee	
Electrical-Circuits	26-5	First & Second (each)	$ 15.00
		Third & Over (each)	$ 12.00
Electrical-Service/Power	26-5	Service for Light, Heat or Power:	
		Up to 100 amp switch	$ 22.00
		Over 100 to 200 amp switch	$ 51.00
		Over 200 to 400 amp switch	$ 87.00
		Over 400 to 1,000 amp switch	$ 144.00
		Over 1,000 to 2,000 amp switch	$ 226.00
		Over 2,000 amp switch	$ 240.00
Electrical-Signs	26-5	Each Sign	$ 22.00
		Each Additional Sign	$ 11.00
Electrical - Fixtures/Plugs	26-5	Fixtures & Plugs, each	$ 3 00
Electrical-Power Units (hp)	26-5	Over 1/4 hp to 1.0 hp	$ 26 00
		Over 1.0 hp to 10 hp	$ 63.00
		Over 10 hp to 20 hp	$ 77.00
		Over 20 hp to 30 hp	$ 87.00
		Over 30 hp to 40 hp	$ 102.00
		Over 40 hp to 50 hp	$ 114.00
		Over 50 hp to 75 hp	$ 160.00
		Over 75 hp to 100 hp	$ 177.00
		Over 100 hp 60 150 hp	$ 202.00
		Over 150 hp	$ 228 00

Division	CCO Ref	Service Name / Fee Type	Fee
Electrical-Trailer Parks	26-5	Per Site	$ 26.00
Electrical-Feeders	26-5	Feeders, Mains, Bus Ducts 50 feet or fraction	$ 15.00
Electrical Fees-Inspection	26-5	Hourly Rate	$ 200 00
Electrical Fees-Re-Inspection	26-5	Re-Inspections or Final Inspection	$ 140.00
Electrical Fees-Special Inspection	26-5	Special Inspection Pertaining to Sale of Structure	$ 200.00
Electrical Insurance	26-5	Insurance Inspections	$ 200.00
Electrical Fees-Overtime Inspections	26-5	Per existing policy:	
		Overtime Inspection: 1st hour	$ 300.00
		Overtime Inspection: each additional hour	$ 150.00
Electrical Fees-Supplemental	26-5	Supplemental Permit, minimum fee	$ 140.00
Electrical Fees-Refunds/Transfer	26-5	Minimum Fee	$ 75.00
		Hourly Rate, work already performed	$ 200.00
Building Inspections		Copies of Rental License	$ 9.00
Building Inspections		Copies of V/N	$ 9.00
Building Inspections		Copies, per sheet (over the counter)	$ 9 00
Street Fees	26-5	Temprorary Street Closure - Special Events	
		1-25 Barricades	$ 25.00
		26-50 Barricades	$ 50.00
		51-75 Barricades	$ 75.00
		76-100	$ 100.00
		100 Plus Barricades	$ 150.00
Consumer Pavement Break	26-5	Concrete Driveways/Sidewalks (Sq. Ft.)	$ 7.00
		Asphalt Driveways (Sq. Ft.)	$ 12.00
		Saw Cutting (Lineal Ft.)	$ 5.00
		Concrete Streets (Sq. Ft.)	$ 17.00
		Concrete Streets (Majors)(Sq. Ft.)	$ 20.00
		Asphalt Streets (Sq. Ft.)	$ 15.00
		Asphalt Streets (Majors)(Sq. Ft.)	$ 17.00
		Concrete/Asphalt Streets (Sq. Ft.)	$ 16.00
		Concrete/Asphalt Streets (Majors)(Sq. Ft.)	$ 18.00
		Concrete Curb (Lineal Ft.)	$ 20.00

Division	CCO Ref	Service Name / Fee Type	Fee
		FIRE DEPARTMENT	
n/a	n/a	Fire Incident or Ambulance Run Report	$ 5.00
n/a	n/a	Code enforcement - per hour	$ 70.00
n/a	n/a	CPR Training, 1-19 people	$ 25.00
n/a	n/a	CPR Training, 20+ people	$ 15.00
n/a	n/a	Hazardous Materials Cleanup	$ 73.00
n/a	n/a	Vehicle Fire Response	$ 500.00
n/a	n/a	Consumers Energy Standby	$ 292.00
n/a	n/a	False Alarm Response, 1st	$ -
n/a	n/a	False Alarm Response, 2nd	$ 100.00
n/a	n/a	False Alarm Response, 3rd	$ 250.00
n/a	n/a	False Alarm Response, 4th	$ 500.00
n/a	n/a	False Alarm Response, 5th	$ 1,000.00
n/a	n/a	Extrication	$ 585.00
n/a	n/a	Candle Watch Fee	$ 70.00
n/a	n/a	DHS Inspection	$ 139.00
n/a	n/a	Fire Prev Insp - Assembly	$ 104.00
n/a	n/a	Fire Prev Insp - Business	$ 125.00
n/a	n/a	Fire Prev Insp - Education	$ 150.00
n/a	n/a	Fire Prev Insp - Factory/Industry	$ 150.00
n/a	n/a	Fire Prev Insp - High Hazard	$ 215.00
n/a	n/a	Fire Prev Insp - Institutional	$ 215.00
n/a	n/a	Fire Prev Insp - Mercantile	$ 215.00
n/a	n/a	Fire Prev Insp - Mixed Use	$ 215.00
n/a	n/a	Group Fire Prev Insp - Reinspections	$ 35.00
n/a	n/a	Medical Asst.	$ 45.00
n/a	n/a	Office Training Course	$ 90.00
n/a	n/a	Structure Fires	$ 500.00
n/a	n/a	Downed Power Line Security	$ 200.00
n/a	n/a	Paramed Support for Private Amb.	$ 100.00
n/a	n/a	Paramed Response for Vehicle Injury Accident	$ 100.00
n/a	n/a	Classes - blood born pathogens, 1-19	$ 9.00
n/a	n/a	Classes - blood born pathogens, 20+	$ 5.00
n/a	n/a	EMS Classes	$ 1,975.00
n/a	n/a	FF/EMT hourly rate	$ 60.00
n/a	n/a	Sergeant hourly rate	$ 69.00
n/a	n/a	Lieutenant hourly rate	$ 89.00
n/a	n/a	Captain hourly rate	$ 89.00
n/a	n/a	Battalion Chief hourly rate	$ 93.00
n/a	n/a	Fire Apparatus Operator hourly rate	$ 65.00

Division	CCO Ref	Service Name / Fee Type	Fee
		POLICE DEPARTMENT	
Patrol	n/a	Preliminary Breath Test	$ 13.00
Patrol	n/a	Prostitution Sting Fee (City Portion Only)	$ 675.00
Patrol	n/a	False Alarm Response	$ 79.00
Patrol	n/a	Drunk Driving OUID Arrest	$ 471.00
Patrol	n/a	Drunk Driving OUID Arrest With Accident	$ 236.00
Patrol	n/a	Drunk Driving Blood Test	$ 314.00
Patrol	n/a	Drunk Driving SOS Hearing	$ 353.00
Patrol	n/a	Drunk Driving Court Hearing	$ 353.00
Patrol	n/a	Accident Fee (Non-Resident)	$ 236.00
Patrol	n/a	Police Officer (Overtime)	$ 104.00
Patrol	n/a	Sergeant (Overtime)	$ 131.00
Patrol	n/a	Police Lieutenant (Overtime)	$ 146.00
Records & Identification	n/a	Accident / Incident Reports	$ 13.00
Records & Identification	n/a	Copies of Complaints	$ 13.00
Records & Identification	n/a	Criminal Expungement	$ 100.00
Records & Identification	n/a	Fingerprinting	$ 31.00
Records & Identification	n/a	Notary Fee	$ 13.00
Records & Identification	n/a	Sex Offender Registration (City Portion only)	$ 50.00

Division	CCO Ref	Service Name / Fee Type	Fee
		CITY CLERK	
n/a	n/a	Alcohol Liquor Sales	$ 1,000.00
n/a	n/a	Ambulance Company - per Vehicle	$ 150 00
n/a	n/a	Ambulance Attendant New License	$ 60.00
n/a	n/a	Ambulance Attendant - Renewal	$ 55.00
n/a	n/a	Amusement Arcade	$ 407 00
n/a	n/a	Amusement Ride Bond (cash)	$ 1,000.00
n/a	n/a	Amusement Rides 1st Day	$ 190.00
n/a	n/a	Amusement Rides Additional Day	$ 73.00
n/a	n/a	Auctioneer (Daily <90 Days)	$ 40.00
n/a	n/a	Auctioneer (Yearly)	$ 135.00
n/a	n/a	Bowling Alleys	$ 300 00
n/a	n/a	Building Contractor	$ 200.00
n/a	n/a	Bump Shop	$ 425.00
n/a	n/a	Car Wash	$ 282.00
n/a	n/a	Card Room 1st 3 Tables	$ 66.00
n/a	n/a	Card Room Additional Tables	$ 65.00
n/a	n/a	Christmas Tree Bond (cash)	$ 125.00
n/a	n/a	Christmas Tree Sales	$ 196.00
n/a	n/a	Cigarette Machines	$ 8.00
n/a	n/a	Cigarette Machine Operator	$ 110.00
n/a	n/a	Club	$ 466.00
n/a	n/a	City Public Driver New	$ 66.00
n/a	n/a	City Public Driver Renewal	$ 55.00
n/a	n/a	Condom Machines	$ 7.00
n/a	n/a	Dance Hall	$ 305.00
n/a	n/a	Dance (Public/Teen)	$ 305.00
n/a	n/a	Dance Permit (Liquor)	$ 347.00
n/a	n/a	Extended Hours Permit	$ 335.00
n/a	n/a	Fireworks Bond	$ 500.00
n/a	n/a	Fireworks Sales Permit	$ 700.00
n/a	n/a	Garage Sale (1st)	$ 12.00
n/a	n/a	Garage Sale (2nd)	$ 5.00
n/a	n/a	Gasoline Station (1st 2 Pumps)	$ 76.00
n/a	n/a	Gasoline Station (additional pumps)	$ 10.00
n/a	n/a	Going Out Of Business Sale (30 Days)	$ 100.00
n/a	n/a	Hall For Hire	$ 250.00
n/a	n/a	Hotel (1st 100 Rooms)	$ 208.00
n/a	n/a	Hotel (each additional Room)	$ 7.00
n/a	n/a	Ice Cream (Vehicle)	$ 200.00
n/a	n/a	Ice Cream (Cart)	$ 88.00
n/a	n/a	Initial Merchant	$ 400.00
n/a	n/a	Initial Merchant (Renewal)	$ 200 00
n/a	n/a	Junk Collector (per vehicle)	$ 183.00
n/a	n/a	Junk (2nd hand) Dealer w/ Store	$ 500.00
n/a	n/a	Junk Dealer Yard	$ 400.00
n/a	n/a	Laundromat / Dry Cleaners	$ 300.00
n/a	n/a	Mech Amusement Device Pinball/Video	$ 22.00
n/a	n/a	Mech Device Operator	$ 143.00
n/a	n/a	Motor Vehicle For Hire	$ 165.00

Division	CCO Ref	Service Name / Fee Type	Fee
n/a	n/a	Music Machine	$ 33.00
n/a	n/a	Parking Lot 11-25 Spaces	$ 147.00
n/a	n/a	Parking Lot 26-50 Spaces	$ 147.00
n/a	n/a	Parking Lot 51-100 Spaces	$ 147.00
n/a	n/a	Parking Lot 101-150 Spaces	$ 147.00
n/a	n/a	Parking Lot 151-250 Spaces	$ 154.00
n/a	n/a	Parking Lot 251-350 Spaces	$ 164.00
n/a	n/a	Parking Lot >350 Spaces	$ 370.00
n/a	n/a	Pawnbroker	$ 400.00
n/a	n/a	Peddler Processing Fee	$ 15.00
n/a	n/a	Peddler Yearly	$ 191.00
n/a	n/a	Peddler 6 Months	$ 191.00
n/a	n/a	Peddler 3 Months	$ 191.00
n/a	n/a	Peddler 1 Month	$ 191.00
n/a	n/a	Peddler Daily	$ 191.00
n/a	n/a	Peddler w/Vehicle	$ 246.00
n/a	n/a	Pool Room 1st 4 Tables	$ 296.00
n/a	n/a	Pool Room Additional Tables	$ 112.00
n/a	n/a	Precious Metal & Gem Dealer	$ 229.00
n/a	n/a	Second Hand Dealer	$ 350.00
n/a	n/a	Sidewalk Contractor	$ 250.00
n/a	n/a	Sign Hanger	$ 200.00
n/a	n/a	Skating Rink	$ 279.00
n/a	n/a	Snow Removal Vehicle	$ 176.00
n/a	n/a	Tag Day Permit Non-Profit	$ 50.00
n/a	n/a	Taxi Cab Company	$ 150.00
n/a	n/a	Taxi Cab Inspection By Police	$ 29.00
n/a	n/a	Theater (per seat, $300 max)	$ 0.58
n/a	n/a	Tree Service	$ 109.00
n/a	n/a	Use of Streets	$ 242.00
n/a	n/a	Vehicle For Hire	$ 75.00
n/a	n/a	Wrecker - First Vehicles	$ 201.00
n/a	n/a	Wrecker - Additional Vehicles	$ 108.00
n/a	n/a	Adult Entertainment Establishment	$ 886.00
n/a	n/a	Copy of City Charter	$ 10.00
n/a	n/a	City of Flint Code Book	$ 300.00
n/a	n/a	Code Supplements	$ 33.00
n/a	n/a	Voter Lists (per sheet)	$ 0.25
n/a	n/a	Voter Labels (per page)	$ 0.50
n/a	n/a	Voter Info On Disk	$ 140.00
n/a	n/a	Precinct Guides	$ 12.00
n/a	n/a	Ward Maps - Large	$ 15.00
n/a	n/a	Ward Maps - Small (8x10)	$ 2.00
n/a	n/a	Ward Maps - Small (11x17)	$ 5.00

Division	CCO Ref	Service Name / Fee Type	Fee
		ASSESSMENT OFFICE	
n/a	n/a	Record Reproduction (non FOIA)	$ 3.00
n/a	n/a	Tax Maps	$ 23.00
n/a	n/a	Tax Maps (Full Set)	$ 1,690.00
n/a	n/a	Research Hourly Rate (1 hr minimum) (non FOIA)	$ 91.00
n/a	n/a	Level 1· Creating or Combining < 2 Platted Parcels	$ 50.00
n/a	n/a	Level 2: Creating or Combining 3-4 Platted Parcels	$ 100.00
n/a	n/a	Level 3: Creating or Combining < 4 Un-Platted Parcels w/Survey	$ 150.00
n/a	n/a	Level 4: Creating or Combining > 4 Platted/Un-Platted Parcels w/Survey	$ 200.00
		FINANCE & PAYROLL	
n/a	n/a	Pension Verification Letter	$ 18.00
n/a	n/a	Copies of Paychecks	$ 4.00
n/a	n/a	Copies of Other (non-Paycheck) materials	$ 1.00
n/a	n/a	Duplicate 1099s	$ 12.00
n/a	n/a	Duplicate W2s	$ 12.00
		LAW OFFICE	
n/a	n/a	FOIA Copy Charge (1st page)	$ 1.00
n/a	n/a	FOIA per page copy charge	$ 0.25
n/a	n/a	Research Hourly Rate (Non FOIA)	$ 70.00
n/a	n/a	Sundry Revenues	$ 287.00
n/a	n/a	FOIA Labor Rates	$ 15.66
n/a	n/a	Notary	$ 10.00
		RISK & BENEFIT MANAGEMENT	
n/a	n/a	Insurance Form Completion	$ 20.00
n/a	n/a	Mailing Fee	$ 3.50
n/a	n/a	Insurance Fee for Auto Accidents Involving City Property	$ 45.00
n/a	n/a	Copying Charges (first 10 pages) non FOIA	$ 13.00
n/a	n/a	Copying Charges (additional pages) non FOIA	$ 0.25
		TREASURER	
n/a	n/a	Deed Certification	$ 4.50
n/a	n/a	Research Fee (non FOIA)	$ 53.00
n/a	n/a	Photocopies (first copy)	$ -
n/a	n/a	Photocopies (additional - if same page only)	$ -
n/a	n/a	Income Tax Admin Review Fee	$ 28.00
n/a	n/a	School District Summer Tax Levy (GISD)	$ 10,000.00
n/a	n/a	School District Summer Tax Levy (Other Districts)	$ 250.00
n/a	n/a	Bounced Check Fee	$ 50.00

Division	CCO Ref	Service Name / Fee Type	Fee
		PLANNING & ZONING	
n/a	n/a	Site Plan Review: Resid 3+ houses	$ 1,002.00
n/a	n/a	Site Plan Review: Comm/Ind	$ 1,002.00
n/a	n/a	PUD or Mixed Use Dvl· Preliminary	$ 1,002.00
n/a	n/a	PUD or Mixed Use Dvl· Final	$ 626.00
n/a	n/a	Revisions / Review	$ 501.00
n/a	n/a	Special Approval / Conditional Use	$ 1,002.00
n/a	n/a	Street or Alley Vacations	$ 1,002.00
n/a	n/a	Street Name Change	$ 1,002.00
n/a	n/a	Zoning Appeal/Variances/Interp. Comm	$ 1,002.00
n/a	n/a	Zoning Appeal/Variances/Interp. Resid	$ 626.00
n/a	n/a	Copies of Master Plan/ Zoning Ord/ Maps	$ 22.00
n/a	n/a	Zoning Change	$ 1,253.00
n/a	n/a	Zoning Certificate: Per Hour	$ 125.00
n/a	n/a	Zoning- Written Confirmation, per parcel	$ 125.00
n/a	n/a	Zoning Lots: Resid prin parcel+1 parcel	$ 188.00
n/a	n/a	Zoning Lots: Resid: each add'l parcel	$ 251.00
n/a	n/a	Zoning Lots: Comm. prin parcel+1 parcel	$ 251.00
n/a	n/a	Zoning Lots: Comm.: each add'l parcel	$ 376.00
n/a	n/a	Real Property Disp. Fee Resid. Side Lot	$ 501.00
n/a	n/a	Real Property Disp. Fee Resid Non Side	$ 501.00
n/a	n/a	Real Property Disp. Fee. Comm/ Ind.	$ 1,002.00
n/a	n/a	Master Plan Update Surcharge	$ -
n/a	n/a	Zoning Review of Bldg Permit	$ 31.00
		PARKS & RECREATION	
n/a	n/a	Day Camps	$ 25.00
n/a	n/a	Kearsley Park	$ 100.00
n/a	n/a	Kearsley Park	$ 60.00
n/a	n/a	All Other Parks	$ 35.00
n/a	n/a	All Other Parks	$ 35.00
n/a	n/a	Snowmobile	$ 650.00
n/a	n/a	Snowmobile	$ 200.00

Division	CCO Ref	Service Name / Fee Type	Fee
		WASTE COLLECTION FEES	
n/a	n/a	Collection Fee - FY16	$ 142.71
n/a	n/a	Collection Fee - FY17	$ 145.70
		WATER SERVICE CENTER	
n/a	n/a	Labor Rate	$ 50.00
n/a	n/a	Meter Test Requested by Customer	$ 50.00
n/a	n/a	Lost or Stolen Meter Charge	Cost of Meter + $50.00
n/a	n/a	Affidavit Filing	$ 25.00
n/a	n/a	Water Service Turn On or Off: Regular	$ 50 00
n/a	n/a	**Water Service Turn Off: Emergency: Shop**	$ 100.00
n/a	n/a	Water Service Turn-Off: Non Payment	$ 75.00
n/a	n/a	Water Service Turn-On: Non Payment Same Day	$ 100.00
n/a	n/a	Water Service Turn-On: Non Payment Next Day	$ 75.00
n/a	n/a	**Water Service Turn On or Off: Regular: Shop**	$ 65.00
n/a	n/a	Frozen Meter Charge	Cost of Meter + $50.00
n/a	n/a	Hydrant Meter Charge 5/8"	Deposit + $50 Install fee + $50 removal fee + Cost of Water
n/a	n/a	Hydrant Meter Charge 1"	
n/a	n/a	Hydrant Meter Charge 1½"	
n/a	n/a	Hydrant Meter Charge 2"	
n/a	n/a	Hydrant Meter Charge 3"	
n/a	n/a	No Show Appointment	$ 50.00
n/a	n/a	Thaw Frozen Lines	$ 325.00
n/a	n/a	Cut & Plug 2" Water	$ 506.00
n/a	n/a	Main Taps & Tie Ins	T&M
n/a	n/a	New Service Main Inspection	T&M
n/a	n/a	Seasonal Meter Installation or Removal	$ 60 00
n/a	n/a	Cut & Plug 3" Water 12" Sewer	T&M
n/a	n/a	Riser Repair 3/4" Water	$ 126 00
n/a	n/a	Riser Repair 1" Water	$ 126.00
n/a	n/a	Riser Repair 1.5"	T&M
n/a	n/a	Riser Repair 2.0"	T&M
n/a	n/a	Check and Waste Repair 3/4"	$ 126.00
n/a	n/a	Check and Waste Repair 1"	$ 126.00
n/a	n/a	Check and Waste Repair 1.5"	T&M
n/a	n/a	Check and Waste Repair 2.0"	T&M
n/a	n/a	Bacteriological Sample Test Non Customers	$ 72.00
n/a	n/a	Make sure off meter room found on-turned off & stuffed curb box	$ 75 00
		Blow Out for Turn On from MSO Stuffed Curb Box: Shop	$ 90.00
n/a	n/a	Make sure off shop stuffed	$ 90.00
n/a	n/a	Excavation for Turn-On from Non-Pay Turn-off	T&M $250 per hour
n/a	n/a	Bacteriological Sample Test Customers	No Fee
n/a	n/a	Water Deposit Fee for Renters	$ 250 00

Division	CCO Ref	Service Name / Fee Type	Fee
		WATER - SEWER BILL RATES	
		Metered Water-per 100 cubic feet (748 gallons)	
n/a	n/a	City - 0 to 35 CCF (one CCF =748 gallons)	$7.92 per CCF
n/a	n/a	City - 36 to 2,000 CCF (one CCF =748 gallons)	$7.62 per CCF
n/a	n/a	City - Over 2,000 CCF (one CCF =748 gallons)	$6 09 per CCF
n/a	n/a	NonCity - 0 to 35 CCF (one CCF =748 gallons)	$11.88 per CCF
n/a	n/a	NonCity - 35 to 2,000 CCF (one CCF =748 gallons)	$11.42 per CCF
n/a	n/a	NonCity - Over 2,000 CCF (one CCF =748 gallons)	$9.14 per CCF
		Water "Readiness to Serve" Service Charges	
n/a	n/a	Residential City - Meter Size 5/8"x3/4"	$ 22.90
n/a	n/a	Residential City - Meter Size 1"	$ 58.15
n/a	n/a	Residential City - Meter Size 1 1/2"	$ 58.15
n/a	n/a	Residential City - Meter Size 2"	$ 58.15
n/a	n/a	Residential Non-City - Meter Size 5/8"x3/4"	$ 34.17
n/a	n/a	Residential Non-City - Meter Size 1"	$ 87.08
n/a	n/a	Residential Non-City - Meter Size 1 1/2"	$ 87.08
n/a	n/a	Residential Non-City - Meter Size 2"	$ 87.08
n/a	n/a	Commercial-Indust. City - Meter Size 5/8"x3/4"	$ 55.79
n/a	n/a	Commercial-Indust. City - Meter Size 1"	$ 78.48
n/a	n/a	Commercial-Indust. City - Meter Size 1 1/2"	$ 112.60
n/a	n/a	Commercial-Indust. City - Meter Size 2"	$ 157.40
n/a	n/a	Commercial-Indust. City - Meter Size 3"	$ 310.83
n/a	n/a	Commercial-Indust. City - Meter Size 4"	$ 547.05
n/a	n/a	Commercial-Indust. City - Meter Size 6"	$ 1,075.76
n/a	n/a	Commercial-Indust. City - Meter Size 8"	$ 1,560.05
n/a	n/a	Commercial-Indust. City - Meter Size 10"	$ 2,163.48
n/a	n/a	Commercial-Indust. City - Meter Size 12"	$ 2,605.31
n/a	n/a	Commercial-Indust. City - Meter Size 16"	$ 3,242.25
n/a	n/a	Commercial-Indust. City - Meter Size 20"	$ 3,501.98
n/a	n/a	Comm.-Indust. Non-City - Meter Size 5/8"x3/4"	$ 83.74
n/a	n/a	Commercial-Indust. Non-City - Meter Size 1"	$ 117.74
n/a	n/a	Commercial-Indust. Non-City - Meter Size 1 1/2"	$ 169.08
n/a	n/a	Commercial-Indust. Non-City - Meter Size 2"	$ 236.26
n/a	n/a	Commercial-Indust. Non-City - Meter Size 3"	$ 468.65
n/a	n/a	Commercial-Indust. Non-City - Meter Size 4"	$ 820.71
n/a	n/a	Commercial-Indust. Non-City - Meter Size 6"	$ 1,613.34
n/a	n/a	Commercial-Indust. Non-City - Meter Size 8"	$ 2,340.24
n/a	n/a	Commercial-Indust. Non-City - Meter Size 10"	$ 3,247.30
n/a	n/a	Commercial-Indust. Non-City - Meter Size 12"	$ 3,907.77
n/a	n/a	Commercial-Indust. Non-City - Meter Size 16"	$ 4,863.28
n/a	n/a	Commercial-Indust. Non-City - Meter Size 20"	$ 5,709.67
		Sewage Flow per 100 cubic feet (748 gallons) - based on metered water	
n/a	n/a	Residential City - per CCF (one CCF =748 gallons)	$5.17 per CCF
n/a	n/a	Residential NonCity - per CCF	$5.68 per CCF

Division	CCO Ref	Service Name / Fee Type	Fee
		Sewer "Readiness to Serve" Service Charges	
n/a	n/a	Residential City - Meter Size 5/8"x3/4"	$ 34.48
n/a	n/a	Residential City - Meter Size 1"	$ 70.41
n/a	n/a	Residential City - Meter Size 1 1/2"	$ 70.41
n/a	n/a	Residential City - Meter Size 2"	$ 70.41
n/a	n/a	Residential Non-City - Meter Size 5/8"x3/4"	$ 44.19
n/a	n/a	Residential Non-City - Meter Size 3/4"	$ 60.35
n/a	n/a	Residential Non-City - Meter Size 1"	$ 82.86
n/a	n/a	Residential Non-City - Meter Size 1 1/2"	$ 82.86
n/a	n/a	Residential Non-City - Meter Size 2"	$ 82.86
n/a	n/a	Commercial-Indust. City - Meter Size 5/8"x3/4"	$ 55.90
n/a	n/a	Commercial-Indust. City - Meter Size 1"	$ 91.20
n/a	n/a	Commercial-Indust. City - Meter Size 1 1/2"	$ 148.40
n/a	n/a	Commercial-Indust. City - Meter Size 2"	$ 211.19
n/a	n/a	Commercial-Indust. City - Meter Size 3"	$ 471.62
n/a	n/a	Commercial-Indust. City - Meter Size 4"	$ 777.14
n/a	n/a	Commercial-Indust. City - Meter Size 6"	$ 1,571.80
n/a	n/a	Commercial-Indust. City - Meter Size 8"	$ 2,312.79
n/a	n/a	Commercial-Indust. City - Meter Size 10"	$ 3,141.97
n/a	n/a	Commercial-Indust. City - Meter Size 12"	$ 3,688.72
n/a	n/a	Commercial-Indust. City - Meter Size 16"	$ 4,870.53
n/a	n/a	Commercial-Indust. City - Meter Size 20"	$ 5,734.96
n/a	n/a	Commercial-Indust Non-City - Meter Size 5/8"	$ 62.57
n/a	n/a	Commercial-Indust. Non-City - Meter Size 3/4"	$ 79.26
n/a	n/a	Commercial-Indust. Non-City - Meter Size 1"	$ 105.56
n/a	n/a	Commercial-Indust. Non-City - Meter Size 1 1/2"	$ 177.43
n/a	n/a	Commercial-Indust. Non-City - Meter Size 2"	$ 250.24
n/a	n/a	Commercial-Indust. Non-City - Meter Size 3"	$ 562.93
n/a	n/a	Commercial-Indust. Non-City - Meter Size 4"	$ 953.89
n/a	n/a	Commercial-Indust. Non-City - Meter Size 6"	$ 1,905.74
n/a	n/a	Commercial-Indust. Non-City - Meter Size 8"	$ 2,849.27
n/a	n/a	Commercial-Indust. Non-City - Meter Size 10"	$ 3,792.41
n/a	n/a	Commercial-Indust. Non-City - Meter Size 12"	$ 4,449.17
n/a	n/a	Commercial-Indust. Non-City - Meter Size 16"	$ 5,919.11
n/a	n/a	Commercial-Indust. Non-City - Meter Size 20"	$ 7,032.44
		Back Billing Rate (can be adjusted by Consumers Energy readings for actual usage patterns)	
n/a	n/a	All charges per rate schedule in effect at 7 units/mo.	
		Genesee Co. Drain Commission - Service Fee	$40,000 per month
		Including fee for emergency back up.	

Division	CCO Ref	Service Name / Fee Type		Fee
		WASTEWATER RATES - COMMERCIAL/INDUSTRIAL CUSTOMERS		
FY2016		INSIDE		
n/a	n/a	Volume	$	1.930
n/a	n/a	Suspended Solids	$	0.591
n/a	n/a	Biological/Chemical Oxygen Demand	$	1 257
n/a	n/a	Phosphorous	$	1 781
n/a	n/a	Industrial Charge	$	0.032
FY2015		OUTSIDE		
n/a	n/a	Volume	$	2.169
n/a	n/a	Suspended Solids	$	0.589
n/a	n/a	Biological/Chemical Oxygen Demand	$	1.410
n/a	n/a	Phosphorous	$	1.809
n/a	n/a	Industrial Charge	$	0.032
FY2016		INSIDE		
n/a	n/a	Volume	$	2.065
n/a	n/a	Suspended Solids	$	0.632
n/a	n/a	Biological/Chemical Oxygen Demand	$	1.345
n/a	n/a	Phosphorous	$	1.906
n/a	n/a	Industrial Charge	$	0.034
FY2016		OUTSIDE		
n/a	n/a	Volume	$	2.342
n/a	n/a	Suspended Solids	$	0.630
n/a	n/a	Biological/Chemical Oxygen Demand	$	1.509
n/a	n/a	Phosphorous	$	1 936
n/a	n/a	Industrial Charge	$	0.034
		DCED		
n/a	n/a	Brownfield Tax Credit Application - Fee calculated from total project investment and only assessed if the Flint Brownfield Redevelopment Authority approves the application. Application fee must be paid prior to bringing the Brownfield Plan before City Council for final approval.		
		Less than $1 Million	$	500 00
		$1 Million to $10 Million	$	1,000.00
		$10 Million and Over	$	2,000.00
n/a	n/a	Tax Abatement Applications	$	1,000.00
n/a	n/a	Section 108 Loan Application	$	2,000.00
n/a	n/a	Specification Writing for Residential Rehabilitation	$	300 00

PROJECTED TAXPAYER IMPACT

PROJECTED TAXPAYER IMPACT

$41,000 House, $40,000 Income

	FY15 Current Winter & Summer	FY16 Budget Winter & Summer	FY17 Budget Winter & Summer	Increase from FY15 over 2 years
Values				
House value	$41,000.00	$41,000.00	$41,000.00	
Taxable value	$20,500.00	$20,500.00	$20,500.00	
Annual Income	$40,000.00	$40,000.00	$40,000.00	
Tax rate (mills)	65.88	65.88	65.88	
Street Lights	$70.94	$70.94	$70.94	
Garbage	$162.63	$162.63	$162.63	
Water/Sewer Bill	$1,800.00	$1,800.00	$1,890 00	
Payments				
Property taxes	$1,351.00	$1,351.00	$1,351.00	
Street lights	$70.94	$70.94	$70.94	
Garbage	$162.63	$142.71	$145.70	
Income tax	$400.00	$400.00	$400.00	
Water bill	$1,800.00	$1,800.00	$1,854.00	
Total Payments	**$3,784.57**	**$3,764.65**	**$3,821.64**	
		($20) -0.5%	**$57** **1.5%**	**$37** **1.0%**

$61,500 House, $50,000 Income

	FY15 Current Winter & Summer	FY16 Budget Winter & Summer	FY17 Budget Winter & Summer	Increase from FY15 over 2 years
Values				
House value	$61,500.00	$61,500.00	$61,500.00	
Taxable value	$30,750.00	$30,750.00	$30,750.00	
Annual Income	$50,000.00	$50,000.00	$50,000.00	
Tax rate (mills)	65.88	65.88	65.88	
Street Lights	$70.94	$70.94	$70.94	
Garbage	$162.63	$162.63	$162.63	
Water/Sewer Bill	$1,800.00	$1,800.00	$1,890.00	
Payments				
Property taxes	$2,026.00	$2,026.00	$2,026.00	
Street lights	$70.94	$70.94	$70.94	
Garbage	$162.63	$142.71	$145.70	
Income tax	$500.00	$500.00	$500.00	
Water bill	$1,800.00	$1,800.00	$1,854.00	
Total Payments	**$4,559.57**	**$4,539.65**	**$4,596.64**	
		($20) -0.4%	**$57** **1.3%**	**$37** **0.8%**

Cline, Richard (Treasury) SAM, RTAB Analyst, EA, Mayor, VC Pres

From: Cline, Richard (Treasury)
Sent: Wednesday, May 13, 2015 8:35 AM
To: Byrne, Randall (Treasury); Widigan, Robert (TREASURY)
Subject: Flint Weekly Call

Tracking:

Recipient	Delivery
Byrne, Randall (Treasury)	
Widigan, Robert (TREASURY)	Delivered 5/13/2015 8 35 AM

Here are my suggestions for the Weekly Call with Flint:

- **State of the City Address:** Went Well; Positive; Well Received; 3 RTAB attend, Charter Comm attends
- **City Charter Commission:** First Meeting Date?
  Swearing-in on May 19 5 to 5 30 PM
- **Priorities for the Week:** 1) New Park @ Former Genesee Towers; 2) Reopen Harrison St
  3) ADA upgrade to Riverfront Park
- **Update on Election Issues:**
  - RCP Vicky - Legislation
    Appeal to be filed - Court / County Clerk could challenge
- **Update on Water Issue**: 1) Next Water Advisory Committee Meeting?; 2) New Mediators Selected?; 3) Other Updates. – Meeting - Tech Comm Set in May
  - CA to send rpt
  - Leak Det bid accepted (Ecologic) - VC on May 27 RTAB Approval
  - Filter Install schedule; DEQ approval needed
  - 17 Mgd usage
  - Clean Basins - On weekend
- **Position Hiring's:** 1) Finance Director; 2) HR Director; 3) Other Positions.
  - FD - Jody accepted offer
  - Readvertise Treasurer
  - HR - Interviewing Today; Mayor rec Donna Popular but not selected; Wants Local candidates; Wants Interview Meeting w/ Mayor, CA & Interviewer
- **Police Operations:**
- **RTAB Court Recorder**: Status of this issue. First meeting scheduled for June 10. – Not yet

*CDBG Action Plan - Deadline May 15 → What do?

Widigan, Robert (TREASURY) Mayor, CA Josh, EC, RB, Myself

From:	Cline, Richard (Treasury)
Sent:	Wednesday, May 13, 2015 8:35 AM
To:	Byrne, Randall (Treasury); Widigan, Robert (TREASURY)
Subject:	Flint Weekly Call

Here are my suggestions for the Weekly Call with Flint:

- **State of the City Address:** Very optimistic, GTH SotC, private Investments etc... Well received, CANUSA games back on for Flint (started after WWII) 3 rtab members attended, charter commission members attended
- **City Charter Commission:** First Meeting Date?
Spoke to attorney need to be sworn in on May 19, 5/5:30 speakers and commission to set meeting times.
- **Priorities for the Week:**
on back
- **Update on Election Issues:** CA spoken w/ Rep. Neeley — legislation may pass to address the issue. Also ~~[illegible]~~ persuing legal action. Must be solved by end of May.

6-17 Has per ry. →
- **Update on Water Issue:** 1) Next Water Advisory Committee Meeting?; 2) New Mediators Selected?; 3) Other Updates. Technical water committee in May 20? city to send a detailed report today
  - GAC instal — on schedule, need DEQ approval, LAN working to get approval.
  - Accepted bid for leak detection project – to council on May 27
  - Positive between DPW and CA.

Mayor wants locals interviewed
- **Position Hiring's:** 1) Finance Director; 2) HR Director; 3) Other Positions.
  1. CFO → offer accepted by Jodie
  2. HR → interviewing today; will meet w/ Joyce Parker
  3. ~~[illegible]~~ readvertise, CFO candidates weren't interested.

~~[illegible] interviewed via phone no inperson interviews~~.
- **Police Operations:**
- **RTAB Court Recorder:** Status of this issue. First meeting scheduled for June 10.
Nothing on recorders — Tentative RTAB June 10, 1 or 2 PM
— Need to confirm schedules
— CDBG action plan passed by council, must be submitted by ~~Friday~~ May 15.
  - Will send to EC.

Eric Cline | Department Manager
State of Michigan | Michigan Department of Treasury | Office of Fiscal Responsibility
430 W. Allegan Street, 3rd Floor | Lansing, MI 48922
Lansing Office (517) 335-2078 | Cell Phone (517) 243-8450 | Traverse City Office (231) 922-5228
E-mail cliner1@michigan.gov

: New park to be completed @ gen towers site
- Up-town developing rec space (quarter of a total city block)
- Next 3-5 weeks

. Harrison St re-opening
Riverbank Park safety improvements

Byrne, Randall (Treasury)

From: Widigan, Robert (TREASURY)
Sent: Wednesday, May 13, 2015 11:26 AM
To: Porubsky, Carmen (TREASURY)
Cc: Byrne, Randall (Treasury); Cline, Richard (Treasury)
Subject: Flint Call Notes 05/13/15

Flint Weekly Call Notes 05/13/2015 9:00 PM
R. Byrne, E. Cline R. Widigan, D. Walling, N. Henderson, J. Freeman

- **State of the City Address:** Speech was very optimistic, 6th SOTC address done by the Mayor, and was well received.
  - CANUSA games are back on for Flint, started after WWII.
  - 3 RTAB members attended along with Charter Commission members.

- **City Charter Commission:** City attorney said the members will be sworn in on May 19 around 5/5:30.

- **Update on Election Issues:** N. Henderson spoke with Representative Neeley – legislation may pass to address the issue.
  - City is also pursuing legal action, issued must solved by the end of May.

- **Update on Water Issue**: City will send a detailed report to OFR
  - Accepted a bid for leak detection project – will be presented to Council on May 27.
  - GAC installation is on schedule, needs DEQ approval, LAN is working on the approval.
  - Positive working relationship between the DPW and the City Administrator.

- **Position Hiring's**:
  - Finance Director: Offer accepted by Jody Lundquist – will be submitted to the RTAB for approval.
  - HR Director: Interviews will take place today. Mayor is concerned that a local candidate will not be hired. N. Henderson and the Mayor will discuss with Joyce Parker.
  - Treasurer: City will re-advertise for the positon.

- **RTAB Court Recorder**: Still working on this.
  - Tentative RTAB date June 10, 2015 at 1 or 2 PM.
  - Eric will work on the plan of action for the City's CDBG Action Plan that was passed by Council. It must be submitted by May 15.

- **Other**:
  - New park at the old Genesee Towers site will be completed in 3-5 weeks – Up-Town Group is developing a recreation space.
  - Harrison Street will be re-opened
  - Riverbank Park will be receiving safety improvements and ADA upgrades.

From:	Natasha Henderson <nhenderson@cityofflint.com>
Sent:	Wednesday, May 13, 2015 10:54 AM
To:	Cline, Richard (Treasury); Byrne, Randall (Treasury)
Cc:	Dayne Walling
Subject:	Water Quality Update
Attachments:	Water Quality Update 05132015 pdf

Per our conversation, I have attached information about the GAC/Leak Detection status.

Also, the next Water Technical Advisory Committee Meeting will be Wednesday May 20th 2:00 pm at City Hall.

Thanks,

Natasha

Natasha L. Henderson, City Administrator
City of Flint, Michigan
1101 S. Saginaw St.
Flint, MI 48502
Email: nhenderson@cityofflint.com
Phone: (810) 237-2057
www.cityofflint.com

City of Flint
Water Quality Update
Tuesday May 13th 2015

Leak Detection

What: $900,000 Treasury Distressed City Grant for Leak Detection / Pipe Wall Assessment

Status: On schedule

An amended RFP for Services was returned and a qualified vendor "Echologics" has been identified. This company is based in Georgia with strong financials and capacity to accomplish the work.

The bid for services was ~$895,000. (Bid sheet included for review)

The resolution is being routed through Legal and Finance and will make it to the City Administrator this week.

The company has confirmed that if the contract is signed in the next two weeks that they can mobilize and begin work sometime in June.

The company has given a window of 10 – 14 weeks to complete the full scope of work.

Next steps: Complete the resolution approval process.

GAC Installation

What: $1,601,740 contract with LAN to design and install new filter media at the Water Plant

Status: On schedule

LAN has embedded someone in the Treatment Plant as a project manager for 15 – 20 hrs. per week for prep work, testing, and updates. (Most recent update included for review)

Weekly updates come with a status report on all aspects of water quality concerns and improvements.

LAN has been in contact with the DEQ and expects to have final design plans submitted for discussion by the end of this week.

A contractor and supplier have been contacted by LAN and are awaiting approval of the final design specifications.

Next steps: Obtain design approval by the DEQ.

Financially Distressed Cities, Villages, and Townships Grant Agreement
City of Flint
Grant # 210005-15

APPENDIX A –
APPROVED BUDGET AMOUNTS

Water Main Leak Detection Survey and Condition Assessment

Below is the approved budget for your grant project. Please note, we have assigned budget categories to each of your original budget line items. Use these categories when submitting your reimbursement requests*.

Budget Category	Budget Description	Application Budget Amount	Award Budget Amount	Comments
Infrastructure - Repair	Project Planning	$90,000.00	$90,000.00	
Infrastructure - Repair	Mobilization of Crew to Site	$27,000.00	$27,000.00	
Infrastructure - Repair	Leak Detection < 16" Diameter	$378,000.00	$378,000.00	
Infrastructure - Repair	Leak Detection > 16" Diameter	$270,000.00	$270,000.00	
Infrastructure - Repair	Pipe Condition Assessment	$135,000.00	$135,000.00	
	Budget Total	**$900,000.00**	**$900,000.00**	

*Reimbursement requests must include copies of invoices and cancelled checks (or equivalent) supporting the costs.

Prior to the release of funds, the grantee will provide to Treasury an updated work plan / timeline, related to the line items for which grant funding was received. The work plan / timeline should include estimated completion dates and a description of the deliverable for each step.

Between the Start Date and the End Date specified on page 1, water and sewer rates may not be reduced.

Part II: Cost Proposal

7. Pricing

Pricing for this project is presented in below. All quantities are estimated based on information provided by Flint. It is estimated that site work will take 10-14 weeks to complete for 2 Echologics' Field Specialists.

Item	Rate	Units	Est. Qty.	Total
Project Planning & Standard Report	$3,500	Lump Sum	1	$3,500
Mobilization	$4,950	Per Trip	1	$4,950
ePulse™ condition assessment and EchoWave™ leak detection, for transmission main pipe. (≥16" diameter)				
First mile rate	$38,218	Lump Sum	1	Waived
ePulse™ condition assessment and EchoWave™ leak detection, for transmission main pipe. (≥16" diameter)				
Up to 35 additional miles	$21,200	Per Mile	35	$742,000
Small diameter leak detection listening survey with acoustic correlation (<16" diameter)				
Up to 300 miles	$425	Per Mile	300	$127,500
Non-Revenue Water Study	$17,900	Lump Sum	1	$17,900
Emergency Mobilization Fee*	$5,000	Lump Sum	0	-
Re-booking Fee*	$5,000	Lump Sum	0	-
Standby Fee*	$2,200	Per Day	0	-
	Estimated Project Total			$895,850

*If Echologics' staff are unable to work due to any cause within the reasonable control of Client, a standby rate of $2,200 per day will be billed

Echologics invoices monthly for completed work. Field tests and analysis will be considered 80% complete upon the conclusion of the field tests, and 100% complete upon the submission of the draft report Each payment is due within 30 days. Payment terms are subject to approval by the Echologics Credit Department. All prices are in USD, and do not include applicable taxes. Pricing is based on the standard terms and conditions provided in this proposal, and is valid for 120 days

CITY OF FLINT WATER QUALITY STATUS REPORT
May 7, 2015

We are still working with the Water Treatment Plant staff to establish set criteria for raw and treated water data for your use. Most information is already in place but few are still in the works. Question marks will be eliminated when data are available.

I. Issues of Concern
   A. THM level in Dort is 100
   B. Reservoirs are intended to be used minimally prior to sampling; however, emergency type events (Large water main break or a major fire) may require the use of water from those reservoirs which could contain potentially high THM levels THM levels needs to be analyzed weekly to understand trend changes in the levels before reuse.
   C. Bids for Phase 1 of the 24" water main replacement have not been received yet and therefore, the work will not be completed prior to the August THM sampling period. Some of this work will be needed to help ensure low THM levels in August.
   D. Cleaning of all reservoirs is needed and proper water circulation, within the reservoirs, is recommended to help eliminate old age and warm water from developing high THM levels.
   E. Water age in system is possibly being adversely affected by pump station(s) operations and flow back to WTP/Elevated tank. To be evaluated further with water model
   F. The City needs to proceed with the design and developing plans for transfer pump station to Dort reservoir.
   G. Lime sludge removal from Bray Road needs to be planned soon to meet the agreed to limits discussed with the MDEQ. None has been removed to date.

II. Raw Water
   A. TOC = ~10.8 mg/l, note internal values are showing higher than DEQ lab results
   B. Temp = 15.6° C (60° F) on 5/6/15
   C. THM = ???

III. Treated Water
   A. TOC = 3.7 (65% removal)
   B. THM = ~40
   C. Distribution THM
      1. Sample Sites 1, 5, 6 – near 80

IV. WTP Operations
   A. 17.3 MGD on 5/6/15
   B. Un-softened stream currently around 1 MGD
   C. Items to be postponed until after May THM testing
      1. East clarifier repair
      2. Cleaning of plate settlers
      3. Clean/repair slakers
   D. RFP for polymer pumps to clarifiers is out – work to commence when awarded with intent to be operational well in advance of the August THM sampling
   E. Security improvements at the main gate are ongoing
   F. One pump at Cedar St. PS is operational and SCADA control is possible by laptop until communication issues are addressed.

V. LAN
   A. Contract amendment is being signed. Liability language and scope for the construction work will need to be incorporated as an amendment to the contract.
   B. Hydraulic Water Model
      1. Rob B provided additional information with help from billing.
      2. LAN is working on model update which is to be completed approximately 1 month after all existing water system information is received

C. GAC Media
   1. Design is underway: basis of design is being developed
   2. Plan is to set up meeting with MDEQ, likely second or third week of May

VI. Distribution
   A. Chlorine residuals are currently holding well
   B. Flushing will begin week of May 11th

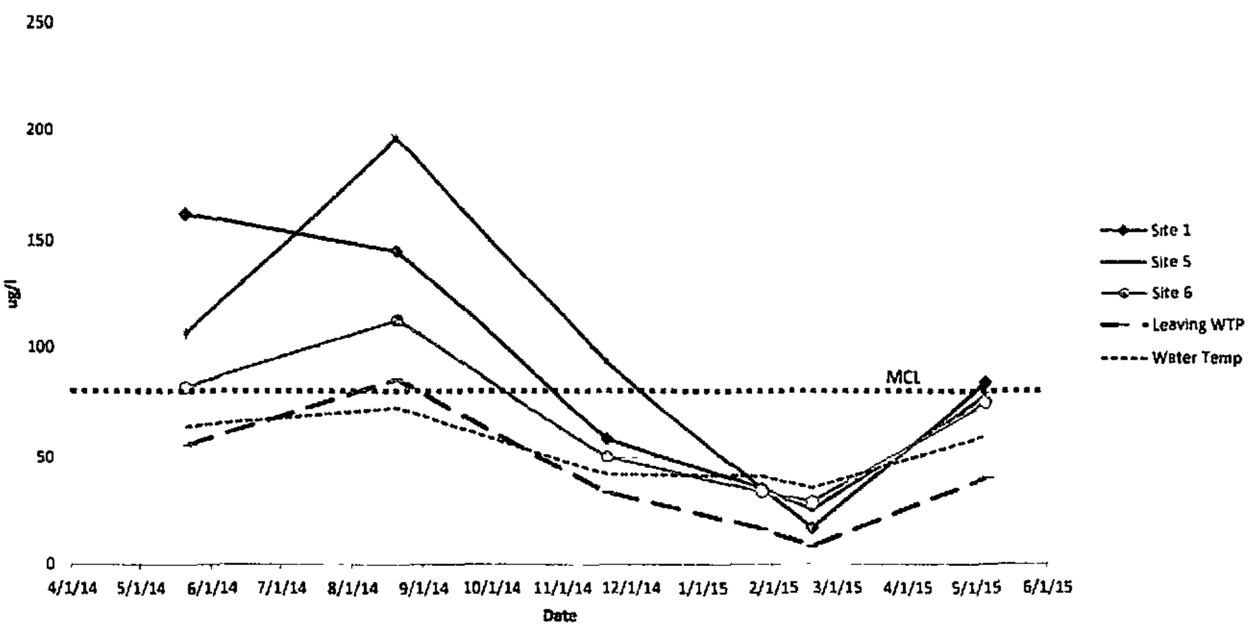
VII. Preparation for Upcoming THM Sampling
   A. A strategy meeting was held on 5/5/15 w/ Rob B, WTP staff & LAN
   B. All Reservoirs will be taken off line prior to sampling
   C. **Recommend flushing for sample sites 1 (McDonalds), 4 (Taco Bell), 5 (Univ. Market), and 6 (Salem Housing) with 5 being the most critical.**
   D. Staff will increase ferric dosage prior to sampling
   E. Eliminate the softening bypass stream completely if possible
   F. Decrease Cl_2 feed (already implemented)

<u>Tracking Data</u>

Primary TTHM Sample Indicators					
Date	**Flint River Water Temp**	**Flint River TOC**	**Chlorine Feed at WTP**	**TTHM Leaving WTP**	**Average System TTHM**
5/06/15	15.6	10.8	4.1	40	76
4/28/15	11.3	9.6	4.5	???	???
5/21/14	18.2	10.3	5.3	56	100
11/21/14	5.4	7.3	4.7	33	50

				2014			2015		
No.	Address	Sample Location	5/21/14	8/21/14	11/21/14	1/27/15 Internal	2/18/15	5/6/15 Internal	May Max Possible	Last LRAA
1	3719 Davison	McDonalds	162.4	145.3	58 6	35	16.2	84 2	99	95 6
2	822 S. Dort	BP Gas Sta.	75.1	112	36 2	23	19.9	??	151	60.8
3	3302 S. Dort	Liquor Palace	111.6	127.2	33.3	23	16.8	??	142	72.2
4	3606 Corunna	Taco Bell	79 2	181.3	33.9	24	18.1	??	86	78.1
5	2501 Flushing	Univ. Market	106.4	196.2	93.6	35	24.5	78.6	5	105.2
6	3216 MLK	Salem Housing	82.2	112.4	50 1	33	28.5	75.3	129	68 3
7	5018 Clio	Rite Aid	88.2	144.4	53 6	29	19.2	??	102	76.4
8	6204 N Saginaw	N. Flint Auto	96 5	118.3	41.1	21	14.9	??	145	67.7
		WTP Tap	56	86	33	16	8	40		
		Dort Res		153	??		??	100		
		CS Res		163	35	23	??	64		
		WS Res		134	44	60	??	??		

THM Sampling Test Results



3500 (Rev 01-11)

STATE OF MICHIGAN
DEPARTMENT OF TREASURY

RICK SNYDER
GOVERNOR

NICK A. KHOURI
STATE TREASURER

DATE: May 15, 2015

TO: Rick Snyder, Governor

FROM: Wayne Workman, Deputy State Treasurer

SUBJECT: Status of Financially Stressed Local Governments

EMERGENCY MANAGER

Lincoln Park
Emergency Manager: Brad Coulter
Appointed: July 3, 2014
Anticipated Exit: January 2016

Recent Developments

- After conducting preliminary interviews for the City Administrator position, a request was made by the Emergency Manager to identify additional qualified candidates.
- A fire union collective bargaining agreement was approved on February 6, 2015. Changes to overtime and paid leave will yield an estimated cost savings of $500K annually.
- Voters rejected the Firefighters and Police Officers Retirement Act proposal that was on the May ballot by a margin of 47% to 53%. Had it been approved it would have raised an additional 6 mils, or $3M annually to fund fire and police pension and healthcare costs.
- EM Coulter has modified retiree collective bargaining agreements to reduce healthcare benefits. These changes will be implemented on July 1, 2015 and will reduce retiree healthcare costs from $4.1M to $600K annually.
- FY 14 ended with a General Fund accumulated deficit of $736K, out of a total budget of $21M. This is a significant increase from the FY 13 accumulated deficit of $89K. Salient increases were in Public Safety - $1.1M, Public Works - $700K, and Culture and Recreation - $600K.

Significant Actions/Issues

- On February 3, 2015, the city was awarded $143.5K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance public safety through updated technology.

Issues to Resolve before EM Exit

- Police collective bargaining agreements must be finalized.
- Increase and stabilize pension and other post-employment benefits (OPEB) funding levels.

FINANCIAL REVIEW COMMISSION (FRC)

Detroit
FRC Created: November 12, 2014
FRC Members: Nick Khouri, Bill Martin, Brenda Jones, Darrell Burks, John Roberts, Lorron James, Mike Duggan, Stacy Fox, Tony Saunders

Recent Developments
- The city submitted its Four-Year Financial and Operating Plan (Plan) to the FRC in March 2015 for review. Upon its review and determination that the Plan was based on sound assumptions and met all of the requirements under statute, the FRC approved the Plan on April 20, 2015. The city's Plan encompassed the second year (FY16) of Emergency Manager Orr's two-year budget and used this as its base year with no changes, plus three years (FY17, FY18, and FY19).
- The city's CFO John Hill hosted a "mini" revenue estimating conference on May 14, 2015, to review revenue estimates approved in February 2015 at the statutorily required Revenue Estimating Conference. After reviewing the city's revenue trends for income tax, state revenue sharing, wagering taxes, property taxes, utility users tax and all other general fund revenues, among other major fund accounts, and discussing economic trends since February, the city elected to maintain revenue estimates agreed upon at the February 2015 Revenue Estimating Conference.
- In addition to the recent hire of Ron Rose for the position of Executive Director for the Office of the FRC, Treasury has hired Steven Watson, who is currently with the State of New Jersey Office of Budget and Management, to fill the Administrative Manager position. Mr. Watson is expected to start on May 26, 2015. Treasury does not expect to hire any additional staff beyond an executive administrative assistant.
- The most intense work that the FRC will perform going forward is measuring the effectiveness of restructuring initiatives in light of the large annual pension obligations the city will incur beginning in 2024.
- The next FRC meeting is scheduled for May 18, 2015, and the Commission will be asked to approve various contracts and leases related to the Detroit Water and Sewerage Department transaction.

RECEIVERSHIP TRANSITION ADVISORY BOARD (RTAB)

Allen Park
RTAB Appointed: September 26, 2014
RTAB Members: Suzanne Schafer, Joyce Parker, Fredrick Frank, Karen Barann

Recent Developments
- The RTAB approved City Council's appointment of the city's Finance Director as Interim City Administrator, effective March 12, 2015. A professional search firm has been hired to help find City Administrator candidates. Treasury will be participating with City Council in the selection process.
- The city was expecting to issue a bond tender offer beginning in March but was delayed due to the uncertainty around the City Administrator position. Completion of the bond tender process is now projected to be June 2015.
- In April, the RTAB approved the creation of an Interim Deputy City Administrator position to assist in overseeing city operations until the bond tender and City Hall projects are

completed. Mark Kibby, former City Manager of the City of Woodhaven, was appointed to this position.
- The Michigan Municipal League and Plante Moran were retained by the city to conduct salary and classification studies of all department head and key manager positions within the city. The city has not established a timeline for this project at this time.
- The city remains without a Director of Public Services after the leading candidate for the position rejected the city's offer of employment. A department foreman is serving as interim while the city evaluates how to fill this position.

Significant Actions/Issues
- Litigation was filed by retirees challenging the EM's authority to reduce other post-employment benefit (OPEB) liabilities. A motion for summary disposition is pending. No date has been set to hear this motion.
- City Hall will be relocating to a temporary facility in May 2015. The present facility is in poor condition and beyond repair.

Benton Harbor
RTAB Appointed: March 10, 2014
RTAB Members: Larry Steckelberg, Bret Witkowski, Marvin Raglon, Sharon Hunt

Recent Developments
- The city's Finance Director has accepted a position as Finance Director in the City of Flint. Her last date of employment is June 5, 2015.
- The city's Deputy Finance Director, multiple public safety officers, and two public works department employees have resigned due to other employment opportunities.
- On April 6, 2015, the City Commission passed resolutions adopting a procurement policy, investment policy, and a credit card policy.

Significant Actions/Issues
- On February 3, 2015, the city was awarded $910K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance the water system through water main replacements and fire hydrant repairs, and to complete a property reappraisal which will provide updated and accurate assessing records. Additionally, the city will provide community enhancement through blight management and sidewalk replacement.
- FY 14 audited General Fund revenues exceed expenditures by $1M, out of a total budget of $6.1M.

Ecorse
RTAB Appointed: May 1, 2013
RTAB Members: Edward Koryzno, Robert Bovitz, Joyce Parker

Recent Developments
- On May 12, 2015, the RTAB approved a narrowly balanced FY 16 budget, though significant deficits are projected in future fiscal years.
- The City Administrator has requested a new City Controller (third in six months) however; the RTAB rejected this appointment at the May meeting.
- The RTAB has recommended that the State Treasurer amend the final EM order to provide RTAB oversight for all hiring and terminations.

Significant Actions/Issues

- On February 3, 2015, the city was awarded $350K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance public safety through improved street lighting.
- The City Council cancelled the contracted City Administrator search with the Michigan Municipal League (MML) and appointed Wayne O'Neal as full-time City Administrator. On February 10, 2015, the RTAB approved the city's resolution appointing Mr. O'Neal.
- The RTAB's Annual Evaluation for the Governor was not favorable, citing a lack of local financial literacy, political infighting, and an inability to develop a balanced multi-year budget. For these reasons, the removal of RTAB oversight cannot be recommended at this time.
- The city continues to have trouble attracting qualified candidates, and filling higher level administrative positions.
- The city signed a contract with UHY to provide part-time financial services until a permanent solution can be found.
- Municipal Employee's Retiree System (MERS) pension contributions are anticipated to increase from $1.8M in FY 15 to $2.4M in FY 16 because of accelerated funding for closed plans.
- The city has been unable to balance its five-year budget. Previous budgets project deficit spending in FY 16, and exhaustion of all resources in FY 17. To avoid this eventuality, significant expense reductions will be necessary in upcoming fiscal years.

Flint

RTAB Appointed: April 29, 2015
RTAB Members: Frederick Headen, Brian Larkin, David McGhee, Beverly Walker-Griffea, Robert McMahan

Recent Developments

- A clerical error by the Flint City Clerk's Office gave candidates the wrong cutoff deadline to file nominating petitions, April 28 instead of April 21. Consequently, in the Mayor's race, Mayor Dayne Walling, Councilman Wantwaz Davis, and Dr. Karen Weaver will all be left off the August Primary ballot and will have to run as write-in candidates in November. Councilman Eric Mays did not submit the required number of signatures and will likewise be left off the ballot for Mayor and will also have to run as a write-in candidate. Councilman Herbert Winfrey will be on the ballot and is unopposed for the Sixth Ward seat on the City Council. There were four candidates who filed petitions for the Third Ward City Council seat. Legislators will be asked to provide a statutory fix to allow names on the ballot. If this isn't successful, all will be forced to run as write-in candidates in the General Election.
- Jodi Lundquist has accepted the employment offer as CFO. Her start date is to be determined subject to RTAB approval.
- On April 29, 2015 the city exited emergency manager status and an RTAB was appointed. The first RTAB meeting will be held on June 10, 2015.
- On April 29, 2015, the Emergency Loan Financial Assistance Board approved a $7M Emergency Loan that will eliminate the city's remaining deficit when combined with the FY surplus of $20M.
- EM Gerry Ambrose issued an EM Order on March 19, 2015 that restructured the State Revolving Fund loans and provides approximately $2.2M, allowing the city to invest in capital improvements to the water system.

- EM Gerry Ambrose implemented new Budget Purchasing Ordinances and a Fund Balance Policy during April 2015.
- The Executive Director of the State Tax Commission notified the city that it must maintain adequate assessment records in compliance with state statute, State Tax Commission rules, and implement any corrective actions necessary. In addition, the city shall implement a full appraisal within a time frame agreed with the State Tax Commission.
- The City of Flint continues to inform residents that it is in violation of the Clean Water Standards Act, after unsafe levels of trihalomethanes (TTHM, a disinfectant by-product) were found in the water. Recent testing by the Michigan Department of Environmental Quality (MDEQ) Testing Lab showed that the total TTHM levels for the month of March are well within the Environmental Protection Agency (EPA) guidelines for safe water. However, because EPA regulations require that the four month average for all testing sites be within certain guidelines, the city is still considered to be non-compliant by the MDEQ. Monthly testing remains ongoing and is being conducted by several parties.
- The city hired Veolia to provide an analysis of the water system, including recommended improvements and associated costs. Recommendations included water plant improvements, distribution system improvements, new policies and procedures, and better communication with customers. The city is installing a $1.5M granulated active-charcoal filter to improve water quality. This filter installation will be completed in mid-July.
- In April, EM Gerry Ambrose issued two EM Orders that adopted a two-year budget for FY 17 and FY 18 and outlined the relationship between the Administrator, Mayor, and City Council.
- On April 13, 2015, EM Order 4 was issued that restored the pay of the Mayor and City Council members.
- The City Council approved a memorandum of understanding that will consolidate the 67th District Court with the 68th District Court in January 2016. The city has estimated that the consolidation will save the city $8M over a ten year period.
- The Michigan Municipal League is recruiting qualified candidates to fill the open Human Relations Director, Finance Director, and City Treasurer positions.
- Voters elected John Cherry, Charles Metcalf, Barry Williams, Cleora Magee, Jim Richardson, Brian Larkin, Victoria McKenze, Marsha Wesley, and Heidi Phaneuf to serve on the Charter Commission.

Significant Actions/Issues

- On February 3, 2015, the city was awarded $2M through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance the city's water system through improved waste management, leak detection, and pipe assessments. Pre-planning for implementation of these activities is underway.
- If the city loses a lawsuit over retiree healthcare, the EM's two-year budget does not assume this additional $5M to $6M annual expense, which will grow at a rate equal to the general rise in healthcare costs.

Hamtramck

RTAB Appointed: December 18, 2014

RTAB Members: Deborah Roberts, Mark Stema, Cathy Square, Karen Young

Recent Developments

- The Police Chief resigned on March 11, 2015. Lieutenant Ann Moise was appointed Acting Police Chief.

- Per the 2014 audit, the General Fund's accumulated fund balance is $2.8M out of a total budget of $16.2M.

Significant Actions/Issues

- On February 3, 2015, the city was awarded $622K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to complete a property reappraisal which will provide updated and accurate assessing records, upgrade City Hall security, and enhance public safety through improved street lighting.
- A complaint was filed in the federal court by Hamtramck retirees over changes to healthcare benefits in October 2014. The potential exposure to the city is currently unknown.
- The annual pension liability is anticipated to increase from $3.5M in FY 15 to $4.3M in FY 19. This increase is a result of closing certain pension plans and the Michigan Employee's Retirement System (MERS) policy of accelerating the required contribution for closed plans. These increases were included in EM Square's two-year budget. The Segal Group has been hired to provide the city with recommendations on funding its pension obligations.

Pontiac

RTAB Appointed: August 19, 2013
RTAB Members: Edward Koryzno, Louis Schimmel, Keith Sawdon, Robert Burgess

Recent Developments

- On April 22, 2015, the RTAB postponed consideration of an amendment to the city's retirement ordinance that would have granted early retirement status to 69 former employees. This ordinance amendment was adopted by the City Council at its April 9, 2015 meeting with no prior announcement or analysis of the issue. No actuarial study was conducted for this change, but the best available estimates indicated the impact to the city's pension system could be approximately $9M-$13M per year. The Mayor, City Administrator, and Finance Director are opposed to this amendment.
- On April 29, 2015, the City Administrator informed Treasury that the City Council is considering adopting an amendment to the city's retirement ordinance that would permit the pension system to absorb $659,000 in COLA overpayments that were made to city retirees. Such an action is permissible under new rules adopted by the Internal Revenue Service. The City Council may consider this ordinance amendment at a future Council meeting. The RTAB postponed action on this issue until City Council takes action. Treasury is monitoring this situation.

Significant Actions/Issues

- On February 3, 2015, the city was awarded $125K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used for community enhancement through blight management.
- The City Charter proposal was rejected by voters by a 45% to 55% margin.
- In April 2014, the Final Emergency Manager Order was amended to create a Deputy Mayor position. A suitable candidate was not found through a Michigan Municipal League (MML) search. TJA Staffing and Associates has been hired to recruit a Deputy Mayor as part of the transition back to Home Rule.
- Per the audit, the General Fund's accumulated fund balance for FY 14 is approximately $5M out of a total budget of $27M.

- Oakland County Circuit Court Judge Michael Warren dismissed the city's condemnation lawsuit involving the Phoenix Center because the city failed to include compensation for the lien placed on the property. The city is preparing an appeal of the decision to the U.S. Sixth Circuit Court of Appeals.
- The City of Pontiac Retired Employees Association v. City of Pontiac lawsuit in the United States District Court was reassigned from Judge Lawrence P. Zatkoff to Judge Avern Cohn. The lawsuit challenges former EM Schimmel's elimination of retiree healthcare and replacement with an annual stipend. The General Employees Retirement System (GERS) Pension Fund is significantly overfunded and the parties are exploring options to use the overfunded portion to fund retiree healthcare.
- On March 17, 2015, the Michigan Court of Appeals reversed and remanded for trial a previous lower court dismissal of a 2013 lawsuit which challenged the EM ordered nonpayment of $3.9M into a VEBA trust for the fiscal year ending 2012. This appellate order is not a judgment against the city; rather it allows the previously dismissed lawsuit to proceed. The actual liability of the city will be determined either by a future settlement or by a final determination of the Oakland County Circuit Court.

CONSENT AGREEMENT

Inkster
Date Executed: February 20, 2012
Consent Agreement Consultant: Mark Stuhldreher

Recent Developments
- On May 14, 2015, the City Council agreed to settle the Dent lawsuit regarding police misconduct for $1.37M. The cost of the settlement will be placed on the tax roll by a judgement levy.
- On April 20, 2015, Wayne County Prosecutor Kym Worthy announced charges of assault and mistreatment of a prisoner (Richard Dent) against William Melendez, former Inkster police officer.
- In the wake of a violent interaction between Inkster police and a suspect, Inkster Police Chief Vicki Yost announced her resignation on April 22, 2015. The city hired a search firm to recruit qualified candidates to fill the Police Chief position, which is expected to be filled by the end of June.
- On April 20, 2015, the city adopted a working capital reserve policy for the Water and Sewer Fund which will provide funds for emergency situations.

Significant Actions/Issues
- On February 3, 2015, the city was awarded $855K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to complete a property reappraisal to provide updated and accurate assessing records, enhance the water system through fire hydrant repairs, and enhancing public safety through the creation of a multi-jurisdictional narcotics team, police officer training, deployment of an additional police officer, providing a backup power source, and updating technology.
- The FY 14 General Fund accumulated deficit per the most recent audit is $767K out of a total budget of $11M.

River Rouge
Date Executed: December 15, 2009
Consent Agreement Consultant: N/A (P.A. 72)

Recent Developments
- A fire union collective bargaining agreement (CBA) was approved on March 10, 2015, resulting in a reduction in health care costs.

Significant Actions/Issues
- On February 3, 2015, the city was awarded $592K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance public safety through improved street lighting, along with infrastructure replacements to City Hall.
- General fund revenues exceeded expenditures by $885K in FY 14 and the accumulated fund balance was $1.9M.
- A reduction in healthcare benefits for active employees and retirees was implemented on November 1, 2014. The city estimates an annual savings of $400K, which includes savings expected under the approved fire union CBA.

Royal Oak Township
Effective Date: April 21, 2014
Consent Agreement Consultant: Robert Burgess

Recent Developments
- Treasury has been informed that the Township Supervisor is regularly approving overtime for employees. Overtime is not included in the 2015 budget, and the Consent Agreement requires State Treasurer approval prior to any overtime expenditures. This is another example of the township's inability to comply with the terms of the Consent Agreement. Treasury is working with Robert Burgess on a response to this development.
- On April 7, 2015, Oakland County notified the township that they rejected the proposed ballot language for 4½ mils for general operations because the township's proposed language did not conform to guidelines. The township adopted newly proposed ballot language on April 23, 2015. This language has been resubmitted to Oakland County.
- An Order was issued by Mr. Burgess on May 9, 2015 to contract for financial consulting services with the Rehmann Group that will assist the township in preparing records for its annual audit and budget amendments.

Significant Actions/Issues
- On February 3, 2015, the township was awarded $274K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance public safety through improved street lighting and increased police services. 195 street lights would be converted to LEDs; it is anticipated that work will be completed by August 2015.
- The Michigan State Police (MSP) continues to provide police services to the township. The Department of Treasury and the MSP continue to work towards an alternative to MSP services. A proposal from the City of Hazel Park is not financially feasible due to expense and the city's unwillingness to amend the proposal to better accommodate the township's ability to pay. Mr. Burgess has met with the City of Detroit to determine if the city is interested in submitting a proposal to provide police services to the township.

- The State Treasurer approved the township's 2015 budget on December 16, 2014, with the requirement that the township work with Treasury to implement additional budget amendments to improve its overall effectiveness. No additional actions have occurred to implement these additional budget amendments and Mr. Burgess is questioning the ability of the township's newly hired financial analyst to provide service to the township.
- The township has paid its aging accounts payable that was in excess of $200K. Mr. Burgess has requested the Township Board adopt budget amendments to the 2015 budget totaling $220K to accommodate these unanticipated expenditures. The Township Board has refused to adopt the requested amendments. Treasury is working with the CAC Burgess on a response to this issue.

NEUTRAL EVALUATION

Highland Park
Financial Review Team Appointed: December 2, 2013
Financial Emergency Declared: January 30, 2014
PA 436 Option Selected: Neutral Evaluation

Recent Developments

- Treasury staff is continuing to monitor the city's progress or lack thereof, in complying with the terms of the Loan Agreement dated September 23, 2014. There are concerns about their ability to successfully restructure their finances and they have failed to implement the health insurance benefit cost reductions as planned in FY 15. In addition, failure to reach an agreement with DWSD resulted in a $20M judgement levy against the city. Finally, there have been problems in implementing the regular billing of water and sewer service to its customers and the calculation and collection of past due amounts owed to the city. since regular billing ceased in mid-2012.
- On April 24, 2015, the Detroit Water and Sewerage Department (DWSD) was granted a judgment levy to collect $20M for sewer service that is currently owed to DWSD.
- The DWSD Director has threatened to terminate water and sewer services if the city doesn't pay its arrearage and current charges.
- A Wayne County Circuit Judge issued a temporary restraining order on April 29, 2015 blocking DWSD's efforts to cut off water service to the City of Highland Park. In addition, the judge also set aside the $20M judgment against the City of Highland Park for failure to pay DWSD for water and sewer services. The judge has set a conference hearing on this matter for June 4, 2015.

Significant Actions/Issues

- On February 3, 2015, the city was awarded $2M through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance the city's water system through meter replacement, leak detection, and system repairs.
- Huron Consulting was retained to prepare a request for proposal to solicit firms to operate and maintain the city's water and sewer systems, as required by the city's Plan of Adjustment. The city received one proposal from Wade Trim by the submission deadline of May 4, 2015. This proposal is under review by the City and Treasury.
- The city's liabilities total $117.6M. Some of the major components are: $55.3M debt, including $20.7M owed to the DWSD, $17.7M pension bonds, and $26.1M unfunded other post-employment benefits (OPEB) liabilities.

- Summary of the Plan of Adjustment for the City of Highland Park was adopted on August 28, 2014:
  - The city must make major reductions to retiree healthcare benefit costs.
  - In August 2015, an emergency loan of $12M plus restructuring of $4.8M existing loans will be requested by the city to refund $2.7M in Fiscal Stabilization Bonds, $5.2M in Financial Recovery Bonds, and $3.7M in State Revolving Fund Bonds. The status of this request will be reviewed in the context of benchmarks the city committed to in their last emergency loan in September 2014.

OTHER COMMUNITIES

Wayne County

Recent Developments
- The Recovery Plan has been released to the public and Treasury has begun an analysis of the plan.

Significant Actions/Issues
- Cash reserves reached its lowest point in February 2014 with pooled cash falling to approximately $22M. The August 2014 cash balance was approximately $150M. This number includes proceeds from a short-term borrowing of $75M.
- The County's annual structural general fund deficit is approximately $50M prior to any of the proposed remedial actions.
- The preliminary results of the county's actuarial report indicate a drop in other post-employment benefits (OPEB) liability of approximately $409M. This reduction is a result of the county choosing less expensive plans and implementing cost sharing measures. The Plan participants are now paying a larger share of the cost. This does not include any saving opportunities resulting from a proposed change to retiree healthcare.
- The county is working to resolve a disagreement with the Mental Health Authority over services provided to jail inmates. The county currently pays for this service but believes it falls under the purview of the Authority.
- The county has not yet proposed a long-term solution to its jail problems.

Cline, Richard (Treasury) RTAB Analyst, CA, Mayor, SAM

From: Cline, Richard (Treasury)
Sent: Wednesday, May 20, 2015 8:26 AM
To: Byrne, Randall (Treasury); Widigan, Robert (TREASURY)
Subject: Flint Weekly Call

Tracking:

Recipient	Delivery
Byrne, Randall (Treasury)	Delivered 5/20/2015 8 26 AM
Widigan, Robert (TREASURY)	Delivered 5/20/2015 8.26 AM

Here are my suggestions for the Weekly Call with Flint:

- **Priorities for the Week:** 1) Possible new water violation notice? 2) Utilities Admin Hired to oversee 3 utilities / Holds all 3 designations 3) want to hire another SI operator, 4) KWA on schedule 5) AmeriCorps members / at Flint/united way 6) GM Expansion @ Flint Truck Assemb - IFT Application
- **Update on Election Issues:** 1) Clerk to Testify at Senate Hearing, 2) Leg meeting to amend law, 3) County printed ballots w/o changes 4) Co Clerk may speak to Leg 5) Internal invest ongoing
- **Update on Water Issue:** 1) Next Water Advisory Committee Meeting?; 2) New Mediators Selected?; 3) Other Updates? Tech comm - today → Productive Community Comm meeting - ?; Reorganize? Projects - on schedule Request to change Late Fees - $15 to 2.5/Month Based on rate study - min $ impact Leak Detection - To vote to hire Eco-logics; $895K

  Revising Poverty Exemption
- **City Charter Commission:** Sworn-in Yesterday? Next Steps? Yes Good ceremony & attendance Model Charter Materials provided
- **Position Hiring's:** 1) Finance Director; 2) HR Director; 3) Other Positions. 1) FD - Begin June 15 after RTAB approval 2) Treas - New Search, Let new FD handle ↔ Shared Service w/ County? 3) HR - Interviews, Interview on Mayor race; Rec next week
- **Police Operations:**
- **RTAB**: First meeting scheduled for June 11. Schedule Phone Call with City on Packet Preparation. Discussed

Eric Cline | Department Manager
State of Michigan | Michigan Department of Treasury | Office of Fiscal Responsibility
430 W. Allegan Street, 3rd Floor | Lansing, MI 48922
Lansing Office (517) 335-2078 | Cell Phone (517) 243-8450 | Traverse City Office (231) 922-5228
E-mail cliner1@michigan.gov

Flint Water
Technical Advisory Committee
May 20, 2015
Flint City Hall

Agenda

2:00 pm	**Welcome**
	Purpose of the Technical Advisory Committee: Provide a respectful means of sharing factual information and having dialogue around the City of Flint water.
2:05 pm	**Introductions**
2:10pm	**Current water status information – M. Glasgow, Operator In Charge (F-1)**
2:20 pm	**Improvements Information – H. Croft, Director Department of Public Works**
	New filter media installation Leak detection New pipe installation Water meter installation New water page on City website
2:40 pm	**Discussion on next TTHM testing expectations**
2:50pm	**Discussion on current health concerns, including lead and copper testing**
3:30pm	**Next Steps** Next meeting, one month or two months?
3:35 pm	**Adjourn**

Sources of Information:

City Website: CityofFlint.com See Residents: WATER or Departments: Public Works: Utilities - WATER.

If you, or another Flint resident, would like to have their water tested: call 810-766-7135 ext 2606

City of Flint
Technical Advisory Committee

5/20/2015 Meeting Summary

-Introductions

- ✓ Introduced the new Utilities Administrator Mike Glasgow
- ✓ Introduced the City Administrator Natasha Henderson
- ✓ Roundtable introductions of other participants

-Updates

- ✓ Update on current water status (Mike Glasgow, Utilities Administrator).
    - Water is not as hard (hardness between 150 – 180) down from 210- 230
    - Quarterly TTHM testing submitted and expecting all eight sites to be below the MCL
- ✓ Update on GAC installation (Samir Matta, LAN).
    - Installation ahead of schedule
    - Design has been submitted to DEQ, quick approval expected
    - Vendor is identified and capable of supply and installation
    - Vendor is testing flint water samples
    - Flint will install one filter ahead of time for actual results
    - Full installation now scheduled for late June (moved up from mid-July)
- ✓ Update on remaining initiatives, (Howard Croft, DPW Director).
    - Leak detection is expected to begin by July(will take 10 – 14 weeks to complete)
    - New pipe installation has been tentatively pushed back to a July start
    - Aggressive water meter installation (9,000 meters in one year) is on track to start in July
    - New "water webpage" chronicling all events set to launch in the next week

-Discussions

- ➢ Genessee County Health Department, Flint Water Plant, & Flint City Hall have received no water complaint calls in over 60 days.
- ➢ Health department has listed several items such as "hard water rash" on the front page of their website with explanations.
- ➢ Some attention has shifted to lead and copper concerns, recent internal testing numbers still show approximately 2 -3 out of 100 with high levels.
- ➢ Lead and copper issues trace back to household plumbing and service lines nationally.
- ➢ All independent area testing continues to show water quality to be in line with EPA standards.
- ➢ Question was raised about "Bromite" levels in the water, Mike Glasgow will address how the implementations are addressing this in the next meeting.
- ➢ The DEQ acknowledged that their requirements for notification are the minimum levels and additional efforts can be undertaken.

-Objectives

- ✓ The health department will present a proposal to the City of Flint DPW to partner in a social media campaign designed for community outreach.
- ✓ A plan was set to maintain a 24 hr. advance notification to this group of future low residuals, or potentials of boil water advisories.
- ✓ The annual Consumer Confidence report will go out in July and if a violation notice is required then it will go with this report. (DEQ agrees with this approach).

-Next Steps

- Next meeting is targeted for late July or Early August after the GAC has been installed.

- Meeting will focus on the results of the implementation measures and what internal testing is showing for water quality in the late summer months.

- We plan to invite several community leaders to participate in this forum, candidates are:
    - Mike Sargent – Flint Strong
    - Pastor Harris – Concerned Pastors
    - Rebecca Fedewa / Jack Minore – Flint River Watershed Coalition

- The subsequent meeting is targeted for September (after the late summer TTHM results are in) and we intend to start directing attention towards Lake Huron water and the upcoming transition to the KWA.

<u>-Attendees</u>

Hilda McShane - Genesee County Health Department
Jim Henry - Genesee County Health Department
Samir Matta – LAN Engineering
Warren Green – LAN Engineering
Larry Kohler – Mott Community College
Mike Lane – University of Michigan Flint
Rusty Hudson – McLaren Hospital
Norb Birchmeier – Hurley Hospital
Gerald Natzke – DO-Genesys Regional Medical Center
Kirk Smith – Greater Flint Health Coalition
Pete Levine – Genesee County Medical Society
Mike Prysby – Department of Environmental Quality
Dr. Michael Wright - Environmental Protection Agency
Mike Glasgow – City of Flint - Utilities Administrator
Howard Croft – City of Flint - DPW Director
Natasha Henderson – City of Flint - City Administrator

Attachment #6a

150391

RESOLUTION NO.: CA0092015

PRESENTED: MAY 20 2015

ADOPTED: ______________________

RESOLUTION TO ESTABLISH THE INTEREST RATE CHARGED ON WATER AND SEWER BILL BALANCES THAT ARE PAST DUE

Chapter 46, Utilities; Article III, Rates and Charges; Division 1, Water; Section 46-52.2 of the Flint City Code of Ordinances has been amended and restated so that the interest charged on past due water and sewer bill amounts is established by resolution and shall be applied to any unpaid balance.

The City of Flint relies on timely payment of water/sewer bills to provide for the water and sewer system needs and recognizes the financial challenges certain customers face.

IT IS RESOLVED that the interest charged on City of Flint past due water and sewer bill amounts shall be 0.5% per month charged no sooner than ten (10) days after the due date, provided that the guidelines for late payment interest for financially challenged customers include:

- waiver of late payment interest for low-income customers who provide proof as to their eligibility for food stamps, or that their income is at or below the most current Federal Poverty Guidelines;
- waiver of penalty for customers who are not in arrears on the schedule defined in their payment arrangements; and
- waiver of late payment interest for veterans, senior citizens, and other persons, whether a homestead property owner or not, who would qualify for the Michigan Homestead Property Tax Deferment based on the income threshold in MCL 211.51 (2).

APPROVED AS TO FORM:

Peter M. Bade, City Attorney

Natasha L. Henderson, City Administrator

APPROVED AS TO FINANCE:

Jody Mooney for Dawn Steele

Dawn Steele, Deputy Finance Director

Dayne Walling, Mayor

APPROVED BY COUNCIL:

____

S:\P. Bade\Resolutions\Resolution to Establish Past Due Interest Charge 5.13.15.doc

RESOLUTION STAFF REVIEW

DATE: 05-12-15

Agenda Item Title: Resolution to establish the interest charged on past due water and sewer bill amounts and provide for certain waivers.

Prepared By: Albert Mooney – Interim City Treasurer

Background/Summary of Proposed Action: Staff has reached out to Dr. Roger D. Colton, co-founder of Fisher, Sheehan & Colton, an economics consulting firm near Boston that specializes in working with public finance, economics, and poverty law. Dr. Colton has provided guidance on several simple steps the City of Flint might take to address some affordability concerns for water and wastewater rates. The attached resolution will follow certain aspects included in his recommendations and lower the interest rate charged on late balances from 1.5% per month to 0.5% per month and provide waivers of late charges for low-income customers who provide proof as to their eligibility for food stamps. Waivers also will be provided to customers who are not in arrears on the schedule defined in their payment arrangements and for those with proof their income is at or below the most current Federal Poverty Guidelines.

2015 POVERTY GUIDELINES FOR THE 48 CONTIGUOUS STATES AND THE DISTRICT OF COLUMBIA

Persons in family/household	Poverty guideline
1	$11,770
2	15,930
3	20,090
4	24,250
5	28,410
6	32,570
7	36,730

Lastly, customers listed below who would qualify for deferring property tax payments (this includes all customers, not just property owners) who substantiate their eligibility would be granted waivers.

SENIOR CITIZEN (62 YEARS OR OLDER), BLIND PERSONS, PARAPLEGICS, QUADRIPLEGICS, TOTALLY AND PERMANENTLY DISABLED, ELIGIBLE SERVICEMEN, ELIGIBLE VETERANS, OR ELIGIBLE WIDOWS.

In order to be eligible for the waivers (pursuant to the law on property tax deferments), the person must:

a) have total income, including Social Security, tax exempt pensions, and all other income except the first $300 of gifts, lottery, bingo, or gambling winnings, that totals $40,000 or less; and

b) live at the property address as their primary residence.

Attachment #6 c

150432

(Proposal No. 15000546)

SUBMISSION NO: CA0112015

PRESENTED: 5-20-15

ADOPTED: ____________________

RESOLUTION FOR ADDITIONAL COUPLINGS/CONNECTORS, CURB BOXES, FITTINGS AND HYDRANT REPAIR PARTS WITH ETNA SUPPLY CO.

BY THE MAYOR

RESOLUTION

On October 17, 2014, the Emergency Manager by resolution number EME5712014 authorized the Department of Purchases & Supplies to issue a purchase order to the Etna Supply Co., 529 – 23rd St. SE, Grand Rapids, Michigan for water service supply parts couplings/connectors, curb boxes, fittings and fire hydrant repair parts as requested by the DPW Utilities/Water Service Center in the amount of $65,000.00; and

The DPW Utilities/Water Service Center has exhausted the purchase order for said parts and has requested the need for additional water service supply parts couplings/connectors, curb boxes, fittings and fire hydrant repair parts for the current fiscal year in the amount of $49,000.00. Funding for said supplies will come from the following account: 591-540 202-726.000; and

IT IS RESOLVED, that the Department of Purchases & Supplies, upon the City Council's approval, is hereby authorized to issue an additional purchase order to Etna Supply Co. for additional water service supply parts couplings/connectors, curb boxes, fittings and fire hydrant repair parts in an amount not to exceed $49,000.00 for a revised aggregate FY15 total of $114,000.00. (Water Fund)

APPROVED AS TO FORM:	APPROVED AS TO FINANCE:	APPROVED PURCHASING:
Peter M. Bade, City Attorney	Dawn Steele, Deputy Finance Director	Derrick Jones, Purchasing Manager

DISPOSITION: ADMINISTRATION

REFER TO COUNCIL X FAIL________ SIGNED: ____________________
Natasha L. Henderson, City Administrator

DISPOSITION: CITY COUNCIL

ENACT__________ FAIL__________

FY15 – BDB

RESOLUTION STAFF REVIEW

DATE: 4-21-15

Agenda Item Title: Water Service/Water Main Repair Parts

Prepared By: Cheri Priest, Water Service Center

Background/Summary of Proposed Action: The City of Flint Water Service Center requests that a purchase order be issued to Etna Supply for the additional purchases of repair parts for mains and service. Etna is the current vendor and the current purchase order has been exhausted.

Financial Implications: Adequate funding has been allocated in the below listed account.

Budgeted Expenditure? Yes ☒ No☐ **Please explain if no:**

Account No.: **591-540.202-726-000 $49,000.00**

Pre-encumbered? **Yes** ☒ **No**☐ **Requisition # 150000186**

Other Implications (i.e., collective bargaining): None

Staff Recommendation: Recommend Approval

Staff Person: Robert Bincsik
(Dept Head or other authorized staff)

Attachment #6e 150434

(Proposal No. 844)

SUBMISSION NO.: CA0132015

PRESENTED: 5-20-15

ADOPTED: ____________

RESOLUTION FOR CONTRACT CHANGE ORDER #3 TO ROWE ENGINEERING SERVICES FOR THE NEW IROQUOIS & DUPONT WATERMAIN DESIGN

BY THE MAYOR

RESOLUTION

On October 17, 2014, the Emergency Manager by resolution number EME5672014 authorized the Proper City Officials to enter into change order #2 to contract #F13149 with Rowe Engineering, PO Box 3748, Flint, Michigan for professional engineering services in the amount of $190,000.00 and a new contract total amount of $315,000.00; and

The DPW Utilities/Water Service Center has requested the need for additional professional engineering services for the construction and installation design of the new Iroquois and Dupont Street watermain project in the amount of $210,000.00. Funding for said services will come from the following account: 591-540.300-801.000; and

IT IS RESOLVED, that the Appropriate City Officials, upon the City Council's approval, are hereby authorized to issue a change order #3 to Rowe Engineering for additional professional engineering services for the construction and installation design of the new Iroquois and Dupont Street watermain project in an amount not to exceed $210,000.00 for a revised aggregate FY15 total of $525,000.00. (Water Fund)

APPROVED PURCHASING DEPT.	APPROVED AS TO FINANCE:	APPROVED AS TO FORM:
Derrick Jones, Purchasing Manager	Dawn Steele, Deputy Finance Director	Peter M. Bade, City Attorney

DISPOSITION: ADMINISTRATION

REFER TO COUNCIL ✓ FAIL ______

Natasha L. Henderson, City Administrator

DISPOSITION: CITY COUNCIL

ENACT ______ FAIL ________

DISPOSITION: RECEIVERSHIP TRANSITION ADVISORY BOARD (RTAB)

ENACT ________ REFER TO COUNCIL ________ FAIL ________

SIGNED: ______________________________

FY15 - BDB

RESOLUTION STAFF REVIEW

DATE: 5-11-15

Agenda Item Title: Water Main Replacement – Iroquois Avenue

Prepared By: Cheri Priest, Water Service Center

Background/Summary of Proposed Action: The City of Flint Water Service Center requests that that change order #3 be issued to Rowe Engineering for additional engineering services for the above project. See attached specification sheet for proposal details.

Financial Implications: Adequate funding has been allocated in the below listed account.

Budgeted Expenditure? Yes ☒ No☐ **Please explain if no:**

Account No.: 591-540.100-300-000

Pre-encumbered? Yes ☒ No☐ **Requisition #150000360**

Other Implications (i.e., collective bargaining): None

Staff Recommendation: Recommend Approval

Staff Person: Robert Bincsik

(Dept Head or other authorized staff)

5-20-15

CITY OF FLINT
CASH AND INVESTMENT ACCOUNT SUMMARY
FOR THE PERIOD FROM JULY 1, 2014 TO APRIL 30, 2015

Fund Account	Description	Beginning Balance 07/01/2014	Ending Balance 04/30/2015
001.000	Commercial Pooled Cash Account	1,345,857.61	1,047,113.61
Fund 274 HUD CDBG, ESG, & HOME GRANTS			
001.000	Commercial Pooled Cash Account	(995,285.06)	(2,341,545.43)
001.100	Bank - Urban Renewal - 230006018089	-	2,034,576.21
	HUD CDBG, ESG, & HOME GRANTS	(995,285.06)	(306,969.22)
Fund 296 Other Grants Fund			
001.000	Commercial Pooled Cash Account	(243,104.95)	595,538.47
001.100	Bank - Urban Renewal - 230006018089	250,539.90	-
	Other Grants Fund	7,434.95	595,538.47
Fund 402 Public Improvement Fund			
001.000	Commercial Pooled Cash Account	2,242,619.26	1,323,877.63
Fund 542 Building Inspection Fund			
001.000	Commercial Pooled Cash Account	660,243.05	1,812,110.85
004.000	Imprest Cash	50.00	50.00
	Building Inspection Fund	660,293.05	1,812,160.85
Fund 590 Sewer Fund			
001.000	Commercial Pooled Cash Account	11,349,127.44	28,537,947.23
Fund 591 Water Fund			
001.000	Commercial Pooled Cash Account	7,833,368.99	16,936,576.22
001.001	Cash Reserve	5,848,116.20	5,848,116.20
	Water Fund	13,681,485.19	22,784,692.42
	TOTAL - ALL FUNDS	44,947,727.47	72,598,403.99

Weekly Conference Call Notes – May 26, 2015

Allen Park –May 22nd – Mayor Matakas, M. Kibby, B. Cady, R. Byrne, E. Cline

- **Priorities for the Week**:
  - The City of Dearborn has apparently agreed to provide jail services to the City for two years.
  - The call with S&P on the bond tender went very well.
  - The City's L4029 was filed. The City's millage rate may decline 0.9712 mills due to judgment levy removals.
  - The Mayor provided an update on the Brownfield issue. The State may need to consider a change to the EM Order regarding this.
  - An update to the County wastewater issue was discussed. The question is what the assets are really worth.
- **Status of City Administrator Search Process:** The City has updated the job description; posting of the advertisement is pending.
- **City Hall Relocation Status**: City Hall will begin moving on Friday, June 5. The City is exploring a possible contract violation over the tower issue. The City has also erected a temporary tower for use until the issue is resolved. The Mayor stated that an Intern will be retained to assist those with accessibility issues when they enter the new City Hall until the elevator issue is resolved. It is hoped this will be completed in 3-4 weeks.
- **Five-Year Budget**: Eric will send Treasury's analysis to the City.
- **Status of Fire & Police Negotiations**:
  - The Police Department apparently rejected the City's offers. The Interim City Administrator will be meeting with the City Council on June 9 to discuss this issue.
  - The City met last week with the Fire Department. A possible resolution on the Tentative Agreement issue may be at-hand.

Benton Harbor –May 14th – D. Watson, R. Widigan

- **Priorities for the Week**:
  - **Started Negotiations with AFSCME** – They are looking to reverse everything EM Saunders did.
  - **FLSA Complaint** – Response was received from the Dept. of Labor; the City is required to pay $19K to settle the complaint. Money is available.
  - **Modern Plastics Case** – Darwin was in a meeting with the County Treasurer and New Products to settle the taxable value of Modern Plastics.
    - As of now, the Judge is siding with the City and County.
  - **City's Assessor** – Darwin is preparing an RFP for the position.
    - The current Assessor mentioned the position may need to be a part-time position, at three days a week (currently only at one day a week).
- **Board Appointments:** Still an issue with the City Commissioners.
  - City Commissioners attend a Committee Meeting, discuss the agenda items, and then come back to the City Commission meeting and table because they "don't have any information."
  - Commissioners want to appoint the same individuals with absolutely no experience or training on the subject.

- **Commissioner with five consecutive meeting absences**: Mayor Pro-Temp sent an email to the Commission stating that a resolution needs to be passed to remove Commissioner Seats.
  - Commissioner Seats says the Commission needs to excuse his absences.
  - Per the Charter – the Commission shall excuse a Commissioner's absences BEFORE they occur.
  - Darwin has instructed the City Attorney to issue an opinion by the first meeting in June.
- **FDCVT Grants**: The City is issuing RFPs for the water main and fire hydrant replacements.
  - Working on the RFP for the assessment with the Assessor.
  - The City has not done an overall assessment in 20-25 years.
  - Sidewalk replacement is more than anticipated - $50K will do six blocks of sidewalk replacement.
  - Blight elimination – The Code Enforcement Officer is working on a list of condemned homes.
  - The City is meeting every other week to discuss the grants.
- **Public Safety Director Lawsuit/Chief**: Trial begins on June 15.
  - The City will speak with their insurance provider on May 20 to discuss payment options.
- **Deputy Finance Director/Finance Director**: Darwin has reached out to Plante Moran. They are willing to help as an Interim Finance Director.
  - The job will be posted with the MML, GFOA, MGFOA, and the Berrien County Treasurers Association.
  - Darwin would like someone from Treasury/State to assist with the vetting and hiring process.
  - What technical support can Treasury provide?

Ecorse – May 5th – W. O'Neal, J. Pepperman, R. Byrne, E. Cline, D. Van de Grift

- Five-year budget – waiting for Tim Sadowski to be hired first.
- Power outages at City Hall.
- The Mayor interested in the DDA project.
- There has been little progress on fire consolidation, despite the stated finalization goal of July 1, 2015.
- Wayne was unable to answer basic questions about his own budget (i.e. how much taxation, expenses of the District Court, etc.)
- Significant increases in PA 33 Special Assessments. Wayne stated that the public supports these increases, though it likely means that levies will exceed 100 mils.
- Library sharing with River Rouge? 60/40 split?

Flint – May 13th – D. Walling, N. Henderson, J. Freeman, R. Byrne, E. Cline, R. Widigan

- **State of the City Address:** The speech was very optimistic, 6th SOTC address done by the Mayor, and was well received.
  - CANUSA games are back on for Flint, started after WWII.
  - 3 RTAB members attended along with Charter Commission members.
- **City Charter Commission:** The City Attorney said the members will be sworn in on May 19 around 5:00 or 5:30.
- **Update on Election Issues:** N. Henderson spoke with Representative Neeley – legislation may pass to address the issue.
  - City is also pursuing legal action, issued must solved by the end of May.
- **Update on Water Issue**: The City will send a detailed report to OFR.

- Accepted a bid for leak detection project – will be presented to Council on May 27.
    - GAC installation is on schedule, needs DEQ approval, LAN is working on the approval.
    - Positive working relationship between the DPW and the City Administrator.
- **Position Hiring**:
    - Finance Director: Offer accepted by Jody Lundquist – will be submitted to the RTAB for approval.
    - HR Director: Interviews will take place today. Mayor is concerned that a local candidate will not be hired. N. Henderson and the Mayor will discuss with Joyce Parker.
    - Treasurer: City will re-advertise for the positon.
- **RTAB Court Recorder**: Still working on this.
    - Tentative RTAB date June 10, 2015 at 1 or 2 PM.
    - Eric will work on the Plan of Action for the City's CDBG Action Plan that was passed by Council. It must be submitted by May 15.
- **Other**:
    - The new park at the old Genesee Towers site will be completed in 3-5 weeks; the Up-Town Group is developing a recreation space.
    - Harrison Street will be re-opened.
    - The Riverbank Park will be receiving safety improvements and ADA upgrades.

Hamtramck – March 19th – K. Powell, D. Van de Grift

- Discussed improvements for City RTAB submissions; Angela will send another packet example illustrating the proper way to submit items.
- According to Katrina, moral has improved. She is taking all employees out to lunch in groups as well as organizing a municipal softball team.
- Ann Moise, previously a Lieutenant, is acting Chief of Police. Katrina intends to keep her in this position for 3-6 months.
- From the City Manager's perspective, relations between her and the Mayor are improving.
- The City Council continues to be quarrelsome and divided; however Katrina feels she is gaining support from them.

Inkster – January 9th – M. Stuhldreher, R. Byrne

- The police chief search is underway. Meetings have been scheduled with City Council members.
- A draft water and sewer billing settlement has been prepared for a tax levy by Wayne County and DWSD. It will be levied on the July tax bill.
- Mark hopes that the deficit will be eliminated at the end of FY 2015.
- The new police and court building is now fully occupied.
- A fund balance policy was adopted.
- Mark believes that chargebacks will be substantially reduced.
- The City Manager and Mark have a good working relationship.

Lincoln Park – March 11th – B. Coulter, D. Van de Grift *(May 6th call cancelled)*

- The bid for the Cell Tower is up to \$943k. Proceeds will balance the budget this year if realized.
- The City Manager search is ongoing.
- The 345 Pension Millage is supported by fire and police unions.
- Brad is considering a legal claim against GRS for underfunding of pension.
- RFP for ambulance services is underway.

Pontiac – May 22nd – D. Waterman, N. Nazarko, J. Sobota, R. Byrne, R. Widigan

- **Upcoming Priorities**:
  - The City was informed that the SEC filed an OIP against the GERS Board pension manager, Grey & Co., for issues unrelated directly to the City. There is strong concern that the system will likely lose the services of this firm but the precise impact on the system is unclear at this time. The City will provide the OFR with a copy of the SEC filing.
  - Randy noted that the Deputy Mayor posting was listed on MML but inquired about a posting on ICMA. Randy further stated that TJA had inquired with him on an unpaid invoice to the City in the amount of \$10K, dated April 9, 2015. Joseph stated that this invoice had been paid and the check cashed.
- **Annual Budget Process:** Joseph informed us that the City Council took no action on the budget at last night's meeting. He stated that he has reached out to the Council to see if they have any questions on the draft. The Mayor indicated that she would follow-up with the Council President. Joseph did say the two Councilmembers want to see 10-15 deputies added to road patrol in the next budget. Joseph noted that each deputy costs approximately \$130K.
- **Proposed Compensation Package:** Eric stated that questions from the RTAB will be provided today.
- **Meetings with Council Members**: Joseph stated that he has not yet approached the Councilmembers on this issue. However, he did discuss the idea with the Mayor and she is in full support.

Royal Oak Township – May 11th – R. Burgess, D. Squalls, E. Cline

- **Upcoming Priorities**:
  - The Township is working on a demolition project of an abandoned house. Seven more demolition projects are pending. This project is funded through a blight grant program. *The Supervisor leaves the call after this discussion.*
  - A discussion with the Consultant was held regarding Township staffing levels.
  - The Township Attorney is doing well and having some positive impact on Board operations.
  - The Township has hired a CDBG Coordinator. The Consultant will forward information to the OFR on this matter.
- **Budget Issues**: Rehmann's work is ongoing; they should be finished by the end of this week.
- **UHY Payments**: UHY has been paid over \$50K and all funds to be paid by the State have been transmitted. Robert Burgess thought all bills had been paid but recently received invoices for over \$12K from UHY for work directly commissioned by ROT. The Township Treasurer believes that no invoices should be paid until reconciliation statements from the time in question are provided by UHY. The ROT Board apparently voted to authorize no funds until such statements are received

from UHY. Robert noted that Rehmann was going to generate the statements in question as part of their current activities. Robert hopes this will resolve the issue.

- **Police Services**: It is believed that a proposal from the City of Detroit will be received this week.
- **Voted Millage**: The Election Date is scheduled for August 4.
- **Memorial Day Call & Future Weekly Calls**: Eric informed Mr. Burgess that the call for Memorial Day is cancelled. Eric also informed Mr. Burgess that bi-weekly calls, starting June 1, will be implemented.

Byrne, Randall (Treasury)

From: Cline, Richard (Treasury)
Sent: Tuesday, May 26, 2015 4:52 PM
To: Byrne, Randall (Treasury)
Subject: Weekly Flint Call

Randy,

Some thoughts for tomorrow's Weekly Call with Flint:

1) An update on Election-related issues, including the Internal Investigation.
2) An update on Water issues, including if they are going to have to send additional violation notices.
3) An update on the HR Director position.
4) I think an update on public safety, especially police given the spike in shootings.
5) Regarding the RTAB, have they found a Court Recorder? Do they have more information to send us prior to our phone call tomorrow?

Eric Cline | Department Manager
State of Michigan | Michigan Department of Treasury | Office of Fiscal Responsibility
430 W. Allegan Street, 3rd Floor | Lansing, MI 48922
Lansing Office (517) 335-2078 | Cell Phone (517) 243-8450 | Traverse City Office (231) 922-5228
E-mail cliner1@michigan.gov

Attachment # 6

City of Flint, Michigan
Meeting Minutes 2 - Final
CITY COUNCIL

Third Floor, City Hall
1101 S. Saginaw Street
Flint, Michigan 48502
www.cityofflint.com

Joshua M. Freeman, President, Ward 4
Wantwaz D. Davis, Vice President, Ward 5

Eric Mays, Ward 1 | *Jacqueline Poplar, Ward 2*
Kerry Nelson, Ward 3 | *Herbert J. Winfrey, Ward 6*
Monica Galloway, Ward 7 | *Victoria VanBuren, Ward 8*
Scott Kincaid, Ward 9

Inez M. Brown, City Clerk

Wednesday, May 27, 2015 | 6:01 PM | Council Chambers

ROLL CALL

Present: Councilperson: Councilperson Poplar, Councilperson Nelson, Freeman, Councilperson Winfrey, Councilperson Galloway, Councilperson VanBuren, Councilperson Kincaid and Councilperson Mays

Absent: Councilperson: Davis

PUBLIC HEARINGS

150387 Public Hearing/Obsolete Property Rehabilitation Exemption Certificate Application/URC 600 South, L.L.C.

A Public Hearing to consider an Obsolete Property Rehabilitation Exemption Certificate Application for URC 600 South, L.L.C.'s 600 S. Saginaw Street Project will be held Wednesday, May 27, 2015, at 6:00 p.m., in City Council Chambers, 3rd Floor, City Hall, 1101 S. Saginaw Street, Flint.

HEARING HELD

RESOLUTIONS

150390 Contract/Echologics, LLC/Water Main & Pipe Leak Detection Assessment Services

Resolution resolving that the proper city officials, upon the City Council's approval, are hereby authorized to enter into a contract with Echologics, LLC, for acoustical watermain and pipe leak detection assessment services, as requested by Utilities/Water Service Center, an an amount NOT-TO-EXCEED $895,850.00 [Water Fund Acct. No. 591-540.300-801.000].

This Matter was ADOPTED BY THE MASTER RESOLUTION on the Consent Agenda.

150391 Resolution/Establishing the Interest Rate Charged on Past Due Water & Sewer Bill Balances

Resolution resolving that the interest charged on City ofo Flint past due water and sewer bill amounts shall be 0.5 percent per month charged no sooner than ten (10) days after the due date, provided that the guidelines for late payment interest for financially challenged customers include: waiver of late payment interest for low-income customers who provide proof as to their eligibility for Food Stamps or that their income is at or below the most current Federal Poverty Guidelines; waiver of penalty for customers who are not in arrears on the schedule defined in their payment arrangements; and waiver of late payment interest for veterans, senior citizens and other persons, whether a homestead property owner or not, who would qualify for the Michigan Homestead Property Tax Deferment based on the income threshold in MCL 211.51 (2). [NOTE: The City of Flint relies on timely payment of water/sewer bills to provide for water and sewer system needs, (but also) recognizes the financial challenges certain customers face.]

SEPARATED FROM MASTER RESOLUTION

150396 Public Hearing Date/Industrial Facilities Exemption Certificate (IFEC)General Motors LLC/Body Shop/3100 Van Slyke

Resolution resolving that such a hearing to consider an Industrial Facilities Exemption Certificate (IFEC) (P.A. 198 of 1974, as amended) for General Motors LLC., shall be held on the 22nd day of June 2015, in City Council Chambers, Flint City Hall, 1101 S. Saginaw Street, and that the City Clerk shall cause notice of such hearing to be published in an official paper of general circulation not less than ten (10) days prior to said hearing, AND, resolving that at said hearing the above referred to and any other interested parties shall have the opportunity to be heard relative to said application. [NOTE: The exemption certificate is for General Motors' Body Shop at 3100 Van Slyke.] [City Administrator Submission No. CA0072015.]

This Matter was ADOPTED BY THE MASTER RESOLUTION on the Consent Agenda.

150397 CO#1/Contract/Nan McKay & Associates/Rental Inspection Services

Resolution resolving that the proper city officials, upon the City Council's approval, are hereby authorized to enter into change order #1 to the contract (for rental inspection services) with Nan McKay & Associates to extend the contract until June 30, 2016, and add an additional $100,000.00 to said contract for FY2016, for a revised contractual amount NOT-TO-EXCEED $400,000.00, as requested by Building Inspections [Building Inspection Fund Acct. No. 542-371.100-801.000]. [City Administrator Submission No. CA0062015.]

This Matter was ADOPTED BY THE MASTER RESOLUTION on the Consent Agenda.

150437 Charitable Gaming License/State of Michigan Lottery Charitable Gaming Division/Flint Children's Museum/Raffle

Resolution recognizing the Flint Children's Museum as a non-profit organization operating in the City of Flint for the purpose of obtaining a charitable gaming license, issued by the Michigan Lottery Charitable Gaming Division, relative to conducting a 50/50 raffle during their SUMMER FUNdraiser on June 12, 2015, at the Flint Golf Club, Flint, Michigan.

This Matter was ADOPTED BY THE MASTER RESOLUTION on the Consent Agenda.

RESOLUTIONS - MAY BE REFERRED FROM FINANCE & ADMINISTRATION COMMITTEE

150431 Reprogramming of Funds/Community Development Block Grant [CDBG] Funds/HOME Investment Partnership Program Funds

Resolution authorizing the appropriate City Officials to do all things necessary to process a budget amendment, in the amount of $115,311.73, from FHOMEPRIOR accounts, $197,241.678 from FHUD13HOME accounts, and $250,000.00 from FHUD14CDBG accounts, and make said funds available for reprogramming. [NOTE: Said funds are available for reprogramming due to developer GDC Smith Village's completion of construction for the 39-unit Smith Village Development.]

SEPARATED FROM MASTER RESOLUTION

150432 Etna Supply Co./Additional Couplings-Connectors, Curb Boxes, Fittings, and Hydrant Repair Parts

Resolution authorizing the Department of Purchases and Supplies, upon City Council approval, to issue an additional purchase order to Etna SupplyCo. for additional water service supply parts, couplings/connectors, curb boxes, fittings and fire hydrant repair parts, as requested by DPW Utilities/Water Service Center, in an amount NOT-TO-EXCEED $49,000.00 for a revised aggregate FY15 total of $114,000.00 [Water Fund Acct. No. 591-540.202-726.000].

This Matter was ADOPTED BY THE MASTER RESOLUTION on the Consent Agenda.

150433 CO#1/Contract/Ace-Saginaw Paving Co./Additional Asphalt Paving Materials

Resolution authorizing the proper City Officials, upon City Council approval, to enter into change order to #1 to the contract with Ace-Saginaw Paving Co. for additional asphalt paving materials, as requested by Street Maintenance, in an amount NOT-TO-EXCEED $57,650.00, for a revised contract amount of $240,411.00 [Local Street Fund, Major Street Fund].

This Matter was ADOPTED BY THE MASTER RESOLUTION on the Consent Agenda.

150434 CO#3/Contract/Rowe Engineering/Additional Professional Engineering Services/Iroquois and Dupont Streets Watermain Project

Resolution authorizing the proper City Officials, upon City Council approval, to enter into change order to #3 to the contract with Rowe Engineering for additional professional engineering services for the construction and installation design of the new Iroquois and Dupont Streets watermain project, as requested by DPW Utilities/Water Service Center, in an amount NOT-TO-EXCEED $210,000.00, for a revised aggregate FY15 total of $525,000.00 [Water Fund Acct. No. 591-540.300-801.000].

This Matter was ADOPTED BY THE MASTER RESOLUTION on the Consent Agenda.

150435 CO#2/Purchase Order/Central Concrete/Additional Concrete

Resolution authorizing the Department of Purchases and Supplies, "upon the Finance Department's approval", to issue change order #2 to Purchase Order No. 14-465 to Central Concrete for additional concrete to fulfill requests for sidewalk repairs, pavement breaks and any other urgent repairs, as requested by Street Maintenance, in an amount NOT-TO-EXCEED $34,000.00, for an aggregate amount of $137,004.00 [Local Street Fund, Major Street Fund].

This Matter was ADOPTED BY THE MASTER RESOLUTION on the Consent Agenda.

Passed The Consent Agenda

A motion was made by Councilperson Kincaid, seconded by Councilperson Poplar, including all the preceding items marked as having been adopted on a Consent Agenda. The motion carried by the following vote:

Aye: 8 - Councilperson Poplar, Councilperson Nelson, Chairperson Freeman, Councilperson Winfrey, Councilperson Galloway, Councilperson VanBuren, Councilperson Kincaid and Councilperson Mays

Absent: 1 - Vice President Davis

150436 Acceptance of Funds/Charles Stewart Mott Foundation/Harrison Street Improvements

Resolution authorizing the appropriate City Officials to do all things necessary to enter into a grant agreement with the Charles Stewart Mott Foundation to fund construction of improvements to Harrison Street, in an amount NOT-TO-EXCEED $40,576.00, and to create appropriate revenue and expense accounts under grant code LCSMOTT16HAR, AND, to comply with all terms and conditions of the grant award including, but not limited to, allocating an expense appropriation within the Department of Transportation, 202 Major Street Fund Acct. No. 202-441.702-801.000 (FY16 Budget), to be applied toward the local share of the total project cost.

SEPARATED FROM MASTER RESOLUTION

150387.1 Approval/Obsolete Property Rehabilitation Exemption Certificate/URC 600 South, LLC/600 S. Saginaw Street Project

Resolution resolving that the Flint City Council hereby approves and grants a

12-year Obsolete Property Rehabilitation Act exemption for URC 600 South LLC's 600 S. Saginaw Street Project, located within the URC 600 South District (which consists of real property at 600 S. Saginaw St. and 550 S. Saginaw St.), with the exemption period beginning December 31, 2015.

SEPARATED FROM MASTER RESOLUTION

SEPARATED FROM MASTER RESOLUTION

150391 Resolution/Establishing the Interest Rate Charged on Past Due Water & Sewer Bill Balances

Resolution resolving that the interest charged on City ofo Flint past due water and sewer bill amounts shall be 0.5 percent per month charged no sooner than ten (10) days after the due date, provided that the guidelines for late payment interest for financially challenged customers include: waiver of late payment interest for low-income customers who provide proof as to their eligibility for Food Stamps or that their income is at or below the most current Federal Poverty Guidelines; waiver of penalty for customers who are not in arrears on the schedule defined in their payment arrangements; and waiver of late payment interest for veterans, senior citizens and other persons, whether a homestead property owner or not, who would qualify for the Michigan Homestead Property Tax Deferment based on the income threshold in MCL 211.51 (2). [NOTE: The City of Flint relies on timely payment of water/sewer bills to provide for water and sewer system needs, (but also) recognizes the financial challenges certain customers face.]

Adopted

Substituted

A motion was made by Councilperson Kincaid, seconded by Councilperson Mays, that this matter be POSTPONED for July 1, 2015. The motion carried by the following vote:

Aye: 8 - Councilperson Poplar, Councilperson Nelson, Chairperson Freeman, Councilperson Winfrey, Councilperson Galloway, Councilperson VanBuren, Councilperson Kincaid and Councilperson Mays

Absent: 1 - Vice President Davis

150431 Reprogramming of Funds/Community Development Block Grant [CDBG] Funds/HOME Investment Partnership Program Funds

Resolution authorizing the appropriate City Officials to do all things necessary to process a budget amendment, in the amount of $115,311.73, from FHOMEPRIOR accounts, $197,241.678 from FHUD13HOME accounts, and $250,000.00 from FHUD14CDBG accounts, and make said funds available for reprogramming. [NOTE: Said funds are available for reprogramming due to developer GDC Smith Village's completion of construction for the 39-unit Smith Village Development.]

A motion was made by Councilperson Kincaid, seconded by Councilperson Poplar, that this matter be Adopted. The motion carried by the following vote:

Aye: 8 - Councilperson Poplar, Councilperson Nelson, Chairperson Freeman, Councilperson Winfrey, Councilperson Galloway, Councilperson VanBuren, Councilperson Kincaid and Councilperson Mays

Absent: 1 - Vice President Davis

150436 Acceptance of Funds/Charles Stewart Mott Foundation/Harrison Street Improvements

Resolution authorizing the appropriate City Officials to do all things necessary to enter into a grant agreement with the Charles Stewart Mott Foundation to fund construction of improvements to Harrison Street, in an amount NOT-TO-EXCEED $40,576.00, and to create appropriate revenue and expense accounts under grant code LCSMOTT16HAR, AND, to comply with all terms and conditions of the grant award including, but not limited to, allocating an expense appropriation within the Department of Transportation, 202 Major Street Fund Acct. No. 202-441.702-801.000 (FY16 Budget), to be applied toward the local share of the total project cost.

Adopted

Substituted

A motion was made by Councilperson Winfrey, seconded by Councilperson Kincaid, that this matter be Amended. The motion carried by the following vote:

Aye: 8 - Councilperson Poplar, Councilperson Nelson, Chairperson Freeman, Councilperson Winfrey, Councilperson Galloway, Councilperson VanBuren, Councilperson Kincaid and Councilperson Mays

Absent: 1 - Vice President Davis

150436.1 Amended Resolution/Acceptance of Funds/Charles Stewart Mott Foundation/Harrison Street Improvements

An amended resolution authorizing the appropriate City Officials to do all things necessary to enter into a grant agreement with the Charles Stewart Mott Foundation to fund construction of improvements to Harrison Street, in an amount NOT-TO-EXCEED $40,576.00, and to create appropriate revenue and expense accounts under grant code LCSMOTT16HAR, AND, to comply with all terms and conditions of the grant award including, but not limited to, allocating an expense appropriation within the Department of Transportation, 202 Major Street Fund Acct. No. 202-441.702-801.000 (FY16 Budget), to be applied toward the local share of the total project cost. [NOTE: Resolution amended to change "By the Flint City Council" to "By the Mayor".]

A motion was made by Councilperson Kincaid, seconded by Councilperson Nelson, that this matter be ADOPTED AS AMENDED. The motion carried by the following vote:

Aye: 8 - Councilperson Poplar, Councilperson Nelson, Chairperson Freeman, Councilperson Winfrey, Councilperson Galloway, Councilperson VanBuren, Councilperson Kincaid and Councilperson Mays

Absent: 1 - Vice President Davis

150387.1 Approval/Obsolete Property Rehabilitation Exemption Certificate/URC 600 South, LLC/600 S. Saginaw Street Project

Resolution resolving that the Flint City Council hereby approves and grants a 12-year Obsolete Property Rehabilitation Act exemption for URC 600 South LLC's 600 S. Saginaw Street Project, located within the URC 600 South District (which consists of real property at 600 S. Saginaw St. and 550 S. Saginaw St.), with the exemption period beginning December 31, 2015.

A motion was made by Councilperson Kincaid, seconded by Councilperson Poplar, that this matter be Adopted. The motion failed by the following vote:

Aye: 3 - Councilperson Poplar, Chairperson Freeman and Councilperson Kincaid

No: 5 - Councilperson Nelson, Councilperson Winfrey, Councilperson Galloway, Councilperson VanBuren and Councilperson Mays

Absent: 1 - Vice President Davis

ORDINANCES - First Reading

150392 Amendment/Ordinance/Chapter 46 (Utilities)/Article III (Rates & Charges)/Division I (Water)

An ordinance to amend Chapter 46 (Utilities) of the Code of the City of Flint by amending Article III (Rates & Charges), Division I (Water) by amending and restating existing Section 46-52.2 (When Bills Due; Interest on Past Due Amount).

A motion was made by Councilperson Kincaid, seconded by Councilperson Poplar, that this matter be ACKNOWLEDGED FOR FIRST READING. The motion carried by the following vote:

Aye: 6 - Councilperson Poplar, Councilperson Nelson, Councilperson Winfrey, Councilperson Galloway, Councilperson VanBuren and Councilperson Kincaid

No: 2 - Chairperson Freeman and Councilperson Mays

Absent: 1 - Vice President Davis

CITY OF FLINT

OFFICE OF THE EMERGENCY MANAGER

Darnell Earley, ICMA-CM, MPA
Emergency Manager

MEMORANDUM

TO: Randall Byrne, State Administrative Manager
FROM: Darnell Earley, Emergency Manager
RE: Proceeds From the Sale of the City of Flint Water Main
Date: May 28, 2014
CC: Gerald Ambrose, Daugherty Johnson, Howard Croft, Peter Bade

During our regular meeting this morning you mentioned that there was an inquiry regarding the possible use of a portion of the $3.9 million proceeds that the City of Flint will receive from Genesee County, to supplement the cost for maintaining sworn positions in the Flint Police Department. As you know, in order to produce a balanced biennial budget as required by PA 436, my proposed budget eliminates 36 sworn officer positions for fiscal years 2014/15 and 2015/16.

I have discussed this matter with staff, and as a practical matter will not be recommending the use of these proceeds for any purpose other than reinvestment into the City's water system for the following reasons:

1. The pipeline is clearly part of the infrastructure of the water and sewer system, paid for with water and sewer fees. Thus, the proceeds should in normal circumstances be returned to the water and sewer system.

2. In addition, the current state of the water and sewer infrastructure clearly demonstrates that significant reinvestment in that infrastructure is needed, in the amount of approximately $15 million annually. The recent analysis by the Raftelis Group substantiates this need, as does the number of repairs necessary to the infrastructure this past winter, and the demonstrated increase in the amount of unbilled water. By focusing the proceeds on the systems water loss issues such as metering and infrastructure, the City stands to receive a quick return on the reinvestment through the capture of lost revenue.

3. The City of Flint Water Reliability Study commissioned in 2013 projects that increased accuracy in metering and reducing the number of main breaks through infrastructure repairs could result in recovering as much as $3 million

annually to the Water and Sewer Fund. This is an initiative that we are pursuing in hopes of further stabilizing water and sewer rates.

4. Also, the decision to move to KWA, as well as the opportunity to discontinue the purchase of water from DWSD, required an immediate and unplanned \$6 million - \$8 million upgrade to the Water Treatment Plant in this fiscal year. Doing so, while financially beneficial to the system over the next few years, required postponing other needed capital improvements. The sale of the pipeline offsets the unexpected cost by half.

5. Finally, the use of one-time proceeds for ongoing operational purposes, whether for the water and sewer system, or for non- utility purposes (such as police), only works for one year. Use of one-time proceeds is not a sustainable revenue source, and does not address the long term funding needs for police.

While these factors in and of themselves present a compelling argument to place the proceeds in the Water Fund to reduce the cost of expanding the Water Treatment Plant and to meet the our new supply and distribution obligations going forward, just as important is the outcome of the data-driven, comprehensive public safety study currently underway. The study will be used to design a public safety model for police and fire services into the future. This will put the City in a better position to identify long-term solutions rather than short-term, as the suggestion for the use of these funds for public safety services would indicate, based upon the factors stated above.

Should you have any questions or would like to discuss this matter in greater detail, please don't hesitate to contact me.

Darnell Earley

Byrne, Randall (Treasury)

From: Porubsky, Carmen (TREASURY)
Sent: Friday, May 29, 2015 8:46 AM
To: Byrne, Randall (Treasury)
Subject: FW: Flint Weekly Call

Randy: This is a rough draft of the notes; the final version will be more polished. Please respond with any additions/subtractions/comments that you have.

Thanks,
Carmen

Flint Weekly Call

Participating: Josh, Natasha, Mayor

Need extension for assessment, State Tax Commission – need 7-10 years, estimated at 3.5-4 million, need help – forwarding letter, want response before June 5th, would like to request meeting before due date
(from Kelly Sobel) – Funding available? What is the penalty if assessment is not completed? How many other communities are in a similar position?

City has spent time working around things that should've been done, eventually need to get them done – how do we start work? How do we pay for this?

- **Priorities for the Week**

Council Meeting tonight, finance committee meeting before, 1st Wednesday and 4th Monday of each month now
Mock up, conference call RTAB packet
Purchases – multiple over $75K that they will be taking to Council tonight
Abatement
Finalize lead detection

- **Update on Election Issues:**

Senate approved bill, house should pass bill today, will have some language regarding accountability
Natasha thinks that both house and senate can agree if there is a resignation

- **Update on Water Leak Detection Study**:

Natasha will provide update, land project ahead of schedule

- **City Charter Commission:**

First meeting tomorrow night

- **Position Hiring's**: 1) Finance Director; any possible Tier 2 candidates that may want to work for a smaller unit 2) HR Director; 3) Other Positions.

Jodi starting June 15th as Finance Director

Qualified Tier 2 candidates that would work for smaller unit? Natasha: One candidate just accepted a job with City of Detroit (female), other candidate would depend on location, would like CFO title. Didn't think others would be qualified, but will talk to Joyce and get back with

HR Director: Meet and greet with Mayor took place yesterday, Mayor now needs to approve the appointment, decision will be made very soon

- **Police Operations**:

Spoke with Chief Tolbert re: Southwestern shooting yesterday for an hour, all are isolated incidents – meeting next week with key faith leaders concerning events, efforts underway Community Police officers, school officers, etc. – Southwestern incident was group of young adults, not related to school – school needs to post that people cannot loiter during non school hours
Take high profile steps this summer – tough enforcement as well as opportunities

- **RTAB**: First meeting scheduled for June 11. A telephone call has been scheduled on Packet Preparation.

Daily contact with Natasha on preparation for first meeting
Media attention – fred possibly do 1:1 interviews? Important part of city's governance moving forward

GM Expansion: Tax abatement on agenda 22, RTAB in July and OFRA?? Tonight

Minutes completed? Depends on clerk, (Natasha), Mayor? Said they can have something next day

Order regarding committee structure – proposing change in structure, does this involve amending the order? Eric will look at, if order needs to be changed, State Treasurer must approve

4th Quarter process implemented, present to Council end of June

DDA meeting – new lights going in this week downtown, $50,000 from MEDC project, bulbs strung across the streets, roof of lights through alley